



BUILDING STRENGTHS SHAPING THE FUTURE

MEWAH INTERNATIONAL INC.
ANNUAL REPORT 2014



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AROME

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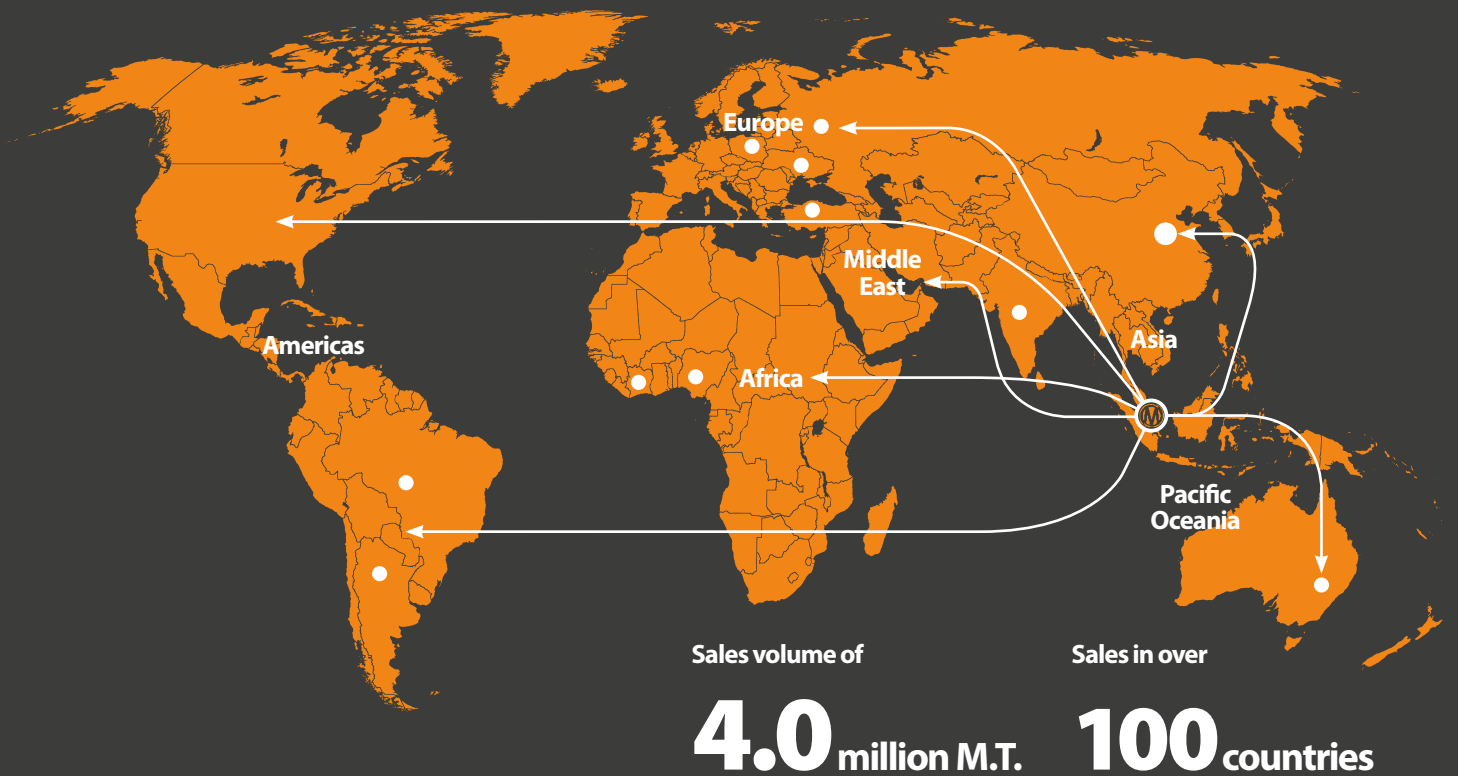


**CABBAGE
BRAND**

MEWAH INTERNATIONAL INC.

We are a global agri-business focused on edible oils and fats with refineries and processing facilities in Malaysia and Singapore, established brands and sales to customers in over 100 countries.

We are strategically positioning ourselves to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business.



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CORPORATE PROFILE

Our operations are integrated throughout the value chain of edible oils and fats, from sourcing of raw materials, refining, processing, packing, branding to marketing and distributing to end customers under our own brands.

Mewah Group is an integrated agri-business focused on edible oils and fats. One of the largest palm oil processors in the world by capacity, Mewah produces a wide range of refined and fractionated vegetable oils and fats principally from palm oil. It also produces oils and fats from lauric oils, such as palm kernel oil and coconut oil; and from soft oils, such as soybean oil, canola oil, sunflower seed oil and corn oil. Featuring integrated operations throughout the edible oils and fats value chain, from sourcing and processing of raw materials to packing, branding, merchandising, shipping and distribution of the products, Mewah’s products are sold to customers in more than 100 countries, duly supported by its wide range of brands including long established and well recognized Oki and Moi brands.

Mewah has been in operation since the 1950s. Since then it has established packing operations importing RBD palm oil and RBD palm olein from refineries in Johor, Malaysia, repacking them in the facilities in Singapore and distributing them first in Singapore and later, globally. In 1987, Mewah commenced refining crude palm oil in its first refinery in Selangor, Malaysia with a production capacity of 400 MT a day or approximately 140,000 MT annually.

Today, Mewah has grown to be one of the largest edible oils and fats businesses with a current total refining capacity of 10,000 MT a day or 3.5 million MT annually. Mewah currently has four refineries and processing plants, two packing plants, a biodiesel plant and a dairy manufacturing facility in Malaysia and one packing plant in Singapore.

Mewah strives to be a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating its position in oils and fats business.

To support its strategic vision and growth plans, after remaining privately controlled business for over 50 years, Mewah went public in 2010 and got listed on the mainboard of the Singapore Exchange Securities Trading Limited. Since going public, Mewah has invested in a new palm-oil refinery, a palm-oil based dairy manufacturing facility and a biodiesel plant in Malaysia. It has also added rice, dairy and palm-based soap to its product portfolio.

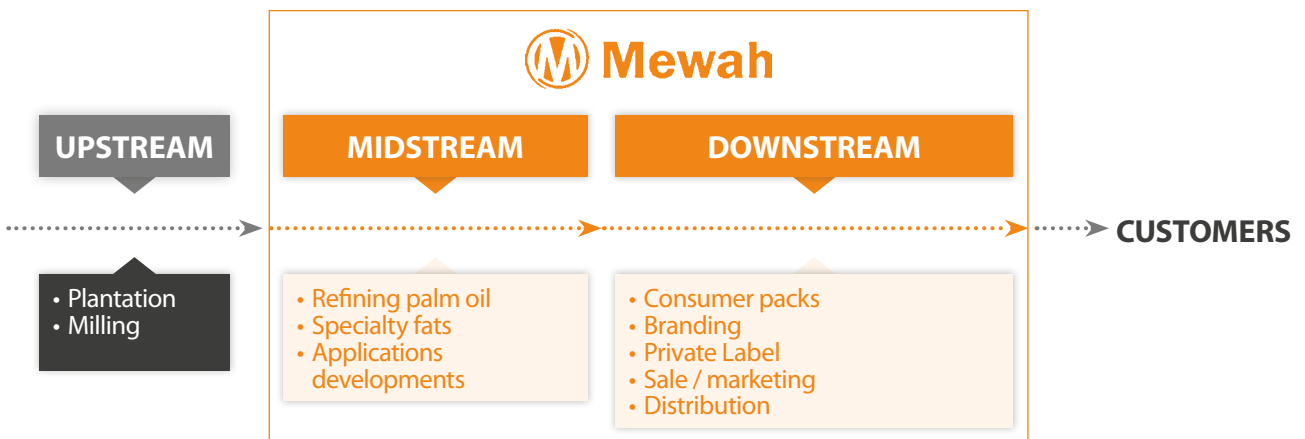
The addition of rice and dairy products to our product portfolio has helped us to offer wider range of consumer products to our existing and new customers who import and distribute various end products in the destination markets. The addition of new products under our own brands not only opens up new opportunities for us but also provides significant synergies to our existing business.

BUSINESS SEGMENTS

The Group’s business consists of two business segments namely the Bulk segment and Consumer Pack segment.

BULK SEGMENT

Our bulk segment produces and sells vegetable-based edible oil and fat products in bulk. These products are refined and fractionated from palm oil, lauric oils, and soft oils. The main



bulk edible oils and fats we produce are RBD palm oil, RBD palm olein and RBD palm stearin. RBD palm oil is a major component used in the manufacturing of margarines and shortenings and is also used for frying. RBD palm olein is mainly used as cooking oil and in industrial applications for processed foods such as fries and chips. RBD palm stearin is used mainly to manufacture margarine, shortenings, soaps and detergents.

We also produce specialty fats and oils in bulk form. We sell our specialty fats and oils in bulk form primarily to distributors and factories involved in the production of confectionery, bakery products and other food items.

We source the raw materials for our bulk edible oils and fats division, primarily palm oil as well as lauric oils and soft oils, mainly from suppliers in Malaysia where our manufacturing operations are located, or from Indonesia and South America. Our bulk edible oil products are sold to refiners, processors, wholesalers and retailers in the food, animal feed and oleochemicals industries.

CONSUMER PACK SEGMENT

Our consumer pack products division produces vegetable-based edible oil and fat products, including specialty fats, in the form of consumer packs and sells under our own brands such as Oki and Moi, and under the brands of third parties, primarily to importers and distributors at destination markets who in turn sell to supermarkets and retailers for sale to households and other consumers. Our specialty fats

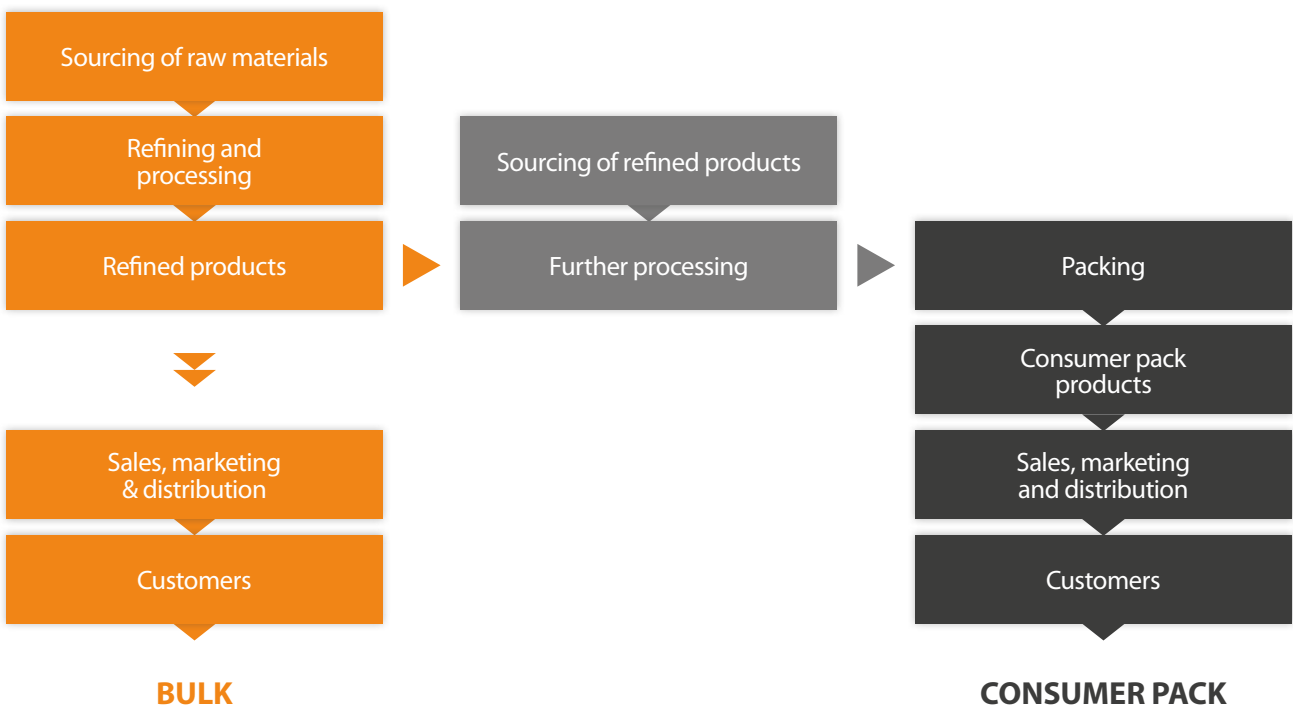
and confectionary oils are sold primarily to distributors, and factories involved in the production of confectionery, bakery products and other food items. We have recently added rice and dairy products in our portfolio, to be sold in consumer pack form, under our own house brands.

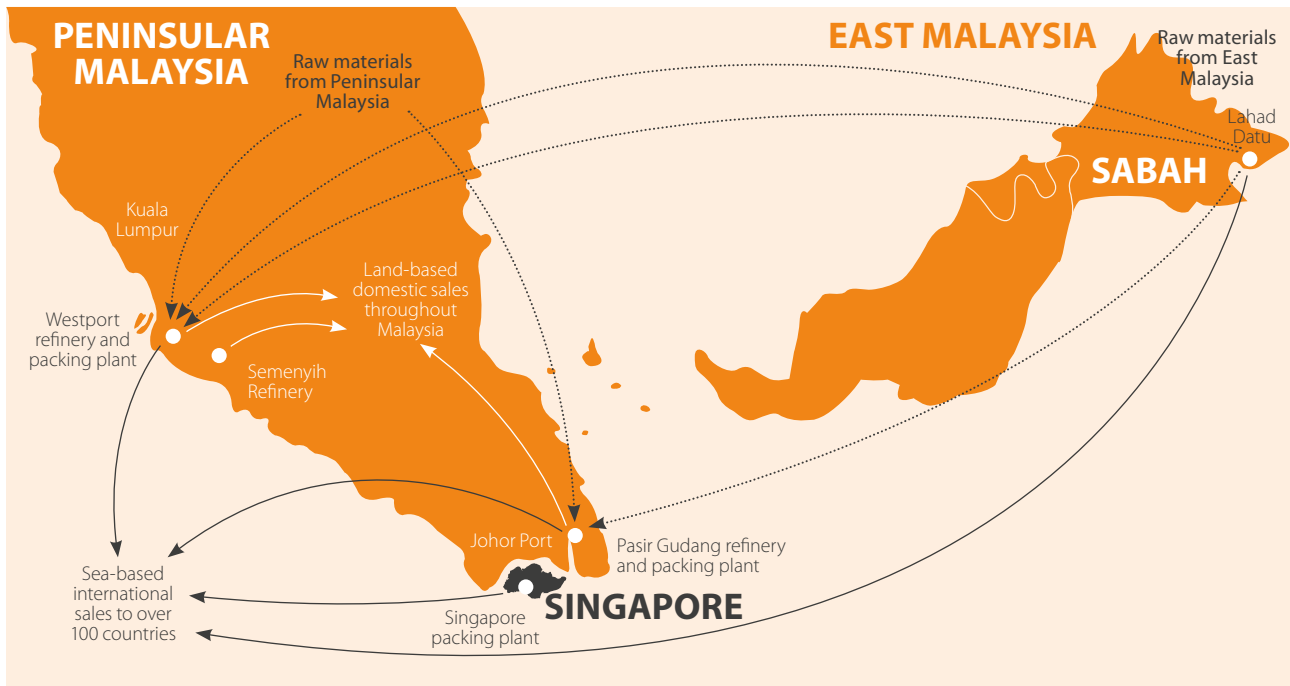
The raw materials for our consumer pack products are primarily palm, lauric and soft oils that are sourced in bulk, together with the raw materials for the rest of our business divisions mainly from suppliers located in Malaysia. Our consumer pack products are produced at our Westport and Pasir Gudang refineries in Malaysia and at our packing plants in Malaysia and Singapore.

We manufacture our own packaging for our consumer pack products at our packing plants in Malaysia as well as purchase from third parties.

Our consumer pack products are marketed and sold by our sales offices located in Singapore, Malaysia, Australia, China, India, Europe, Russia and West Africa to customers in more than 100 countries around the world.

Our buyers, importers and distributors of oils and fats have been having long lasting relationship with us. Recent addition of rice and palm oil based dairy products to our portfolio not only adds new stream of income but also helps us to serve our existing customers better as they normally deal in a basket of commodities.





MANUFACTURING OPERATIONS

With current refining capacity of 3.5 million MT per annum, we are one of the largest palm oil processors in the world. The large size of our plants enables us to achieve economies of scale as we are able to spread capital expenditures and fixed costs over a large volume of products produced and lower our cost of production per MT at each plant.

We currently have four refineries in Malaysia, two packing plants in Malaysia and one packing plant in Singapore. Our refineries in Westport, Pasir Gudang and Sabah are situated near to ports that are located along major shipping routes and have pumping facilities that allow us to receive CPO supplies from and deliver our bulk products to sea-calling vessels directly. We have also recently invested in a palm-oil based dairy manufacturing facility and a biodiesel plant in Westport, Malaysia.

Our plant at Semenyih is strategically located inland near many of our local customers. All our refineries and packing plants are strategically located to easy access of raw materials and distribution facilities which reduces the time to market our products at lower costs.

Apart from the refining of CPO and CPKO (Crude Palm Kernel Oil), our facilities in Malaysia are also able to carry out numerous other functions, such as fractionation and hydrogenation, neutralising, winterizing and texturing, which allow us to produce a variety of products and customise products to suit our customers' need. With high capacity utilisation, our refineries are one of the most efficiently run refineries in the world. Most of our refineries and processing facilities are ISO certified to provide assurance to our customers that our quality management systems meet specific standards. We have also received various other accreditations and certifications, such as Halal and HACCP certifications, which allow our products to be sold in diversified markets and broader range of customers.

MERCHANDISING AND GLOBAL DISTRIBUTION CAPABILITIES

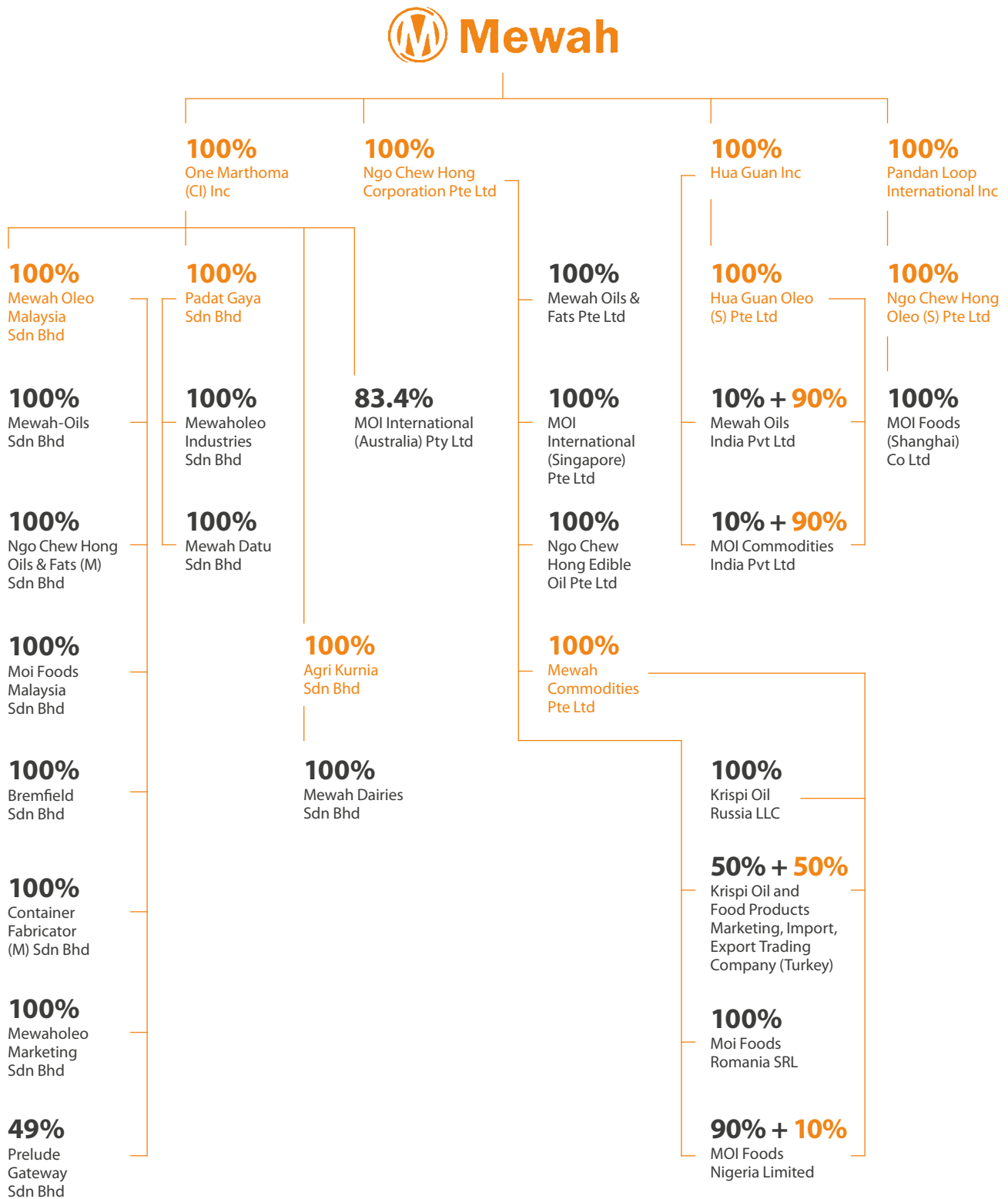
We sell and distribute our bulk and consumer pack products to customers in more than 100 countries in Asia Pacific, the Indian sub-continent, Middle East, Africa and Europe through a well-established global sales and distribution network. We distribute our products through our own distribution network of sales and marketing offices in Singapore, Malaysia, Australia, China, India, Europe, Russia and West Africa. In addition, we employ a multi-cultural marketing team which gives us competitive advantage in accessing and understanding the respective local markets. Aside from the high and consistent quality of our products which plays a fundamental role in our merchandising and distribution network, we are also able to develop products to meet our customers' specifications and assist them in designing, packaging and branding of products under their respective brands. This has allowed us to forge strong relationship with our key customers from around the world, many of them are well-known large companies, in addition to our timely and reliable supplies of edible oil and fat to meet their needs.

CONSUMER BRANDS

We have a wide range of consumer pack products marketed under our house brands, such as 'Oki', 'Mona', 'Moi', 'Krispi', 'Deli', 'Turkey', 'Cabbage', 'Mewah' and 'Fry-ola', we believe many of them are established and well-recognised names. Our 'Oki' and 'Moi' brands are some of the leading brands of edible oils in Africa. Our consumer pack products are available in countries in the Asia Pacific, the Indian sub-continent, Middle East, Africa and Europe. Following more than 50 years experience in establishing and promoting our brands, we have developed and acquired in-depth knowledge of the types of products, packaging, pricing and display that will appeal to consumers of our targeted markets. As such, we are well positioned to take advantage of potentially growing markets for our consumer pack products.

GROUP STRUCTURE

(As at 31 December 2014)



1: The chart presents only selective companies. For complete list of Group's subsidiaries, please refer to pages 109 to 117.

CHAIRMAN'S MESSAGE

Palm oil industry is going through a tough phase. In 2014, palm oil prices dropped to 5-year low. Petroleum prices falling by 50% during the year tempered demand for biofuel and record production of competing oilseeds reduced the attractiveness of palm oil.

Palm oil industry is going through a tough phase. In 2014, palm oil prices dropped to 5-year low. Petroleum prices falling by 50% during the year tempered demand for biofuel and record production of competing oilseeds reduced the attractiveness of palm oil.

However, the year ended with positive momentum with some revival in demand from destination markets at low palm oil prices, withdrawal of export duty by the Malaysian government, lower rapeseed oil output in India and a weakening ringgit. By the fourth quarter, the Group saw significant improvement in its financial performance and at the end of the year we were able to report the highest sales volume in the Group's history.

Importantly, the Group showed strength in the face of adverse conditions. Our strategic expansion into new products like rice and dairy, along with investments in more refining capacity, have started to bear fruit, and given us more flexibility to adapt to unpredictable global developments.

Over the past five decades, the Group has demonstrated a track record of progress, even during challenging periods. Through maintaining a strong focus on building strengths, we stay committed to shape and secure our future.

Looking ahead to 2015, despite expectations of ongoing pressure from low energy prices and high inventories, the Group will continue to benefit from increasingly diverse sources of income along our integrated supply chain, and our more competitive position in the consumer products business. Our focus on long-term planning and our ability to ride out turbulent market conditions see the Group well placed during this period of consolidation in the industry.

We remain grateful for the support of our loyal shareholders, and the Board of Directors is pleased to propose a final exempt dividend of 1.7 Singapore cents per ordinary share for the full year.

Last but not least, I wish to extend my gratitude to our capable employees and Board of Directors, who continue to make Mewah the great organisation it is today. I look forward to bigger and better things ahead. Together, everything is possible.

Dr Cheo Tong Choon

Chairman and Executive Director

CEO'S MESSAGE

While 2014 presented challenges for the palm oil industry, our continued investments in new products and increased capacity helped the Group set a new record for sales volume.

While 2014 presented challenges for the palm oil industry, our continued investments in new products and increased capacity helped the Group set a new record for sales volume.

Total sales volume for the year rose 7.6% to over 4 million metric tonnes, the most ever in our more than 50 year history. Both Bulk and Consumer Pack segments registered impressive volume growth of 5.4% and 13.4% respectively. In short history of only three years, we are already ranked in top 20 players in the rice industry. Our sales of 3.8 million MT for palm-based oils and fats business are substantially higher than our recently increased installed capacity of 3.5 million MT.

While we are disappointed with net profit of only US\$3.0 million for the year, down from US\$20.0 million in 2013, we are encouraged by our robust performance in fourth quarter and finish a difficult year on a stronger footing.

The Group is increasingly well positioned to weather economic headwinds and benefit from new markets. Recent investments in another refinery and a bio-diesel plant in Malaysia have sharpened our competitiveness, while our diversification into rice and dairy items is strengthening a suite of products that already reaches more than 100 countries around the world. In 2014, the Consumer Pack segment saw sales volume rise 13.4%, and revenue increase 14.4%. Operating margin increased 27.1% for the year.

Our balance sheet remains healthy, with a net debt to equity ratio of 0.50 and low cycle time of 48 days.

Looking Ahead

In the near term, we expect crude palm oil prices to be supported by recent floods in Malaysia, a lean production season in the first quarter of 2015 and higher subsidies for bio-diesel in Indonesia. However, over the medium term, the industry will continue to see pressure on CPO prices come from low petroleum prices and large soyabean harvests in South America.

We believe the Group is uniquely positioned to address challenges facing the industry. Our value chain is deeply integrated, from the sourcing of raw materials through to the distribution of finished product to end consumers. We expect resilient margins in the distribution part of the value chain will help mitigate the pressure on CPO prices.

As the industry consolidates, the Group will continue to improve our competitiveness with prudent investments and diversification into promising products and markets.

Every year presents fresh challenges and new opportunities. With the support of our shareholders, employees, customers, suppliers and bankers, we look forward to the opportunities that lie ahead.

Ms Michelle Cheo

Chief Executive Officer and Executive Director

BOARD OF DIRECTORS

EXECUTIVE DIRECTORS

DR CHEO TONG CHOON @ LEE TONG CHOON

Chairman of Board of Directors

Appointed as Director on 29 October 2010

Last re-elected on 24 April 2012

- Member of Board of Directors
- Member of Nominating Committee

As the Chairman of the Board, Dr Cheo Tong Choon @ Lee Tong Choon is responsible for leading the Board, facilitating effective contribution from non-executive directors, effective communication with shareholders and promoting high standards of corporate governance. He is responsible for setting the strategic direction of our Group. Dr Cheo has been leading the Group for the past three decades. Under his direction, our Group has expanded into refining, manufacturing and trading of palm oil and related products. Dr Cheo obtained a Doctor of Medicine (MD) degree from the University of Saskatchewan, Canada and is a member of the Royal Colleges of Physicians of the United Kingdom in internal medicine. He practiced as a registered medical practitioner from 1975 to 1986 with a group of medical specialists, Drs Bain & Partners in Singapore, before he took over the leadership role in our Group.

MS MICHELLE CHEO HUI NING

Chief Executive Officer

Appointed as Director on 29 October 2010

Last Re-elected on 25 April 2013

- Member of Board of Directors

Ms Michelle Cheo Hui Ning is responsible for the formulation and execution of overall strategy of the Group and day-to-day operations. Ms Cheo joined the Group in 2003 and has been the leading force to get the Group listed on Singapore Exchange and expand the Group into specialty fats, dairy and biodiesel business. Prior to joining the Group, she worked with Exxon Mobil from 1997 to 2003 in Louisiana, USA and Singapore in the Oxo-Alcohol plant as technical support. Ms Cheo graduated in 1997 and holds a Chemical Engineering degree from Imperial College, University of London. She also obtained a Master of Business Administration degree from INSEAD in 2004. She is on the committee of Career Women's Group of the Singapore Chinese Chamber of Commerce.

MS BIANCA CHEO HUI HSIN

Chief Operating Officer

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors

Ms Bianca Cheo Hui Hsin joined our Group in 2004 and heads the Consumer Pack segment. She has overall responsibility for our branded oil and fats sales, rice and dairy divisions and has been instrumental in expanding Group's presence in West Africa, Europe and South Americas. Prior to joining our Group, she practiced law in Singapore with Allen & Gledhill LL P from 2000 to 2003 and with Norton Rose LL P from 2003 to 2004. Ms Cheo graduated from the King's College University of London, with a Bachelor of Laws in 1998 and was admitted as an advocate and solicitor of the Supreme Court of Singapore in 2000.

MS WONG LAI WAN

Head, Risk Management

Appointed as Director on 29 October 2010

Last Re-elected on 25 April 2013

- Member of Board of Directors

Ms Wong Lai Wan joined our Group in 1987 as a chemist. She has held various portfolios in quality control, production, operations, logistics, marketing, trading, business development and risk management. She is currently responsible for the business development, operational controls and risk management of our Group. She started her career with Pan Century Edible Oils Sdn Bhd as a chemist from 1985 to 1987 before joining the Group. Ms Wong graduated with a Bachelor of Science degree in Chemistry with First Class Honours from Universiti Kebangsaan Malaysia in 1985.

MS LEONG CHOI FOONG

Head, Finance and Accounts (Malaysia)

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors

Ms Leong Choi Foong joined the Group in 1990 as the Finance Manager. She held various positions before her appointment as Group Treasurer in 2010. Currently as Finance and Accounts Head for Malaysia, she is responsible for finance, accounts and taxation functions for our Malaysia business. Prior to joining our Group, she worked as a tax and audit assistant with Othman Hew & Co. between 1980 and 1983 and as a financial

and management accountant at Southern Bank Berhad, which is now part of CIMB Bank Berhad, between 1984 and 1990. Ms Leong obtained a Bachelor of Accounting degree from the University of Malaya in 1980. She is a member of the Malaysian Association of Certified Public Accountants and a chartered accountant certified by the Malaysian Institute of Accountants.

INDEPENDENT DIRECTORS

MR GIAM CHIN TOON

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

Not seeking re-election

- Member of Board of Directors
- Lead Independent Director
- Chairman of Nomination Committee, Remuneration Committee
- Member of Audit Committee

Mr Giam Chin Toon is a senior partner of the law firm, Wee Swee Teow & Co. He joined the Singapore legal service in 1967 and was a magistrate until 1970. He was also President of the Law Society of Singapore between 1987 and 1989. He has served as arbitrator and counsel in many arbitral and court proceedings. Mr Giam is active in the commercial field and holds directorships in Ascott Residence Trust Management Limited and Singapore Mediation Centre. He is also Singapore's Ambassador (Non-Resident) to Peru. He has previously served on the boards of Oversea-Chinese Banking Corporation Limited, SembCorp Marine Limited, the Singapore Institute of Directors, Health Sciences Authority, Energy Market Authority, and Raffles Holdings Limited. Mr Giam graduated from the University of Singapore in 1967 with a Bachelor of Laws (Honours) and a Masters of Law degree in 1969.

MR LIM HOW TECK

Independent Director

Appointed as Director on 29 October 2010

Last re-elected on 24 April 2012

Not seeking re-election

- Member of Board of Directors
- Chairman of Audit Committee
- Member of Remuneration Committee, Nomination Committee

Mr Lim How Teck is on the board of various companies including Redwood International Pte. Ltd., Heliconia Capital Management Pte Ltd., ARA -CWT Trust Management (Cache)

Limited, PNG Sustainable Development Program Limited, Rickmers Trust Management Pte. Ltd., ARA Asset Management Ltd., The Foundation for Development Cooperation, Accuron Technologies Limited, Public Utilities Board, Mizuho Securities (Singapore) Pte Ltd. In the past, during his tenure with Neptune Orient Lines Limited from 1979 to 2005, he held various positions such as Executive Director, Group Chief Financial Officer, Group Chief Operating Officer and Group Deputy Chief Executive Officer.

Mr Lim holds a Bachelor of Accountancy Degree from the University of Singapore. He is also a graduate of the Harvard Graduate School of Business Corporate Financial Management Course and Advanced Management Program. He is a Fellow of the Chartered Institute of Management Accountants of UK, Certified Public Accountants of Australia, Institute of Certified Public Accountants of Singapore, Singapore Institute of Directors and an Associate of the Business Administration of Australia. He was awarded the Public Service Star(BBM) in 2014.

TAN SRI DATO' IR MUHAMMAD RADZI BIN HAJI MANSOR

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors
- Member of Audit Committee, Nomination Committee, Remuneration Committee

Tan Sri Dato' Ir Muhammad Radzi is currently the Chairman of Kumpulan Fima Berhad (Malaysia), Chairman of International Food Corporation Limited (Papua New Guinea), President-Commissioner of PT XL Axiata Tbk (Indonesia), Chairman of MMSB Consult Sdn Bhd, Chairman of Orenda Kuantum Digital Sdn Bhd and a member of the APEC Business Advisory Council (ABAC Malaysia). He was Chairman of Telekom Malaysia Berhad and its group of companies from July 1999 to July 2009 and from May 2005 to May 2011, he was a member of the board of directors of the Multimedia Development Corporation Sdn Bhd.

Tan Sri Dato' Ir Muhammad Radzi graduated with a Diploma in Electrical Engineering from Faraday House Engineering College, London in 1962, and a Master of Science degree in Technological Economics from the University of Stirling, Scotland in 1975. Tan Sri Dato' Ir Muhammad Radzi was made an Honorary Fellow by the ASEAN Federation of Engineering Organisation in 2004, a Fellow of the Institute of Marketing Malaysia and a Fellow of the Institute of Directors, Malaysia in 2007. He was appointed as the Pro-Chancellor of Multimedia University in 2008.

BOARD OF DIRECTORS

TAN SRI DATUK DR ONG SOON HOCK

Independent Director

Appointed as Director on 29 October 2010

Last Re-elected on 28 April 2014

- Member of Board of Directors
- Member of Nominating Committee, Audit Committee

Tan Sri Datuk Dr Ong Soon Hock is Emeritus Professor of University Science Malaysia (USM). As Chairman of Programme Advisory Committee Panel on Food, Nutrition and Quality, Chairman of MPOB Nutrition Projects Committee and as Chairman of International Advisory Panel on Nutrition, Dr Ong is actively involved in various research projects of Malaysian Palm Oil Board. He is also member of the Boards of Directors of Country Heights Holdings Berhad and Edge Education Foundation and Chairman of the Committee on College of Higher Education for the proposed Stella Maris College.

Tan Sri Datuk Dr Ong was a Director of the Malaysian Palm Oil Promotion Council from 1990 to 1996 and was Director General of the Palm Oil Research Institute of Malaysia from 1987 to 1989 where he remained as an advisor until 1990. His contributions to the palm oil industry have led to his receiving several prestigious awards including Merdeka Award, Palm Oil Industry Leadership (PILA) Award and Pioneer in Tocotrienol Research from The Oxygen Club of California. He has 40 years of research and development experience in lipid chemistry and is the registered holder of 16 patents in the field of palm oil related technology.

Tan Sri Datuk Dr Ong graduated with a Bachelor of Science degree with First Class Honours from the University of Malaya. He also obtained a Master of Science from the University of Malaya, a Doctor of Philosophy (PhD) in organic chemistry from King's College University of London. He was Fulbright-Hays Fellow at MIT. He was Visiting Professor at Dyson Perrins Laboratory, University of Oxford. He is a Senior Fellow of the Academy of Sciences Malaysia with the title "Academician", Fellow of King's College, London and Fellow of TWAS Academy of Sciences.

MR ROBERT LOKE TAN CHENG

Independent Director

Proposed appointment, subject to the Shareholders' approval in the Annual General Meeting on 28 April 2015

- Member of Board of Directors
- Lead Independent Director
- Chairman of Nomination Committee, Remuneration Committee
- Member of Audit Committee

Mr Robert Loke Tan Cheng has 35 years of banking experience with major global, regional and investment banks in Asia. Mr Loke led Bangkok Bank Berhad for nine years before retiring as Chief Executive and Executive Director in January 2015. In the past, Mr Loke held various positions in Risk Management for Nomura Singapore Limited, Keppel Tatlee Bank and OCBC Group from 1995 to 2006. He was also responsible for Lending and Operational activities for Allied Irish Bank and was a relationship manager for Chase Manhattan bank from 1980 to 1995.

Mr Loke was a member of the Association of Banks in Singapore's (ABS) standing committee for Risk Management and the Vice-Chairman of the ABS's Credit Risk task force from 2005 to 2006. He was also an Executive Director of Bangkok Bank Berhad and Director for Bangkok Bank Nominees from Jan 2007 to 2015.

Mr Loke obtained Post Graduate Diploma in Management from McGill University in 1979. He also obtained MBA and Electrical Engineering with cum Laude (Distinction) from Concordia University in 1980 and 1978 respectively.

DR FOO SAY MUI (BILL)

Independent Director

Proposed appointment, subject to the Shareholders' approval in the Annual General Meeting on 28 April 2015

- Member of Board of Directors
- Chairman of Audit Committee
- Member of Remuneration Committee, Nomination Committee

Dr Foo Say Mui (Bill) has over 30 years' experience in financial services. He is currently Chairman of Unigestion Asia Pte Ltd, an investment management company. He also serves on various charity and non-profit organizations including as Chairman of Salvation Army Advisory Board, Chairman of Heartware Network, a youth related charity and member of the National University of Singapore President's Advancement Advisory Council. Dr Foo has also served as an Independent Director and Chair of various Audit Committees on boards including International Enterprise Singapore, Temasek Life Sciences Ventures Pte Ltd and Yellow Pages Ltd.

During his tenure at ANZ from 1999 to 2015, his positions included Singapore CEO and Vice Chairman of South and South East Asia. Working with Schroders from 1993 to 1999, Dr Foo held various positions including as President Director and Regional Head of Investment Banking.

Dr Foo holds a B.Admin from Concordia University, MBA from McGill University and an Honorary Doctor of Commerce from James Cook University.

SENIOR MANAGEMENT

DR CHEO TONG CHOON @ LEE TONG CHOON

Dr Cheo Tong Choon @ Lee Tong Choon is our Chairman and Executive Director. Details of his working experience and qualifications are set out in "Board of Directors".

MS MICHELLE CHEO HUI NING

Ms Michelle Cheo Hui Ning is our Executive Director and Chief Executive Officer. Details of her working experience and qualifications are set out in "Board of Directors".

MS BIANCA CHEO HUI HSIN

Ms Bianca Cheo Hui Hsin is our Executive Director and Chief Operating Officer. Details of her working experience and qualifications are set out in "Board of Directors".

MR RAJESH CHOPRA

Mr Rajesh Chopra, Group Chief Financial Officer joined Mewah in May 2010 and currently leads the Finance, Accounts, Corporate Affairs and Investors Relations functions of the Group. His past employments include 12 years engagement with Olam International Limited and 4 years with Tata Steel Ltd. He completed his audit articleship with Ernst and Young group, 1988 to 1991.

Mr Chopra obtained a Bachelor of Commerce (Honours) degree from Delhi University in 1988, became a Chartered Accountant of the Institute of Chartered Accountants of India in 1991 and Cost and Works Accountant of the Institute of Cost and Works Accountants of India in 1991. He obtained a Masters of Business Administration from the London Business School, University of London in 2007. He is also a holder of the Certificate in Investor Relations from the Investor Relations Society of UK and Investor Relations Professionals Association (Singapore).

MR SHYAM KUMBHAT

Mr Shyam Kumbhat is the Head, Trading and Merchandising. He is responsible for overseeing our palm oil bulk trading and marketing activities. He joined our Group in 1995 as the president of Mewah Oils & Fats Pte Ltd. He has more than 30 years of experience in the edible oils and fats industry. Prior to joining our Group, Mr Kumbhat worked with Pan Century Edible Oils Sdn Bhd, a member of the India-based multinational Birla Group as Vice President, Marketing from 1977 to 1995. He obtained a Bachelor of Commerce degree with a major in Advanced Accountancy from the University of Rajasthan Jaipur, India in 1962.

MS WONG LAI WAN

Ms Wong Lai Wan is our Executive Director and Head, Risk Management. Details of her working experience and qualifications are set out in "Board of Directors".

MS LEONG CHOI FOONG

Ms Leong Choi Foong is our Executive Director and Head, Finance and Accounts (Malaysia). Details of her working experience and qualifications are set out in "Board of Directors".

MS AGNES LIM SIEW CHOO

Ms Agnes Lim Siew Choo is the Head, Operations in Malaysia. She joined our Group in 1988 as Factory Operations Executive, and subsequently progressed to overseeing the factory operations of our Malaysian subsidiaries as the Group expanded. Her present portfolio spans Production, Quality Assurance, Procurement, as well as ensuring all local and overseas delivery commitments. Prior to joining us, Ms Lim worked with Southern Edible Oils Sdn Bhd from 1983 to 1988 as an Operations Executive, and was responsible for receiving and dispatching edible oil, production planning and the fulfillment of local and overseas shipment requirements. She obtained a Bachelor of Arts degree from The University of York, in Toronto, Canada in 1982.



**BUILDING
STRENGTHS**

OPERATIONS AND FINANCIAL REVIEW

	FY 2012	FY 2013	FY 2014
INCOME STATEMENT			
Revenue	3,621	3,194	3,439
Operating margin	108.2	115.5	94.6
Profit after tax	23.5	20.0	3.0
Earnings per share (US cents per share)	1.64	1.39	0.18
BALANCE SHEET			
Fixed investments	357	366	382
Working capital	538	393	424
Total investments	895	759	806
Equity	560	557	536
Gross debt	384	265	331
Cash	(49)	(63)	(61)
Net debt	335	202	270
Total capital	895	759	806
Debt to equity	0.69	0.48	0.62
Net Debt to equity	0.60	0.36	0.50
Net asset value per share (US cents per share)	37.38	37.25	35.92

In US\$' million, unless stated otherwise

	FY 2012	FY 2013	FY 2014
SEGMENTAL PERFORMANCE			
Sales volume (MT'000)			
Bulk	2,576	2,707	2,852
Consumer Pack	825	1,026	1,164
Total	3,401	3,733	4,016
Operating margin (US\$'million)			
Bulk	64.5	73.7	41.6
Consumer Pack	43.8	41.7	53.0
Total	108.2	115.5	94.6
Operating margin per MT (US\$)			
Bulk	25.0	27.2	14.6
Consumer Pack	53.1	40.6	45.6
Total	31.8	30.9	23.6

OPERATIONS AND FINANCIAL REVIEW

PALM OIL INDUSTRY IN 2014

Palm oil industry continued to witness tough operating environment during the year amidst falling and volatile CPO prices. The prices touched 5-year low of 1,900 ringgit in August-end, declining 35% from 2,900 ringgit in mid-March before bouncing back 20% to close the year at 2,300 ringgit.

Drought conditions in Indonesia and Malaysia at the start of the year and growing concerns of El-Nino developing in the later part of the year pushed CPO prices up in the early part of the year. As concerns about the El-Nino subsided and outlook improved for palm oil production, prices started declining. 50% plunge in energy prices during the year impacted the viability of biofuel and record global oilseed supply of the competing oils made palm oil less attractive. Weak demand for palm oil coupled with all-time record production in Indonesia and Malaysia resulted in stocks pile-ups during the year. The prices got support towards the end of the year largely due to Malaysian Government’s decision to scrap the export duty to reduce inventories in the country, low rapeseed oil production in India and buyers at destination markets getting attracted at the lower prices. Weaker ringgit towards the end of the year also made Palm Oil attractive for international buyers.

CPO prices (ringgit)



GROUP'S SALES VOLUME

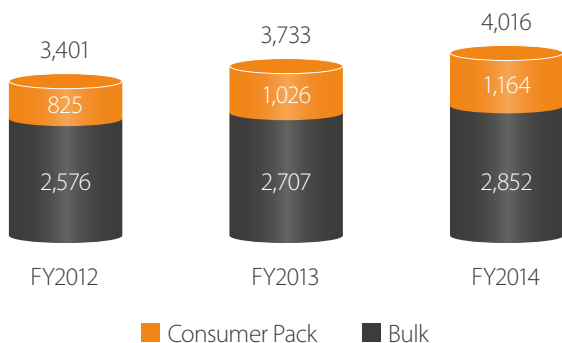
The Group achieved record sales volume of 4.016 million MT, crossing four million MT mark for the first time in its history.

Sales volume of 4.016 million MT for 2014 was 7.6% higher than volume achieved last year. Bulk segment registered volume growth of 5.4% and contributed 71.0% of total volume. Consumer Pack segment achieved growth of 13.4% contributing 29.0% of total volume.

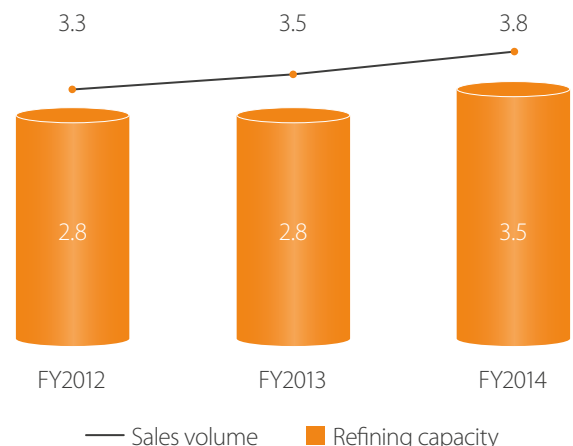
Our rice business achieved volume of 243 thousand MT ranking us amongst the top 20 players in the industry.

Our palm-based oils and fats business registered sales volume of 3.8 million MT and was significantly higher than the production from our recently increased installed capacity of 3.5 million MT.

Sales volume (MT'000)

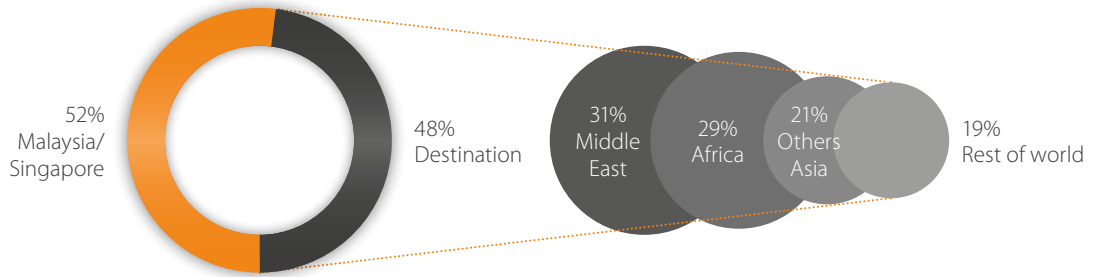


Sales volume vs refining capacity (MT'million)

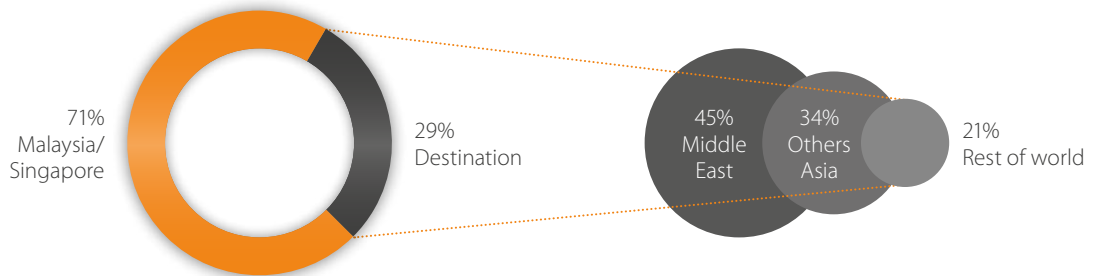


GEOGRAPHICAL SPREAD

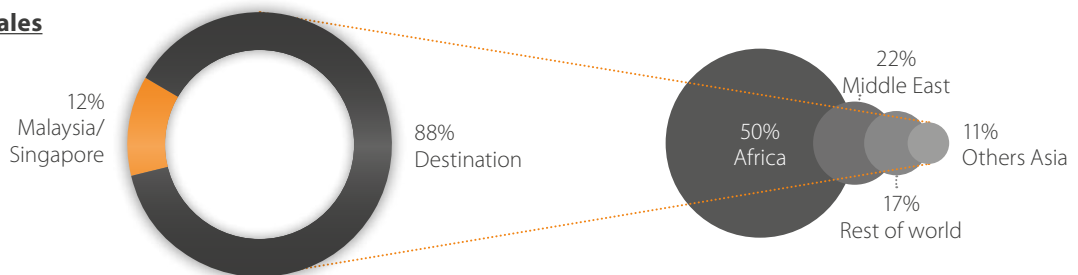
Total Sales



Bulk Sales



Consumer Pack Sales



WELL DIVERSIFIED SALES REVENUE

The Group achieved sales revenue of US\$3,439 million in 2014 registering a growth of 7.7% over the last year.

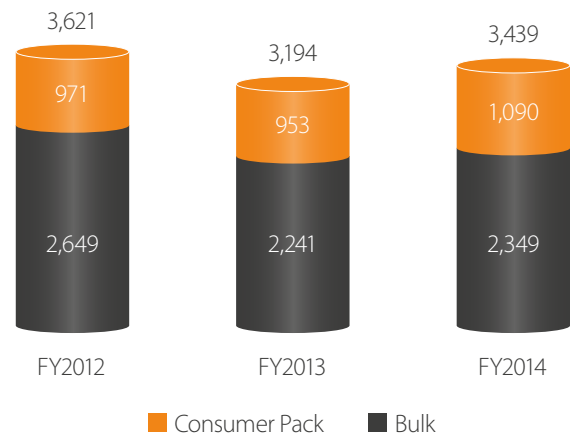
Bulk segment registered revenue growth of 4.8% and contributed 68.3% of total revenue. Consumer Pack segment achieved growth of 14.4% contributing 31.7% of total revenue.

We strive to diversify our sales revenue across the globe and our efforts continued in 2014. During the year, based on billing address, we sold to customers in more than 100 countries. 48% of total sales were made as destination sales, selling the products to customers in countries other than Malaysia and Singapore. Destination sales remained diversified with Middle East, Africa, Asia and rest of world contributing 31%, 29%, 21% and 19% respectively of total destination sales.

Destination sales for both Bulk and Consumer Pack segments remained strong. 29% of Bulk segment sales were made to destination markets with Middle East, Asia and rest of world contributing 45%, 34% and 21% respectively. 88% of Consumer

Pack segment sales were made to destination markets with Africa, Middle East, Asia and rest of world contributing 50%, 22%, 11% and 17% respectively.

Sales revenue (US\$'million)



OPERATIONS AND FINANCIAL REVIEW

OPERATING MARGINS

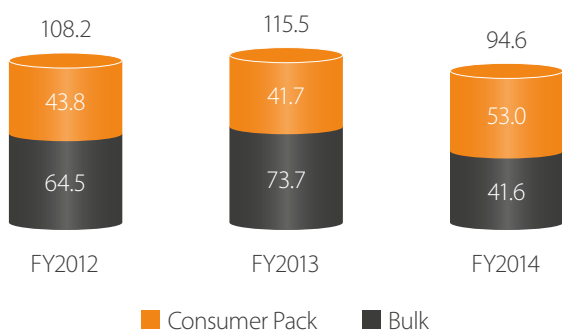
The Group measures and tracks the performance in terms of operating margin per MT and total operating margin. OM is calculated as revenue, less cost of sales (excluding depreciation), selling and distribution expenses and foreign exchange gains or losses.

Over the period of last five decades, we have developed a proven integrated business model of participating in the midstream and downstream parts of the value chain in the attractive palm oil industry, built inherent operational flexibility, developed sound risk management practices, and established our own brands and global distribution capabilities that have helped us to deliver robust operating margins during normal industry conditions and resilient margins during tough economic cycles.

Volatile and tough industry conditions resulted in lower operating margin of US\$23.6 per MT, compared to US\$30.9 achieved last year. Industry conditions, particularly for the refiners, remained challenging resulting in Bulk segment margin decreasing to US\$14.6 per MT compared to US\$27.2 achieved last year. Despite lower margins achieved for Bulk segment, our Group’s integrated business model with participation in large part of the value chain and ability to sell in global markets under its own brands through well established distribution networks helped to maintain healthy margins for the Consumer Pack business. Consumer Pack segment margins improved to US\$45.6 per MT compared to US\$40.6 last year. Addition of rice and dairy products, duly supported by our recent investment in dairy manufacturing facilities, has improved our competitive position in the consumer products business. Bulk and Consumer Pack segments contributed 44.0% and 56.0% of total operating margin respectively.



Operating margin (US\$ in million)



Operating margin per MT (US\$)

	FY2012	FY2013	FY2014
Total	31.8	30.9	23.6
Bulk	25.0	27.2	14.6
Consumer Pack	53.1	40.6	45.6



STRONG BALANCE SHEET

We manage our capital structure very actively by maintaining prudent debt to equity ratio and maintaining healthy combination of equity, long-term debt and short-term debt to fund long-term investment and working capital.

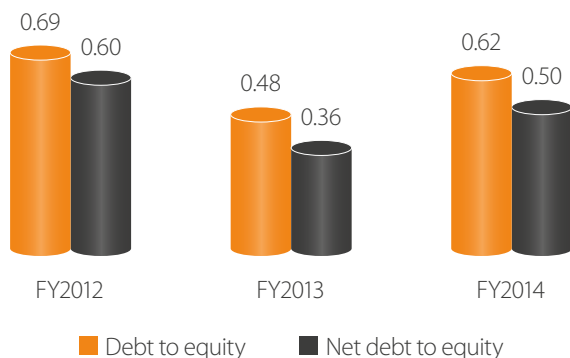
As at 31 Dec 2014, we maintained prudent debt to equity ratio of 0.62 or net debt to equity ratio of 0.50. Current low net debt to equity ratio, well below our target limit of 1.5 provides enough scope for us to raise additional debt to support our growth plans.

Due to nature of our investments, we target to keep net debt to equity ratio of less than 1.0 for long term investments and less than 2.0 for working capital. As at 31 Dec 2014, long-term investments of US\$382.1 million were funded by equity and long-term debt of 73.1% and 26.9% respectively giving net debt to equity ratio of 0.37. Working capital of US\$423.9 million was funded by equity and current net-debt of 60.4% and 39.6% respectively giving net debt to equity ratio of 0.66.

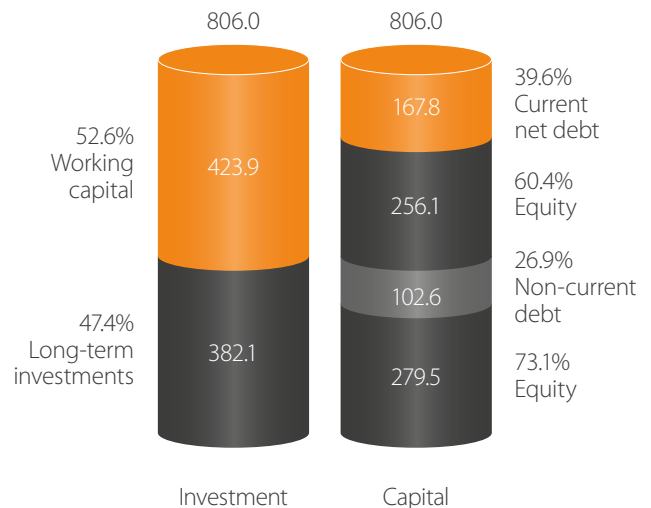
We maintain adequate working capital credit lines to support our business. Our current working capital lines utilisation was 26.8% of total credit lines available.

Our efficient, large scale, integrated production facilities and strong distribution network continued to help us to keep our cycle time very short at 48 days in 2014.

Debt to equity and net debt to equity



Balance sheet (US\$'mil)





**SHAPING
THE FUTURE**



FORWARD LOOKING STRATEGY

To grow our business in a sustainable way, we strive to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business.

We are currently a major player in the palm oil industry, a position built over the past five decades. To grow our business in a sustainable way, we strive to become a global consumer products business by expanding range of consumer products, offering specialised applications and customer solutions while consolidating our position in oils and fats business.

We believe that the current global and challenging conditions for the Palm oil industry are resulting in the industry to consolidate and will benefit stronger players in the long run. We continue to build a strong platform by investing in manufacturing facilities within palm oil value chain and also by adding new products to our portfolio to embrace new opportunities in the ever-changing environment.

We have recently completed our fourth refinery in Sabah, Malaysia, increasing our installed capacity from 2.8 million MT to 3.5 million MT. Strategically located within the Palm Oil Industrial Cluster of Lahad Datu, the investment further consolidates our position as an integrated vegetable oil and fats business. It will not only increase our refining capacity but also increase our access to CPO while opening up new destination markets. Expected production from increased capacity of 3.5 million MT is substantially lower than our sales volume of 3.8 million MT achieved in 2014.

To participate in the larger part of the value chain within Palm Oil Industry, we have also recently invested in a biodiesel plant in Westport, Selangor, Malaysia, next to our largest

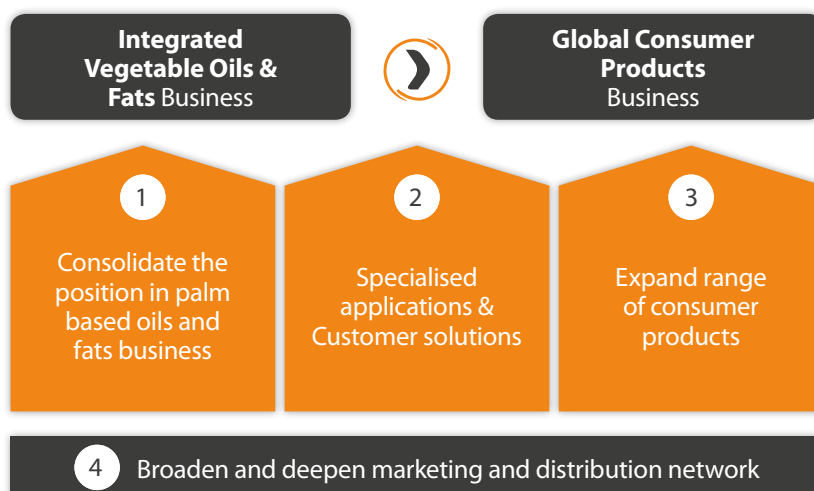
refinery which opens up new growth opportunities in the downstream part of the value chain of palm oil industry.

We have also recently completed the installation of a manufacturing facility in Malaysia to produce dairy products. As palm oil is one of the important raw materials for the production of dairy products, the investment will have production synergies with our current palm oil business. The investment is also expected to have significant marketing and distribution synergies with our current Consumer Pack segment.

We continue to explore more consumer products that could be sold as a basket of products to our existing and prospective customers. We have included rice in our product portfolio, sourcing rice from Asia and selling in Africa and Middle East under our own brands. In the third full year of operations itself, we have already established our position and are currently ranked amongst top 20 players in the industry.

Working closely with the customers, we continue to develop and offer specialised applications and customer solutions for different industries such as confectionaries, bakeries, food ingredients and infant nutrition businesses.

Investing in brands remains of paramount important to us. We continue to drive our marketing efforts by investing in advertising campaigns, billboards and other promotional events.



RESEARCH AND DEVELOPMENT

With the increasing consumer awareness on healthy food products, our R&D direction is aligned with the global trend and needs. Innovation and renovation activities have driven our product range to transform towards healthier direction, such as continuous improvement on allergen-free food products as to cater for global market requirements and provide unique product proposition for consumers.



At Mewah Group, the driving force behind our R&D model is the passion for innovation and the satisfaction of fulfilling customers' needs.

R&D is a catalyst of change in product innovation and renovation which drives company's growth. Highly value added products draw clear differentiation from competitors.

The fundamental of R&D is the mastermind of Product Technology and Process Technology which translates consumer requirements into products at quality and competitive position guided by pragmatic and dynamic commercial insights.

Our Innovation and Knowledge Management Centre (IKMC) consists of technologists with expertise in bakery, confectionary fat, non-food as well as applications and pilot plants to support R&D activities of different categories.



We are backed by our dedicated team and state-of-the-art facilities such as Nuclear Magnetic Resonance spectrophotometer, Gas Chromatography, High Pressure Liquid Chromatography and texture analyser equipment to facilitate the R&D process of designing products/solutions that meet the dynamic landscape. Besides having the pilot scale plants to furnish us for running trials on our distinctive formulations for existing range of products, our newly installed enzymatic inter-esterification and computerised-controlled hydrogenation pilot plant also help to enhance our research and development capabilities for product range diversification. Application and sensory facilities are well-equipped in our research centre as to ensure that solutions provided to customers meet their intended purposes.

Though at its early stages, our R&D department for dairy products has positioned well on par with key dairy players locally. We are in a direction on the right track to achieve more in the forthcoming years. We have already developed the range for Sweetened Creamer products successfully and are working on new formulations to extend our range of offerings to meet different consumer requirements and different consumer segments.

As customer is our top priority, we strive towards excellence for product innovation and quality to deliver cost-effective and quality solutions through our passion for R&D and embracing the good manufacturing practices.

With the increasing consumer awareness on healthy food products, our R&D direction is aligned with the global trend and needs. Innovation and renovation activities have driven our product range to transform towards healthier direction, such as continuous improvement on allergen-free food products as to cater for global market requirements and provide unique product proposition for consumers.

With our R&D capacity and capability built over decades, we are committed to bring Mewah Group to greater height by collaborating with reputable research centres to ride on technology and innovation-driven solution bandwagon to provide healthier choice products on table.

RISK MANAGEMENT

Our system comprises of processes and policies designed to address risks such as commodity prices, foreign currency exchange rates, interest rates, counterparties' credit and liquidity.

As a result of our Group's global operating and financing activities, we are exposed to various types of market risks, including fluctuations in agricultural commodity prices, foreign currency exchange rates, interest rates, counterparty credit and liquidity risk. We use certain financial instruments to hedge the risk of commercial exposures and we do not hold such financial instruments for speculative purposes. These market risk management activities are governed by our risk management system that is designed to identify, quantify, monitor and manage various risks encountered in our operations and minimise the adverse effects from the unpredictability of financial market risks on our financial performance.

Our system comprises of processes and policies designed to address risks such as commodity prices, foreign currency exchange rates, interest rates, counterparties' credit and liquidity. Our risk management system is based on the following main principles:

RISK GOVERNANCE STRUCTURE

The on-going compliance of these risk management processes and policies are carried out by the heads of the respective operating units. Our risk governance structure consists of a team of employees led by our Executive Director, Ms Wong Lai Wan in the Risk Department of our Singapore office, who is responsible for monitoring and improving the overall effectiveness of our risk management system, the

review and setting of trade positions and limits to manage our overall risk exposure. The Risk Department monitors and assesses risks on a regular basis and holds periodical meetings with our marketing and operations teams. The Risk Department has the authority to make temporary increases or changes to risk limits but such increases or changes must at all times remain within our overall risk management guidelines and framework of the Group.

Where the execution of any activity will result in the breach of any applicable limits in our risk management guidelines and framework, specific approval for that activity must be sought, and obtained from the Executive Risk Management Team prior to the execution of the activity. Any risk-related issues which are outside the scope of our risk management guidelines and framework are reported to the committee consisting of our Executive Directors, Dr Cheo Tong Choon @ Lee Tong Choon, Ms Michelle Cheo, Ms Bianca Cheo, Ms Wong Lai Wan and our Group Chief Financial Controller, Mr Rajesh Chopra (the "Executive Risk Management Team").

SETTING OF RISK LIMITS

The Executive Risk Management Team establishes and reviews periodically our overall risk tolerance thresholds, measured in terms of Value-At-Risk ("VAR"). The team is responsible for overall systems, procedures and processes for risk management including derivatives trading. Such risk tolerance threshold is based on a percentage of total



RISK MANAGEMENT

shareholders' funds, and/or the budgeted annual operating profit, after taking into account, among other things, the Executive Risk Management Team's view on the overall production capacity of refining and processing operations and the market in which trading activities take place, the price (and price trend) of raw materials, the track record of management in managing its risk exposures in the prior period, and the financial budgets including projected sales volume and turnover. The risk tolerance threshold is also based on the counterparty's background, financial performance and management team. The risk tolerance threshold refers to the maximum potential loss if all trading and operations across all products and geographical regions materialise at the same time. Such threshold limits are approved and reviewed by Audit Committee.

REPORTING AND REVIEWING STRUCTURE

Our Risk Department is responsible for the capture and measurement of Group-wide risk and ensuring compliance with our risk management system, procedures and processes. The Risk Department analyses and reviews our daily risk exposure with oversight from the Executive Risk Management Team. Any changes to our risk management system, standards, practices, policies and risk appetite require the approval of our Board. With respect to risks related to the use of derivative financial instruments, once limits for derivatives positions have been established by our Executive Risk Management

Team, our Risk Department monitors our trading activities to ensure compliance with these limits. If additional exposure is required, the trading department approaches the Risk Department to approve an increase in the limits. On a case-by-case basis, the Risk Department makes a recommendation to the Executive Risk Management Team to change established limits. If approved by the Executive Risk Management Team, the revised limits implemented and monitored by the Risk Department. Any breach (whether of trading limits or non-adherence to established policies), disclosed or revealed by the Risk Department, will be acted upon by the Executive Risk Management Team. Where the Executive Risk Management Team considers the breach to be significant (whether in terms of financial impact or otherwise), the Executive Risk Management Team will report the breach to the Board.

Our Internal Audit Department reviews our internal control systems regularly on an annual basis to ensure compliance with the risk management system and internal control procedures of the Company. Any material findings such as breaches of trading limits or non-adherence to established risk management policies will be reported to our Audit Committee as and when they arise. Our Audit Committee regularly reviews our internal control systems, internal audit reports and risk tolerance threshold limits. The Company also engages external professionals from time to time to review and improve on our internal control systems.



CORPORATE SOCIAL RESPONSIBILITY

At Mewah Group, we believe that corporate success and social welfare are interdependent and as such we believe in Creating Share Value, or CSV. We strive to create value for our shareholders by embracing responsibility for our activities on the environment, consumers, employees, suppliers, competitors and communities we operate in. As a socially responsible corporation, we strive to honour the triple bottom line: People, Planet and Profit.

Our Corporate Social Responsibility Policy or CSR Policy can be divided into following broader categories:

- **Ethical Business Conduct**
- **Human Capital – Talent Management**
- **Fair Employment Practices**
- **Workplace Health and Safety**
- **Community**
- **Environment**

ETHICAL BUSINESS CONDUCT

We value the principles of integrity, honesty and accountability and in full compliance with the law of every country and region we operate in. We are committed to conducting our business responsibly through:

- Ethical business practices throughout our operations;
- Fair treatment of all our stakeholders including our employees, suppliers, customers, service providers and all other parties that deal with us in our business operations;
- High standards for all matters relating to health, safety, security and the environment;
- Transparent business policies and practices.

HUMAN CAPITAL –TALENT MANAGEMENT

The Group is committed to recruit, employ and promote employees on the sole basis of the qualifications and abilities needed for the work to be performed.

The Group recognises that one of the cornerstones of its success is our employees and we are committed to invest in our people. We believe that having a highly motivated, well trained and involved set of employees is crucial to the enduring success of our corporation.

To this end, we will ensure that our employees are developed to their fullest potential and talent, and their competency are fully recognised and rewarded. Department heads, who are also the mentors, will continuously assess and evaluate their subordinates to ensure that there is a structured career development in accordance to their potential, talent and competency.

We will continue to attract, motivate and retain our talented employees at all levels by providing them with job security and

ample opportunities to grow with the company. We strive to provide all employees with career and personal development opportunities and to promote a continuous learning through training and development, both on-the-job and formal learning, job rotations and overseas assignments. We continuously recruit fresh graduates from reputable universities worldwide to be part of our team. Potential leaders will undergo a comprehensive, 2-year Leadership Training Programme to prepare them to take on challenging roles within the Group.

We believe that an all-rounder workforce is essential for motivation and enduring. Aside from providing job satisfaction, we encourage our employees to have a balanced work life by organising and promoting social activities.

FAIR EMPLOYMENT PRACTICES

We believe in providing equal opportunities and follow fair employment practices. The Group recognises the value of its employees and long term retention as key to the success of the business. The Group aims to attract and retain skilled employees by giving them job security.

WORKPLACE HEALTH AND SAFETY

The Group aims to provide each employee with a safe place to work. All group locations are required to abide by local health and safety regulations. We conduct regular work risk assessments, vigorously taking action to address any identified risks by setting up protective guidance, employing the usage of personal protective equipment, embarking on work sites audits and inspections, as well as regular reviews and controls of safety risks. We strive to achieve zero loss work day due to work place accidents.

All our refineries have adopted the latest OHSAS (International Occupational Health and Safety Management System) guidelines with the objective to build a demonstrably sound occupational health and safety workplace. Mewaholeo Industries Sdn Bhd was the first company under Mewah Group to be certified with OHSAS 18001 in February 2010. All our refineries have the quality management system ISO 9001, ISO 14001 and HACCP in place. Additionally, Mewah Oils Sdn Bhd has been certified for food safety with FSSC 22000 in December 2014.



COMMUNITY

We encourage our businesses units to support the particular needs of local communities by contributing to local charities and through employee-participation events to achieve a better sustainable way of living for those less fortunate in the society. In 2014, the activities included visiting various children's welfare and old folks' homes, organising blood donation drive, giving donations to various charitable organisations contributing time, essential items, and financial support. We also work to continuously improve the activities by communicating and contributing widely with the society.

Despite the scale of the task, we believe in returning back to community, we care.

ENVIRONMENT

Our Sustainability Vision

As an integrated agribusiness, we face a complex myriad of issues relating to our supply chain, our refinery operation and our market place. Over the years, we have established strategies which emphasise on delivering high quality and sustainable palm oil. We believe that environmental sustainability can only come about by working closely with all the major industry stakeholders in the supply chain. Therefore, we have made the sustainable palm oil sourcing as the backbone of our sourcing strategy. At the same time, we recognise the importance of Traceable Palm Oil and we are looking forward that our palm oil are traceable from ports and refineries back to oil palm mills and plantations.

Sustainable Palm Oil Policy

In 2014, Mewah published our first Sustainable Palm Oil Policy. We have enhanced our existing commitments to the RSPO Principles & Criteria with three specific objectives:

1. To build a traceable and transparent supply chain.
2. To accelerate the journey to no deforestation and to reject peat land development in our supply chain.
3. To ensure protection of the rights of workers, indigenous peoples and local communities.

Underlining these commitments, we have channeled our energy and resources on sustainable growth and improved operations. We have been collaborating closely with our suppliers and other relevant stakeholders to develop and implement a defined action plan. We are committed to achieve our set objectives.

Traceable Palm Oil Framework

Mewah Group has developed a Traceable Palm Oil Framework to trace the origin of our palm oil. At the initial stage, we review each of our supplier through desktop assessment and in-house risk profiling analysis. With the traceability process developing well, we are progressing fast to the next step of assessing the suppliers' practices. Based on the risk analysis results, our sustainability team will perform the site assessment of the suppliers' mills based on general guidelines, procedures and questionnaires that are in line with industrial standards.

At the time of publishing of this report, 88.50% of our crude palm oil supply was fully Traceable to Specific Mills. Additionally, we also have the visibility of over 200 CPO mills in Malaysia, representing over 50% of the total operating CPO mills in Malaysia.

RSPO Certification Status

Mewah Group has long been committed to the RSPO certification. We have been a member of the RSPO since 2010, and have been actively involved in many aspects of its initiatives, including contributing to its various working groups.

Today, our Peninsular Malaysia refineries are fully certified for Segregation and Mass Balance. We also have stepped up our efforts to certify our newly commissioned refinery Mewah Datu Sdn Bhd in 2014 for Segregation and Mass Balance, to put it at par with all other manufacturing entities of Mewah Group.

International Sustainability & Carbon Certification (ISCC)

ISCC is an international system for certifying biomass and bioenergy. It incorporates sustainability criteria such as reduction of greenhouse gas emissions, sustainable use of land, protection of natural biospheres and social sustainability. Mewah Oils Sdn Bhd is the first refinery in Mewah Group to be certified with ISCC. Additionally, our biodiesel factory, Bremfield Sdn Bhd which has recently commissioned in 2014, has already secured ISCC certificate.

The achievement of ISCC certification signifies that the Group's relevant products comply with the strict sustainability criteria set by the European Union's Renewable Energy Directive. Certification of other refineries will be determined based on commercial considerations.

Company	Sustainability Certification	Start of validity of certificate	Expiration of validity of certificate
Mewah Oils Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	23 November 2010	22 November 2015
Mewaholeo Industries Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	31 May 2012	30 May 2017
MOI Foods Malaysia Sdn Bhd	RSPO Mass Balance (MB) and Segregation (SG)	9 September 2011	8 September 2016
Ngo Chew Hong Oils & Fats (M) Sdn Bhd	RSPO Mass Balance (MB)	15 October 2011	14 October 2016
Mewah Oils Sdn Bhd	ISCC EU – Refinery	15 September 2014	14 September 2015
Bremfield Sdn Bhd	ISCC EU - Biodiesel Plant	25 November 2014	24 November 2015

CORPORATE GOVERNANCE

The Board of Directors of Mewah considers good corporate governance as a fundamental part of its responsibilities to protect and enhance shareholder value and the financial performance of the Group. The Group is committed to maintain a high standard of corporate governance on the principles of effective leadership, accountability, integrity and openness as set out by the revised Code of Corporate Governance 2012 (the "2012 Code") issued by the Monetary Authority of Singapore on 2 May 2012 and is effective for Annual Reports relating to financial years commencing from 1 November 2012. Where there are any deviations, appropriate explanations have been provided in this report.

Guideline	Disclosure	Page of reference in this report
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CORPORATE GOVERNANCE

PRINCIPLE 1

The Board's conduct of affairs

Effective Board to lead and control the company

Board Responsibility

Mewah is led and controlled by an effective Board that works closely with management for the success of the Group. The Board is responsible for providing entrepreneurial leadership, setting strategic objectives, and ensuring that the necessary financial and human resources are in place for the Group to meet its objectives. The Board has overall responsibility in establishing a framework of prudent and effective controls which enables risks to be assessed and managed effectively.

While providing leadership and strategic direction, the Board gives due recognition to expectations of different stakeholders such as shareholders, lenders, employees, government agencies, suppliers, customers, competitors, business partners and service providers. The Board is responsible in ensuring that the direction set is aligned to the Group's established values and standards and due weightage is given to sustainability issues. It is also responsible for reviewing the management performance on a regular and continuous basis.

All Board members contribute their independent judgment, diversified knowledge and experience to decide on issues of strategy outlook, social and environmental issues, resources, standards of conduct and review of performance.

Board Committees

To assist the Board in the execution of its duties, the Board has delegated specific functions to the following board committees:

- Audit Committee, responsible for the functions as set out in Principle 12 of this report.
- Nominating Committee, responsible for the functions as set out in Principle 4 of this report.
- Remuneration Committee, responsible for the functions as set out in Principle 7 of this report.

Board Meeting and Attendance

The Board convenes scheduled meeting on a quarterly basis to coincide with the announcement of the Group's quarterly results. Ad hoc meetings are convened as and when necessary to attend any pressing matters requiring the Board's consideration and decision in between the scheduled meetings. To facilitate the Board's decision-making process, the Company's Articles of Association provides for Directors to participate in Board meetings by teleconference or video conference. Decisions of the Board and board committees may also be obtained via circulation.

The Directors' attendance at the Board and board committee meetings during the financial year ended 31 December 2014 is set out as follows:

Name	Board Meeting	Audit Committee Meeting	Nominating Committee Meeting	Remuneration Committee Meeting
Dr Cheo Tong Choon @ Lee Tong Choon	4		2	
Ms Michelle Cheo Hui Ning	4			
Ms Bianca Cheo Hui Hsin	4			
Ms Leong Choi Foong	4			
Ms Wong Lai Wan	4			
Mr Giam Chin Toon	4	4	2	2
Mr Lim How Teck	4	4	2	2
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	4	4	2	2
Tan Sri Datuk Dr Ong Soon Hock	3		1	
No. of meetings held	4	4	2	2

CORPORATE GOVERNANCE

Matters requiring Board approval

The Board sets the strategic direction for the management and day-to-day operational decisions are taken by the management. The following matters of strategic importance have been reserved for the Board's decision:

- Group's strategy and business plans
- Capital expenditure, investments and divestments exceeding certain material limits
- All capital-related matters including increase, decrease or reorganisation
- Dividend policy and dividend payments
- Risk strategy and risk limit approvals
- Approval of credit limits and trade terms with related parties

Induction, orientation and training

At the time of appointment, directors are provided with formal letters setting out their duties and obligations. The Group also conducts an orientation program for new directors to familiarise them with the business activities of the Group, its strategic direction and corporate governance practices. First time directors are provided training on areas such as accounting, risk management, legal, compliance and industry-specific knowledge. All the directors are also given regular training and updates on relevant, specific matters relevant to facilitate them to carry out their role effectively. The directors are also encouraged to participate in external training at the Group's expense. During the year, no new directors were appointed requiring such induction and training. To facilitate ongoing knowledge enhancement for existing directors, the following orientations and trainings were provided during the year:

- Challenges being faced by palm oil industry and Group's strategy to consolidate its position
- Overview of rice and dairy industries and Group's growth plan for consumer products business
- Inherent trading and operating risks in Group's business and Group's risk management practices

- Update on new legislations, regulations and developments relevant to the Group.
- External seminars and conferences for specific directors on taxes, compliances, industry specific knowledge and leadership programs.

PRINCIPLE 2

Board Composition and Guidance

Strong and independent element on the Board

Board Composition

The Board comprises nine members, four of whom are non-executive independent directors. The current Board possesses diversified and varied expertise and knowledge in the areas of the Group's palm oil business and geographical operations, as well as in the areas of strategy formulation, manufacturing, marketing, legal, taxation, finance, accounting and corporate compliances. With their varied experience in different industries and areas of expertise, non-executive directors play a crucial role in challenging the Board to develop strategies in the best interest of the Group. They also contribute independent perspective in reviewing the performance of the management in meeting agreed goals and objectives and monitor performance reporting.

The Group emphasises great importance to gender equality. The Company has four women on the Board, namely Ms Michelle Cheo Hui Ning, Ms Bianca Cheo Hui Hsin, Ms Leong Choi Foong and Ms Wong Lai Wan.

The composition and the effectiveness of the Board are reviewed on an annual basis by the Nominating Committee to ensure that there is an appropriate mix of expertise and experience to fulfil its duties. In line with periodical renewal of the Board to gain diversified and varied expertise, two of the Independent Directors are not seeking re-election and two new Independent Directors are to be appointed in the forthcoming AGM. A brief profile of each Director is given on pages 8 to 10 of this annual report.

CORPORATE GOVERNANCE

The nature of the current Directors' appointments on the Board and details of their membership on board committees are set out below:

Name	Board Membership	Audit Committee	Nominating Committee	Remuneration Committee
Dr Cheo Tong Choon @ Lee Tong Choon	Executive Director and Chairman of Board		Member	
Ms Michelle Cheo Hui Ning	Executive Director and Chief Executive Officer			
Ms Bianca Cheo Hui Hsin	Executive Director and Chief Operating Officer			
Ms Leong Choi Foong	Executive Director and Head, Finance and Accounts (Malaysia)			
Ms Wong Lai Wan	Executive Director and Head, Risk Management			
Mr Giam Chin Toon ¹	Lead Independent Director	Member	Chairman	Chairman
Mr Lim How Teck ¹	Independent Director	Chairman	Member	Member
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	Independent Director	Member	Member	Member
Tan Sri Datuk Dr Ong Soon Hock	Independent Director		Member	
Mr Robert Loke Tan Cheng ²	Lead Independent Director	Member	Chairman	Chairman
Dr Foo Say Mui (Bill) ²	Independent Director	Chairman	Member	Member

¹ Not seeking re-election

² Proposed appointment is subject to the Shareholders' approval in the Annual General Meeting on 28 April 2015

Independence of Directors

All non-executive directors are independent i.e. they have no relationship with the Group, its related companies, its 10% shareholders, or their officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgment with a view to the best interests of the Group, and they are able to exercise objective judgment on corporate affairs independently from management and its 10% shareholders.

All directors are required to disclose timely, any relationship or appointments which would impair their independence to the Board. Based on the evaluations and results of a review conducted by the Nominating Committee, the Board views all non-executive directors of the Company as independent and that there are no relationships which are likely to affect the director's judgment. Also, none of the non-executive director has served on the Board beyond nine years from the date of his first appointment.

CORPORATE GOVERNANCE

PRINCIPLE 3

Chairman and Chief Executive Officer

Separate Chairman and Chief Executive Officer

Chairman and Chief Executive Officer

The roles of the Chairman and the Chief Executive Officer ("CEO") are separate to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision making.

The Chairman, Dr Cheo Tong Choon @ Lee Tong Choon is an Executive Director and is responsible for leading the Board and facilitating its effectiveness while promoting a culture of openness and debate within the Board. He, as the Chairman, sets the agenda, ensures that the directors receive complete, adequate and timely information and that adequate time is available for discussion for matters on the agenda, particularly on matters relating to strategies. He is also responsible for constructive relations within the Board, and between the Board and the management. He is responsible to facilitate effective contribution of non-executive directors, effective communication with shareholders and promoting standards of corporate governance.

As an Executive Director, Dr Cheo also plays an important role to align the management with the Board and ensure the execution of the strategies and direction decided by the Board. Dr Cheo has been the force behind the success of the Group and works closely with the CEO and the management.

Ms Michelle Cheo Hui Ning, daughter of Dr Cheo Tong Choon @ Lee Tong Choon is the CEO and the Executive Director. She is responsible for execution of overall strategy of the Group and day-to-day operations.

Lead Independent Director

Since the Chairman and the CEO are immediate family members, the Board has appointed Mr. Giam Chin Toon as the Lead Independent Director. The Lead Independent Director has a pivotal role to ensure a balance of power and authority,

such that no one individual represents a considerable concentration of power. The Lead Independent Director acts as a bridge between the Independent Directors and the Chairman as well as representing shareholders' interests. He also provides continuity of leadership at the Board level in the absence of the Chairman.

On the sidelines of every board meeting, the independent directors meet without the presence of the other directors and the feedback is provided by the Lead Independent Director to the Chairman after the meeting.

PRINCIPLE 4

Board Membership

Formal and transparent process for the appointment of new directors to the Board

The Board has established a Nominating Committee (the "NC") to make recommendations to the Board on all Board appointments. NC comprises Lead Independent Director Mr Giam Chin Toon, Independent Directors Tan Sri Datuk Dr Ong Soon Hock, Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor, Mr Lim How Teck, and Executive Director Dr Cheo Tong Choon @ Lee Tong Choon. The Chairman of the Nominating Committee is Mr Giam Chin Toon.

NC is responsible for:

- (i) reviewing and assessing candidates for directorships (including executive directorships) before making recommendations to the Board for appointment of Directors;
- (ii) re-nomination of the Directors in accordance with the Articles of Association, having regard to the Director's contribution and performance;
- (iii) determining annually whether or not a Director is independent; and
- (iv) deciding whether or not a Director is able to and has been adequately carrying out his duties as a director.

CORPORATE GOVERNANCE

The NC also makes recommendations on training and professional development needs of the Directors and how the Board's performance is to be evaluated. The Board has implemented a process to be carried out by the NC for assessing the effectiveness of the Board as a whole and for assessing the contribution by each individual Director to the effectiveness of the Board. Details of the process are explained under Principle 5, Board Performance.

The Board has not set the maximum number of board representations which any director may hold. The NC continuously assesses the performance of individual directors taking into consideration the director's number of board representation and other principal commitments. The NC is satisfied that sufficient time and attention is being given to the affairs of the Group by each director.

Each member of the NC is required to abstain from deliberating, participating or voting in the matters relating to him including the assessment of his performance and re-nomination as director.

All Board appointments are approved by way of written resolutions based on the recommendations of the NC. In searching, nominating and selecting new directors, the NC will continue to tap on the resources of director's personal contacts and recommendations of potential candidates and participate in the shortlisting and interviewing process, if required. The NC will engage external agencies to assist if required, at the expense of the Group.

In assessing re-appointment of the directors, the NC evaluates based on several criteria including, qualifications, contributions and independence of the directors. In accordance with the Company's Articles of Association, each director shall retire at least once every three years. A retiring director shall be eligible for re-election subject to approval by the shareholders at the Annual General Meeting ("AGM"). New directors will hold office only until the next AGM following their appointments and they will be eligible for re-election. Such Directors are not taken into account in determining the number of Directors who are to retire by rotation. The Board generally does not have a practice of appointing alternate directors.

Key information regarding each director's qualifications, shareholdings, relationships (if any), date of first appointment, directorship and other principal commitments is presented in the 'Board of Directors' and 'Directors' Report' of this Annual Report.

PRINCIPLE 5

Board Performance

Formal assessment of the effectiveness of the Board and its members

The NC has in place a process for the evaluation of the Board's effectiveness as a whole, its board committees and a process for assessing the contribution by the Chairman and each individual director to the effectiveness of the Board. The evaluation is done through written assessments by individual directors. The assessment is based on objective performance criteria including the Board's understanding of the Group's business operations, development of strategic directions, the effectiveness of the Board meetings to facilitate discussion and decision on critical and major corporate matters, as well as individual's contribution and commitment to their roles. The collated findings are reported and recommendations are submitted to the Board for review and to further enhance the Board's effectiveness.

PRINCIPLE 6

Access to Information

Board members to have complete, adequate and timely information

As a general rule, board papers and related materials e.g. background or explanatory information, are required to be sent to directors at least three calendar days before the board meeting so that the members may better understand the matters prior to the board meeting to enable constructive discussion and queries to be raised in the meeting. However, sensitive matters may be tabled at the meeting itself or discussed without any papers being distributed. The directors are also provided with the names and contact details of the Group's senior management and the Company Secretary to

CORPORATE GOVERNANCE

facilitate direct access to the senior management and the Company Secretary.

The Group fully recognises that the flow of relevant information on an accurate and timely basis is critical for the Board to be effective in discharge of its duties. Management is therefore expected to provide the Board with accurate information in a timely manner concerning the Group's progress or shortcomings in meeting its strategic business objectives or financial targets and other information relevant to the strategic issues facing the Group.

The role of the Company Secretary is clearly defined and includes the responsibility of ensuring that the board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is required to attend all board meetings. The appointment and removal of the Company Secretary is a matter for the Board as a whole.

Subject to the approval of the Chairman, the directors, whether as a Group or individually, may seek and obtain independent professional advice to assist them in their duties, at the expense of the Group.

PRINCIPLE 7 **Procedures for Developing Remuneration Policies** *A formal and transparent procedure for developing policy*

The Remuneration Committee (the "RC") comprises entirely of independent directors. The RC is chaired by Mr Giam Chin Toon with Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor and Mr Lim How Teck as its members.

The RC is responsible for recommending to the Board a framework of remuneration for the Directors and key executives, and determining specific remuneration packages for each Director and the Chief Executive Officer. The recommendations of the RC are submitted for endorsement by the entire Board. All aspects of remuneration, including but not limited to directors' fees, salaries, allowances, bonuses, options and benefits in kind are covered by the Remuneration

Committee. Each member of the Remuneration Committee is required to abstain from voting on any resolutions and making recommendations and/ or participating in any deliberations of the Remuneration Committee in respect of his own remuneration package.

The RC has access to appropriate advice from within and/ or outside the Group on the remuneration of Directors and key executives. It ensures that in the event of such advice being sought, existing relationships, if any, between the Group and its appointed remuneration consultants will not affect the independence and objectivity of the remuneration consultants. In the financial year 2014, the RC did not engage any remuneration consultants.

The RC is also responsible in reviewing the Group's obligations arising in the event of termination of the executive directors' and key management personnel's contract of service, to ensure that such contracts of service contain fair and reasonable termination clauses which are not overly generous. The RC aims to be fair and avoid rewarding poor performance.

PRINCIPLE 8 **Level and Mix of Remuneration** *Alignment of remuneration to long term interest and risk policies of the company*

A competitive remuneration and reward system based on individual performance is important in order to retain and incentivise the best talents. The Group's level and mix of remuneration is aligned with the long term interests and risks policies of the Group and is also responsive to the economic climate as well as the performance of the Group, business units and individuals.

Non-Executive Directors are paid Directors' fees which comprise a basic fee and additional fees for appointments on other board committees. As an Executive Director, the CEO does not receive Directors' fees but is remunerated as a member of management.

CORPORATE GOVERNANCE

PRINCIPLE 9

Disclosure on Remuneration

Clear disclosure of remuneration policy, level and mix of remuneration, and procedure for setting remuneration

The breakdown of the remuneration of the Directors and Employees who are immediate family members of a director of the Company, for the financial year ended 31 December 2014 is as follows:

Name	Fixed Salary	Variable Income	Benefits in Kind	Total	Remuneration Band S\$'000
Executive Directors					
Dr Cheo Tong Choon @ Lee Tong Choon	80%	20%	<1%	100%	3,250 to 3,500
Ms Michelle Cheo Hui Ning	79%	20%	1%	100%	1,000 to 1,250
Ms Bianca Cheo Hui Hsin	79%	20%	1%	100%	1,000 to 1,250
Ms Wong Lai Wan	59%	37%	4%	100%	250 to 500
Ms Leong Choi Foong	82%	17%	1%	100%	250 and below

Independent Non-Executive Directors

Mr Giam Chin Toon	100%	-	-	100%	250 and below
Mr Lim How Teck	100%	-	-	100%	250 and below
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	100%	-	-	100%	250 and below
Tan Sri Datuk Dr Ong Soon Hock	100%	-	-	100%	250 and below

Name	Family relationship with any director and/or substantial shareholder	Remuneration Band S\$'000
Employees who are immediate family members of a Director (remuneration exceeding S\$50,000)		
Mr Cheo Jian Jia	Son of Dr Cheo Tong Choon @ Lee Tong Choon; Brother of Ms Michelle Cheo Hui Ning and Ms Bianca Cheo Hui Hsin	250 to 500
Ms Cheo Chong Cher	Sisters of Dr Cheo Tong Choon @ Lee Tong Choon; Aunts of Ms Michelle Cheo Hui Ning and Ms Bianca Cheo Hui Hsin	250 to 500
Ms Cheo Sor Cheng Angeline		250 to 500
Ms Cheo Su Ching		250 and below
Ms Alicia Cheo		250 and below
Ms Cheo Soh Hua @ Lee Soh Hua		250 and below
Mr Cheo Teong Eng	Brother of Dr Cheo Tong Choon @ Lee Tong Choon; Uncle of Ms Michelle Cheo Hui Ning and Ms Bianca Cheo Hui Hsin	250 and below

CORPORATE GOVERNANCE

Top Five Key Management Personnel

Remuneration paid to the top five key management personnel ranged between S\$250,000 and S\$1,750,000 and aggregated to S\$3,437,000, 55%, 44%, 1% of which was fixed salary, variable income and benefits in kind respectively.

In considering the disclosure of remuneration of the directors, immediate family members of a director or key management personnel, the Group measured the industry conditions in which the Group operates and the confidential nature of the remuneration. The Group believes that more detailed disclosures such as disclosure of remuneration on individually named basis for key personnel, exact amounts for directors, and disclosure in incremental bands of S\$50,000 for the immediate family members of the directors would be detrimental to the long term interest of the Group and in attracting, retaining and motivating the employees of the Group.

Remuneration of executive directors and key executives includes a variable component which is linked directly to performance measures identified by the Group. The quantum of variable component is dependent on the individual performance against those measures that includes, knowledge and understanding of the Group and industry, execution of strategies, personal qualities, as well as performance of the Group in general.

The Company did not have any employee share schemes for the financial year 2014.

PRINCIPLE 10 Accountability

Balanced and understandable assessment of the Company's performance, position and prospects

The Board has embraced openness and transparency in the conduct of the Group's affairs, whilst preserving the commercial interests of the Group. Financial reports and other price-sensitive information are disseminated to shareholders through announcements via SGXNET to the SGX, press releases, the Company's website, and public webcast and media and analyst briefings.

The Board reviews the financial reports to ensure that the disclosure of material information to shareholders is in compliance with statutory requirements and the Listing Manual of the SGX-ST and approves the financial reports before the release. As recommended in the Guidebook for

Audit Committees in Singapore, the Board also reviews and approves any media release of its financial results. Negative Assurance statements given by the Board to accompany the quarterly financial results announcements are supported by management's representations to the Board on the integrity of the Group's financial statements and internal control systems.

PRINCIPLE 11

Risk Management and Internal Controls

Sound system of internal controls;

PRINCIPLE 13

Internal Audit

Establishment of an effective internal audit function

Based on the internal controls established and maintained by the Group, work performed by the internal auditors, work performed by external auditors for the purpose of the statutory audit and reviews performed by management, various board committees and the Board, the Audit Committee and the Board are satisfied with the adequacy and effectiveness of the internal controls, including financial, operational, compliance and information technology controls, and risk management systems.

The Chief Executive Officer and Chief Financial Officer have also provided a written confirmation to the Board that to the best of their understanding (a) the financial records have been properly maintained, the financial statements give a true and fair view of the Group's operations and finances and (b) the Group's risk management and internal control systems are effective.

The internal audit function of the Group is carried out by in-house Group Internal Audit Department ("IA"). The IA is suitably staffed by qualified executives who carry out their work based on the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors. The IA's direct and primary line of reporting is to the Chairman of the Audit Committee, and administratively to the Chief Executive Officer. The Audit Committee approves the hiring, removal, evaluation, and compensation of the head of IA.

The role of the internal auditors is to assist the Audit Committee to provide reasonable assurance that the Group maintains a sound system of internal controls by regular monitoring of key controls and procedures and ensuring their effectiveness, undertaking investigations as directed by the Audit Committee, and conducting regular in-depth audits of high risk areas.

CORPORATE GOVERNANCE

The Audit Committee ensures that the IA are adequately resourced and have appropriate standing within the Group and ensures, on an annual basis, the adequacy of the internal audit function and reviews the adequacy and effectiveness of the internal audit function.

The Group's IA conduct an annual review of the effectiveness of the Group's material internal controls, including financial, operational, compliance, information technology controls, and risk management. Any material non-compliance or failures in internal controls and recommendations for improvements are reported to the Audit Committee. The Audit Committee also reviews the effectiveness of the actions taken by management on the recommendations made by the internal and external auditors in this respect.

The Group Internal Audit adopted a risk-based auditing approach that focuses on material internal controls, including financial, operational and compliance controls. Audits were carried out on all significant business units in the Group, inclusive of limited review performed on dormant and inactive companies. All the Group Internal Audit's reports are submitted to the Audit Committee for deliberation with copies of these reports extended to the Chairman, Chief Executive Officer and the relevant senior management officers. In addition, IA's summary of findings and recommendations are discussed at the Audit Committee meetings.

PRINCIPLE 12

Audit Committee

Establishment of Audit Committee with written terms of reference

The Audit Committee ("AC") comprises entirely non-executive and independent directors, namely Mr Lim How Teck, Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor and Mr Giam Chin Toon. The Board considers the members of the AC are appropriately qualified with sufficient and relevant financial management expertise and experience to discharge its functions. The AC is also kept abreast of changes to accounting standards and issues which have a direct impact on financial statements through meetings with the external auditors who will update the AC on recent related developments. It held four meetings in FY 2014. The AC has met with the internal and external auditors without the presence of the management once during the year.

The AC is guided by the following terms of reference which defines its scope of authority:

- (i) commissioning internal investigations and reviewing any significant findings and otherwise carrying out its obligations under Rule 719 of the SGX-ST Listing Manual (for example, in relation to any suspected fraud or irregularity or suspected infringement of any Singapore laws or regulations or rules of the SGX-ST or any other regulatory authority of Singapore, which has or is likely to have a material impact on the Company's operating results or financial position);
- (ii) assisting the Board in the discharge of its responsibilities on financial and accounting matters;
- (iii) recommending the appointment and dismissal of internal auditors and reviewing the audit plans, scope of work and results of the audits compiled by the Group's internal and external auditors;
- (iv) reviewing the co-operation given by the Group's officers to the external auditors;
- (v) nominating external auditors for re-appointment;
- (vi) reviewing the integrity of any financial information presented to the Company's shareholders;
- (vii) reviewing interested person transactions and potential conflicts of interest, if any;
- (viii) reviewing all hedging policies and instruments to be implemented by the Group, if any;
- (ix) reviewing all investment instruments that are not principal protected;
- (x) reviewing and evaluating the Group's administrative, operating and internal accounting controls and procedures; and
- (xi) reviewing the Group's risk management structure and any oversight of risk management processes and activities to mitigate and manage risk at acceptable levels determined by the Board.

Each member of the Audit Committee must abstain from voting on any resolution in respect of matters in which he is interested.

The Audit Committee has conducted annual review on the independence and objectivity of the external auditors as well as non-audit services provided by them and is satisfied that the nature and extent of such services do not affect the independence of the external auditor. Details of the fees paid and payable to the auditors in respect of audit and non-audit services are set out in the notes to financial statements of

CORPORATE GOVERNANCE

this Annual Report. The Group has complied with Rule 712, and Rule 715 read with Rule 716 of the SGX Listing Manual in relation to its auditors.

The Group has put in place a policy on whistle-blowing, approved by the Audit Committee and endorsed by the Board to facilitate the reporting of activities or practices which are malpractice, illegal act or omission of work by an employee. Details of the whistle blowing policies and arrangements have been made available to all employees. By creating an atmosphere of openness and trust, the Group encourages the employees to use internal mechanisms for reporting any malpractice, illegal acts or omissions by any of Group's employees or ex-employees and such reports will be treated fairly and be protected from reprisal.

PRINCIPLE 14

Shareholder Rights

All shareholders are treated fairly and equitably;

PRINCIPLE 15

Communication with shareholders

Regular, effective and fair communication with shareholders;

PRINCIPLE 16

Conduct of shareholder meetings

Greater shareholder participation at Annual General Meetings

The Group values dialogue with its shareholders and believes in regular, effective and fair communication with its shareholders. The Group is committed to upholding high standard of disclosure and continues to keep all stakeholders informed of its corporate activities on a timely and consistent basis. The Company disseminates all price sensitive and material information to its shareholders via SGXNET on a non-selective basis. Financial and other performance data of the Group as well as business units, where appropriate, is provided to shareholders in order to have a better insight into the Group's performance. The date of the release of quarterly results is disclosed at least two weeks prior to the date of announcement through SGXNET. On the day of announcement, the financial statements as well as the accompanying press release and presentation slides are released onto the SGX-ST website as well as on the Company website at www.mewahgroup.com. Thereafter, a briefing or teleconference by management is jointly held for media and analysts.

All shareholders of the Company whose names are registered in the Depository Register and the Register of Members are entitled to attend the general meetings of the Company. Shareholders are informed of shareholders' meetings through notices published in the newspapers and reports or circulars sent to all shareholders. All shareholders have the opportunity to participate effectively in and vote at general meetings of shareholders and have been informed of the rules, including voting procedures, which govern general meetings of shareholders. They are encouraged to meet with the Board and senior management so as to have a greater insight into the Group's developments. If any shareholder is unable to attend, he is allowed to appoint up to two proxies to vote on his behalf at the meeting through proxy forms sent in advance.

At shareholders' meetings, each distinct issue is proposed as a separate resolution and the results of the votes are announced at the shareholders' meetings.

The Chairmen of each board committee and management are required to be present to address questions at the Annual General Meeting. External auditors are also present at such meetings to assist the directors to address shareholders' queries, if necessary. Minutes of shareholder meetings are available upon request by registered shareholders.

Furthermore, to show appreciation for the support of the shareholders, the Board of Directors has proposed a final exempt dividend of S\$0.017 per ordinary share.

Dealings in Securities

The Group has adopted a Best Practice Code – Trading in Company's Securities. As per the policy, the Company, its Directors and all employees of the Group are prohibited from dealing in the Company's shares two weeks before the announcement of the Group's first quarter, second quarter and third quarter results and one month before the announcement of full year results, and ending with one business day after the announcement of the results. Directors and all employees are also prohibited from trading in the Company's securities on short-term considerations, defined as 30 days from last dealing; and in situations where the insider trading laws and rules would prohibit trading.

The directors' interests in shares of the Company are found on pages 38 to 39 of this Report.

CORPORATE GOVERNANCE

Interested Person Transactions

The Company has established procedures to ensure that all transactions with interested persons are reported on a timely manner to the AC and that the transactions are carried out on a normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders. The Company's disclosures in respect of interested person transactions for the financial year ended 31 December 2014 are as follows:

Name of Interested Person	Aggregate value of all IPT during the period under review (excluding transactions less than SGD100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all IPT conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than SGD100,000)
	FY 2014 US\$'000	FY 2014 US\$'000
Prelude Gateway Sdn. Bhd.	2	3,283
Perfect Venue Sdn. Bhd	2,309	NIL
Ecolex Sdn. Bhd.	1,115	38,903
Containers Printers Pte Ltd	NIL	5,255
Nature International Pte Ltd	NIL	34,329
Mr Cheo Seng Jin	852	NIL
Mr Cheo Tiong Choon	852	NIL
Kent Holidays (S) Pte Ltd	213	NIL
Choon Heng Logistics Pte Ltd	57	NIL
Expertway (M) Sdn Bhd	31	NIL

Statement by Audit Committee and Board of Directors

In accordance with Rule 716 of the Listing Manual, the Audit Committee and the Board of Directors of the Company have satisfied themselves that the appointment of different auditors for certain of its overseas subsidiaries as disclosed on page 117, would not compromise the standard and effectiveness of the audit of the Group.

Material Contracts

There was no material contracts entered into by the Company or any of its subsidiaries involving the interests of the Chief Executive Officer, any Director, or controlling shareholder subsisting at the end of financial year ended 31 December 2014 and no material contracts entered into since the end of the previous financial year.

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DIRECTORS' REPORT

For the financial year ended 31 December 2014

The directors present their report to the members together with the audited financial statements of the Group for the financial year ended 31 December 2014 and the balance sheet of the Company as at 31 December 2014.

DIRECTORS

The directors of the Company in office at the date of this report are as follows:

Dr Cheo Tong Choon @ Lee Tong Choon
 Ms Michelle Cheo Hui Ning
 Ms Bianca Cheo Hui Hsin
 Ms Leong Choi Foong
 Ms Wong Lai Wan
 Mr Giam Chin Toon
 Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor
 Mr Lim How Teck
 Tan Sri Datuk Dr Ong Soon Hock

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

- (a) According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations, except as follows:

	No. of ordinary shares			
	Holdings registered in name of director or nominee		Holdings in which director is deemed to have an interest	
	At 31.12.2014	At 1.1.2014	At 31.12.2014	At 1.1.2014
Dr Cheo Tong Choon @ Lee Tong Choon	10,984,000	-	691,461,220	620,008,220
Ms Michelle Cheo Hui Ning	2,000,000	-	622,461,220	566,008,220
Ms Bianca Cheo Hui Hsin	-	-	622,461,220	566,008,220
Ms Leong Choi Foong	94,000	94,000	-	-
Ms Wong Lai Wan	224,000	224,000	20,000	20,000
Mr Giam Chin Toon	200,000	200,000	-	-
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor	20,000	20,000	-	-
Mr Lim How Teck	300,000	300,000	-	-
Tan Sri Datuk Dr Ong Soon Hock	30,000	30,000	-	-

DIRECTORS' REPORT

For the financial year ended 31 December 2014

DIRECTORS' INTERESTS IN SHARES OR DEBENTURES (CONTINUED)

- (b) The directors' interests in the ordinary shares of the Company as at 21 January 2015 were the same as those as at 31 December 2014.

DIRECTORS' CONTRACTUAL BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the director or with a firm of which he is a member or with a company in which he has a substantial financial interest, except as disclosed in the accompanying financial statements and in this report.

AUDIT COMMITTEE

The members of the Audit Committee at the end of the financial year were as follows:

Mr Lim How Teck (Chairman)
Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor
Mr Giam Chin Toon

All members of the Audit Committee were non-executive directors.

The Audit Committee carried out its functions in accordance with Section 201B(5) of the Singapore Companies Act. In performing those functions, the Committee reviewed:

- the scope and the results of internal audit procedures with the internal auditor;
- the audit plan of the Company's independent auditor and any recommendations on internal accounting controls arising from the statutory audit;
- the assistance given by the Company's management to the independent auditor; and
- the balance sheet of the Company and the consolidated financial statements of the Group for the financial year ended 31 December 2014 before their submission to the Board of Directors, as well as the Independent Auditor's Report on the balance sheet of the Company and the consolidated financial statements of the Group.

The Audit Committee has recommended to the Board that the independent auditor, PricewaterhouseCoopers LLP, be nominated for re-appointment at the forthcoming Annual General Meeting of the Company.

DIRECTORS' REPORT

For the financial year ended 31 December 2014

INDEPENDENT AUDITOR

The independent auditor, PricewaterhouseCoopers LLP, has expressed its willingness to accept re-appointment.

On behalf of the directors

Dr Cheo Tong Choon @ Lee Tong Choon
Director

Ms Michelle Cheo Hui Ning
Director

4 March 2015

STATEMENT BY DIRECTORS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2014

In the opinion of the directors,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group as set out on pages 43 to 117 are drawn up so as to give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2014, and of the results of the business, changes in equity and cash flows of the Group for the financial year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the directors

Dr Cheo Tong Choon @ Lee Tong Choon
Director

Ms Michelle Cheo Hui Ning
Director

4 March 2015

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF MEWAH INTERNATIONAL INC.

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Mewah International Inc. (the "Company") and its subsidiaries (the "Group") set out on pages 43 to 117, which comprise the consolidated balance sheet of the Group and balance sheet of the Company as at 31 December 2014, the consolidated income statement, consolidated statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements of the Group and the balance sheet of the Company are properly drawn up in accordance with Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2014, and the results, changes in equity and cash flows of the Group for the financial year ended on that date.

PricewaterhouseCoopers LLP
Public Accountants and Chartered Accountants

Singapore, 4 March 2015

CONSOLIDATED INCOME STATEMENT

For the financial year ended 31 December 2014

	Note	2014 US\$'000	2013 US\$'000
Revenue	4	3,438,819	3,193,733
Cost of sales	5	(3,206,239)	(2,952,355)
Gross profit		232,580	241,378
Other income	6	5,561	5,654
Other losses	7	(20,930)	(11,690)
Expenses			
- Selling and distribution		(128,530)	(126,438)
- Administrative		(72,852)	(72,901)
- Finance	8	(12,299)	(13,377)
Share of profit of associated company		80	74
Profit before tax	10	3,610	22,700
Income tax expense	11	(583)	(2,695)
Profit after tax		3,027	20,005
Profit after tax attributable to:			
Equity holders of the Company		2,695	20,931
Non-controlling interests		332	(926)
		3,027	20,005
Earnings per share attributable to equity holders of the Company (expressed in US cents per share)			
- Basic and diluted	12	0.18	1.39

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2014

	2014	2013
	US\$'000	US\$'000
Profit after tax	3,027	20,005
Other comprehensive loss:		
Items that may be reclassified subsequently to profit or loss:		
Currency translation differences arising from foreign subsidiaries	(11,664)	(15,026)
Total comprehensive (loss)/income, net of tax	(8,637)	4,979
Total comprehensive (loss)/income attributable to:		
Equity holders of the Company	(9,466)	6,212
Non-controlling interests	829	(1,233)
	(8,637)	4,979

The accompanying notes form an integral part of these financial statements.

BALANCE SHEET – GROUP

As at 31 December 2014

	Note	2014 US\$'000	2013 US\$'000
ASSETS			
Current assets			
Inventories	13	294,368	247,486
Trade receivables	14	290,287	292,702
Other receivables	15	28,079	27,685
Current income tax recoverable		6,876	9,779
Derivative financial instruments	16(a)	48,825	31,277
Cash and cash equivalents	17	60,825	63,145
		729,260	672,074
Non-current assets			
Deferred income tax assets	24	11,417	10,862
Property, plant and equipment	18	346,923	347,167
Leasehold prepayments	19	34,781	18,459
Investment in associated company	20(a)	379	323
Derivative financial instruments	16(b)	668	550
		394,168	377,361
Total assets		1,123,428	1,049,435
LIABILITIES			
Current liabilities			
Trade payables	21	147,007	141,042
Other payables	22	43,018	39,589
Current income tax liabilities		2,573	2,832
Derivative financial instruments	16(a)	42,756	21,459
Borrowings	23	228,665	178,562
		464,019	383,484
Non-current liabilities			
Deferred income tax liabilities	24	21,247	22,345
Borrowings	23	102,590	86,781
		123,837	109,126
Total liabilities		587,856	492,610
NET ASSETS		535,572	556,825
EQUITY			
Capital and reserves attributable to equity holders of the Company:			
Share capital	25	1,501	1,507
Share premium	25	180,012	185,416
Retained profits	27(a)	390,730	396,776
Other reserves	26	(33,259)	(22,308)
		538,984	561,391
Non-controlling interests		(3,412)	(4,566)
Total equity		535,572	556,825

The accompanying notes form an integral part of these financial statements.

BALANCE SHEET – COMPANY

As at 31 December 2014

	Note	2014 US\$'000	2013 US\$'000
ASSETS			
Current assets			
Other receivables	15	205,643	195,670
Cash and cash equivalents	17	56	75
		205,699	195,745
Non-current assets			
Investments in subsidiaries	20(b)	849	820
Total assets		206,548	196,565
LIABILITIES			
Current liabilities			
Other payables	22	142	148
Current income tax liabilities		147	162
		289	310
Non-current liabilities			
Deferred income tax liabilities	24	366	307
Total liabilities		655	617
NET ASSETS		205,893	195,948
EQUITY			
Capital and reserves attributable to equity holders of the Company:			
Share capital	25	1,501	1,507
Share premium	25	180,012	185,416
Retained profits	27(b)	20,871	9,025
Other reserves	26	3,509	-
Total equity		205,893	195,948

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2014

Note	Attributable to equity holders of the Company										
	Share capital US\$'000	Share premium US\$'000	Capital redemption reserve US\$'000	Merger reserve US\$'000	General reserve US\$'000	Asset revaluation reserve US\$'000	Currency translation reserve US\$'000	Retained profits US\$'000	Total equity US\$'000	Non-controlling interests US\$'000	Total equity US\$'000
2014											
Beginning of financial year	1,507	185,416	-	(50,706)	(2,608)	10,058	20,948	396,776	561,391	(4,566)	556,825
Acquisition of a subsidiary under common control	34	-	-	(2,299)	-	-	-	-	(2,299)	-	(2,299)
Share purchased and cancelled	25 & 26	(6)	(5,404)	3,509	-	-	-	-	(1,901)	-	(1,901)
Dividends	28	-	-	-	-	-	-	(8,741)	(8,741)	-	(8,741)
Capital contribution from non-controlling interests	-	-	-	-	-	-	-	-	-	325	325
Total comprehensive loss for the financial year	-	-	-	-	-	-	(12,161)	2,695	(9,466)	829	(8,637)
End of financial year	1,501	180,012	3,509	(53,005)	(2,608)	10,058	8,787	390,730	538,984	(3,412)	535,572
2013											
Beginning of financial year	1,507	185,416	-	(50,706)	(2,608)	10,058	35,667	383,946	563,280	(3,333)	559,947
Dividends	28	-	-	-	-	-	-	(8,101)	(8,101)	-	(8,101)
Total comprehensive income for the financial year	-	-	-	-	-	-	(14,719)	20,931	6,212	(1,233)	4,979
End of financial year	1,507	185,416	-	(50,706)	(2,608)	10,058	20,948	396,776	561,391	(4,566)	556,825

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2014

	Note	2014 US\$'000	2013 US\$'000
Cash flows from operating activities			
Profit after tax		3,027	20,005
Adjustments for:			
- Income tax expense		583	2,695
- Amortisation		1,305	1,270
- Depreciation		17,512	18,212
- Gain on disposal of property, plant and equipment - net		(142)	(368)
- Property, plant and equipment written off		28	151
- Impairment loss on property, plant and equipment		-	330
- Interest income		(3,933)	(4,267)
- Interest expense		12,299	13,377
- Share of profit of associated company		(80)	(74)
- Loss on liquidation of subsidiaries		92	-
- Exchange differences (net)		3,564	4,938
Operating cash flows before working capital changes		34,255	56,269
Changes in operating assets and liabilities:			
- Inventories		(46,882)	(4,040)
- Trade and other receivables		(1,196)	217,159
- Trade and other payables		9,394	(108,950)
- Derivative financial instruments		3,631	35,564
Cash flows (used in)/generated from operations		(798)	196,002
Interest received		3,214	3,676
Interest paid		(12,299)	(13,377)
Income tax refund received		678	1,864
Net cash flows (used in)/from operating activities		(9,205)	188,165
Cash flows from investing activities			
Decrease/(Increase) in other receivables		3,450	(110)
Additions to property, plant and equipment		(38,048)	(53,079)
Additions of leasehold prepayments	19	(17,627)	(1,949)
Proceeds from disposal of property, plant and equipment		232	536
Acquisition of a subsidiary under common control	34	(2,299)	-
Net cash flows used in investing activities		(54,292)	(54,602)
Cash flows from financing activities			
Dividends paid to equity holders of the Company	28	(8,741)	(8,101)
Decrease/(Increase) in restricted short term deposit		661	(2,677)
Proceeds from long term borrowings		70,096	37,129
Repayment of long term borrowings		(37,221)	(26,996)
Net proceeds/(repayment) from short term borrowings		40,128	(120,686)
Repayment of finance lease liabilities		(41)	(239)
Interest received		719	591
Share purchased and cancelled	25	(1,901)	-
Net cash flows from/(used in) financing activities		63,700	(120,979)
Net change in cash and cash equivalents			
		203	12,584
Cash and cash equivalents at beginning of financial year		59,976	48,557
Effect of changes in exchange rate on cash and cash equivalents		(1,827)	(1,165)
Cash and cash equivalents at end of financial year	17	58,352	59,976

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL INFORMATION

Mewah International Inc. (the "Company") is listed on the Singapore Exchange and incorporated and domiciled in the Cayman Islands. The address of its registered office is Harbour Place, 2nd Floor, 103 South Church Street, P.O. Box 472, George Town, Grand Cayman, KY1-1106, Cayman Islands. The principal place of business of the Company is at 5, International Business Park, #05-00, Mewah Building, Singapore 609914.

The principal activity of the Company is that of investment holding. The principal activities of its subsidiaries are disclosed in Note 37 of the financial statements.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards ("FRS") under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRS requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 3.

Interpretations and amendments to published standards effective in 2014

On 1 January 2014, the Group adopted the new or amended FRS and Interpretations of FRS ("INT FRS") that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective FRS and INT FRS.

The adoption of these new or amended FRS and INT FRS did not result in substantial changes to the accounting policies of the Group and the Company and had no material effect on the amounts reported for the current or prior financial years except for the following:

FRS 112 Disclosures of Interests in Other Entities The Group has adopted the above new FRS on 1 January 2014. The amendment is applicable for annual periods beginning on or after 1 January 2014. It sets out the required disclosures for entities reporting under the new *FRS 110 Consolidated Financial Statements* and *FRS 111 Joint Arrangements*, and replaces the disclosure requirements currently found in *FRS 27 (revised 2011) Separate Financial Statements* and *FRS 28 (revised 2011) Investments in Associates and Joint Ventures*.

The Group has applied FRS 112 retrospectively in accordance with the transitional provisions (as amended subsequent to the issuance of FRS 112 in September 2011) in FRS 112 and amended for consolidation exceptions for 'investment entity' from 1 January 2014. The Group has incorporated the additional required disclosures into the financial statements.

2.2 Revenue recognition

Revenue for the Group represents the fair value of the consideration received or receivable from the gross inflow of economic benefits during the financial year arising from the course of ordinary activities of the Group's business. Revenue is presented net of goods and services tax, rebates and discounts, and after eliminating sales within the Group.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.2 Revenue recognition (continued)

The Group recognises revenue when the amount of revenue and related cost can be reliably measured, it is probable that the collectability of the related receivables is reasonably assured and when the specific criteria for each of the Group's activities are met as follows:

(a) *Sale of goods*

Revenue from sale of goods is recognised when significant risks and rewards of ownership are transferred to the buyer and there is neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold.

(b) *Interest income*

Interest income is recognised using the effective interest method.

(c) *Rental income*

Rental income from operating leases (net of any incentives given to the lessees) is recognised on a straight-line basis over the lease term.

2.3 Group accounting

(a) *Subsidiaries*

(i) *Consolidation*

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on that control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests comprise the portion of a subsidiary's net results of operations and its net assets, which is attributable to the interests that are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity, and balance sheet. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in a subsidiary, even if this results in the non-controlling interests having a deficit balance.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.3 Group accounting (continued)

(a) *Subsidiaries (continued)*

(ii) *Acquisitions*

The acquisition method of accounting is used to account for business combinations entered into by the Group, except for business combination under common control.

The consideration transferred for the acquisition of a subsidiary or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary measured at their fair values at the acquisition date.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of (i) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the (ii) fair values of the identifiable net assets acquired, is recorded as goodwill. Please refer to Note 2.5 for the subsequent accounting policy on goodwill.

Acquisitions of entities under common control have been accounted for using the pooling-of-interest method. Under this method:

- The financial statements of the Group have been prepared as if the Group structure immediately after the transaction has been in existence since the earliest date the entities are under common control;
- The assets and liabilities are brought into the financial statements at their existing carrying amounts from the perspective of the controlling party;
- The income statement includes the results of the acquired entities since the earliest date the entities are under common control;
- The comparative figures of the Group represent the income statement, statement of comprehensive income, balance sheet, statement of cash flows and statement of changes in equity have been prepared as if the combination had occurred from the date when the combining entities or businesses first came under common control;

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.3 Group accounting (continued)

(a) Subsidiaries (continued)

(ii) Acquisitions (continued)

- The cost of investment is recorded at the aggregate of the nominal value of the equity shares issued, cash and cash equivalents and fair values of other consideration; and
- On consolidation, the difference between the cost of investment and the nominal value of the share capital of the merged subsidiary is taken to merger reserve. Cash paid/payable arising from the acquisition under common control is also taken to the merger reserves.

(iii) Disposals

When a change in the Group's ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained profits if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss. Please refer to Note 2.6 for the accounting policy on investments in subsidiaries in the separate financial statements of the Company.

(b) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control over the subsidiary are accounted for as transactions with equity owners of the subsidiary. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised in general reserve within equity attributable to the equity holders of the subsidiary.

(c) Associated company

Associated company is entity over which the Group has significant influence, but not control, generally accompanied by a shareholding giving rise to voting rights of 20% and above but not exceeding 50%. Investment in associated company is accounted for in the consolidated financial statements using the equity method of accounting less impairment losses, if any.

(i) Acquisitions

Investment in associated company is initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on associated company represents the excess of the cost of acquisition of the associated company over the Group's share of the fair value of the identifiable net assets of the associated company and is included in the carrying amount of the investment.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.3 Group accounting (continued)

(c) *Associated company (continued)*

(ii) *Equity method of accounting*

In applying the equity method of accounting, the Group's share of its associated company's post-acquisition profits or losses are recognised in profit or loss and its share of post-acquisition other comprehensive income is recognised in other comprehensive income. These post-acquisition movements and distributions received from the associated company are adjusted against the carrying amount of the investment. When the Group's share of losses in an associated company equals to or exceeds its interest in the associated company, including any other unsecured non-current receivables, the Group does not recognise further losses, unless it has obligations to make or has made payments on behalf of the associated companies. If the associated company subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

Unrealised gains on transactions between the Group and its associated company are eliminated to the extent of the Group's interest in the associated company. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the assets transferred. The accounting policies of associated company are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

(iii) *Disposals*

Investments in associated companies are derecognised when the Group loses significant influence. If the retained equity interest in the former associated company is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when significant influence is lost, and its fair value and any proceeds on partial disposal, is recognised in profit or loss.

Please refer to Note 2.6 for the accounting policy on investment in associated company in the separate financial statements of the Company.

2.4 Property, plant and equipment

(a) *Measurement*

(i) *Property, plant and equipment*

All property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

When an asset is revalued, any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset. The net amount is then restated to the revalued amount of the asset.

Increases in carrying amounts arising from revaluation, including currency translation differences, are recognised in other comprehensive income, unless they offset previous decreases in the carrying amounts of the same asset, in which case, they are recognised in profit or loss. Decreases in carrying amounts that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases in carrying amounts are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.4 Property, plant and equipment (continued)

(a) Measurement (continued)

(i) Property, plant and equipment (continued)

On 1 January 2007, the Group has elected to adopt FRS 101 exemption to deem the previous revaluation of certain property, plant and equipment as deemed cost (Note 18(c)).

(ii) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Cost also includes borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset (refer to Note 2.8 on borrowing costs).

(b) Depreciation

Depreciation is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

Leasehold land and buildings	Amortised over the period of leases (30 to 99 years)
Freehold buildings	2%
Plant and equipment	2% to 5%
Furniture, fixtures and office equipment	5% to 20%
Motor vehicles	20%

Freehold land and capital expenditure in progress are stated at cost and not depreciated.

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

(c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

(d) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss within "Other gains/losses". Any amount in revaluation reserve relating to that asset is transferred to retained profits directly.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.5 Intangible assets

Goodwill on acquisitions

Goodwill on acquisitions of subsidiaries and businesses on or after 1 January 2010 represents the excess of (i) the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previously-held equity interest in the acquiree over (ii) the fair value of the identifiable net assets acquired.

Goodwill on acquisitions of subsidiaries and businesses prior to 1 January 2010 and on acquisition of associated company represents the excess of the cost of the acquisition over the fair value of the Group's share of the identifiable net assets acquired.

Goodwill on subsidiaries is recognised separately as intangible assets and carried at cost less accumulated impairment losses. Goodwill on associated company is included in the carrying amount of the investment.

Gains and losses on the disposal of subsidiaries and associated company include the carrying amount of goodwill relating to the entity sold, except for goodwill arising from acquisitions prior to 1 January 2001. Such goodwill was adjusted against retained profits in the year of acquisition and is not recognised in profit or loss on disposal.

2.6 Investments in subsidiaries and associated company

Investments in subsidiaries and associated company are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

2.7 Impairment of non-financial assets

(a) *Goodwill*

Goodwill recognised separately as an intangible asset is tested for impairment annually and whenever there is indication that the goodwill may be impaired.

For the purpose of impairment testing of goodwill, goodwill is allocated to each of the Group's cash-generating-units ("CGU") expected to benefit from synergies arising from the business combination.

An impairment loss is recognised when the carrying amount of a CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount of a CGU is the higher of the CGU's fair value less cost to sell and value-in-use.

The total impairment loss of a CGU is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each asset in the CGU.

An impairment loss on goodwill is recognised as an expense and is not reversed in a subsequent period.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.7 Impairment of non-financial assets (continued)

- (b) *Property, plant and equipment*
Investments in subsidiaries and associated company

Property, plant and equipment and investments in subsidiaries and associated company are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease. Please refer to Note 2.4 for the treatment of a revaluation decrease in property, plant and equipment.

An impairment loss for an asset other than goodwill is reversed only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense, a reversal of that impairment is also recognised in profit or loss.

2.8 Borrowing costs

Borrowing costs are recognised in profit or loss using the effective interest method except for those costs that are directly attributable to the construction or development of properties and assets under construction. This includes those costs on borrowings acquired specifically for the construction or development of properties and assets under construction, as well as those in relation to general borrowings used to finance the construction or development of properties and assets under construction.

The actual borrowing costs incurred during the period up to the issuance of the temporary occupation permit less any investment income on temporary investment of these borrowings, are capitalised in the cost of the property under development. Borrowing costs on general borrowings are capitalised by applying a capitalisation rate to the acquisition, construction or production of qualifying assets that are financed by general borrowings.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.9 Financial assets

(a) Classification

The Group classifies its financial assets in the following categories: at fair value through profit or loss, loans and receivables, held-to-maturity, and available-for-sale. The classification depends on the nature of the asset and the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition and in the case of assets classified as held-to-maturity, re-valuates this designation at each balance sheet date.

(i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified as held for trading if it is acquired principally for the purpose of selling in the short term. Financial assets designated as at fair value through profit or loss at inception are those that are managed and their performances are evaluated on a fair value basis, in accordance with a documented Group investment strategy. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are presented as current assets if they are either held for trading or are expected to be realised within 12 months after the balance sheet date.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those expected to be realised later than 12 months after the balance sheet date which are presented as non-current assets. Loans and receivables are presented as "trade receivables" (Note 14), "other receivables" (Note 15) and "cash and cash equivalents" (Note 17) on the balance sheet.

(iii) Held-to-maturity financial assets

Held-to-maturity financial assets, are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. If the Group were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. They are presented as non-current assets, except for those maturing within 12 months after the balance sheet date which are presented as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless the investment matures or management intends to dispose of the assets within 12 months after the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.9 Financial assets (continued)

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date - the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. On disposal of a financial asset, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

(c) Initial measurement

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are recognised immediately as expenses.

(d) Subsequent measurement

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity financial assets are subsequently carried at amortised cost using the effective interest method.

Changes in the fair values of financial assets at fair value through profit or loss including the effects of currency translation, interest and dividends, are recognised in profit or loss when the changes arise.

Interest and dividend income on available-for-sale financial assets are recognised separately in profit or loss. Changes in the fair values of available-for-sale debt securities (i.e. monetary items) denominated in foreign currencies are analysed into currency translation differences on the amortised cost of the securities and other changes; the currency translation differences are recognised in profit or loss and the other changes are recognised in other comprehensive income and accumulated in the fair value reserve. Changes in fair values of available-for-sale equity securities (i.e. non-monetary items) are recognised in other comprehensive income and accumulated in the fair value reserve, together with the related currency translation differences.

(e) Impairment

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

(i) Loans and receivables/held-to-maturity financial assets

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy, and default or significant delay in payments are objective evidence that these financial assets are impaired.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.9 Financial assets (continued)

(e) *Impairment (continued)*

(i) *Loans and receivables/held-to-maturity financial assets (continued)*

The carrying amount of these assets is reduced through the use of an impairment allowance account which is calculated as the difference between the carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. When the asset becomes uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognised against the same line item in profit or loss.

The impairment allowance is reduced through profit or loss in a subsequent period when the amount of impairment loss decreases and the related decrease can be objectively measured. The carrying amount of the asset previously impaired is increased to the extent that the new carrying amount does not exceed the amortised cost had no impairment been recognised in prior periods.

(ii) *Available-for-sale financial assets*

In addition to the objective evidence of impairment described in Note 2.9(e)(i), a significant or prolonged decline in the fair value of an equity security below its cost is considered as an indicator that the available-for-sale financial asset is impaired.

If any evidence of impairment exists, the cumulative loss that was previously recognised in other comprehensive income is reclassified to profit or loss. The cumulative loss is measured as the difference between the acquisition cost (net of any principal repayments and amortisation) and the current fair value, less any impairment loss previously recognised as an expense. The impairment losses recognised as an expense on equity securities are not reversed through profit or loss.

(f) *Offsetting financial instruments*

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

2.10 Financial guarantees

The Company has issued corporate guarantees to banks for borrowings of its subsidiaries. These guarantees are financial guarantees as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantees are initially recognised at their fair values plus transaction costs in the Company's balance sheet.

Financial guarantees are subsequently amortised to profit or loss over the period of the subsidiaries' borrowings, unless it is probable that the Company will reimburse the banks for an amount higher than the unamortised amount. In this case, the financial guarantees shall be carried at the expected amount payable to the banks in the Company's balance sheet.

Intra-group transactions are eliminated on consolidation.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.11 Borrowings

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the balance sheet date, in which case they are presented as non-current liabilities.

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

2.12 Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

2.13 Derivative financial instruments

Derivative financial instruments comprise mainly of crude palm oil and palm oil products forward contracts, futures contracts and currency forward contracts.

A derivative financial instrument is initially recognised at its fair value on the date the contract is entered into and is subsequently carried at its fair value. Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in profit or loss within "cost of sales" when the changes arise.

Derivative financial instruments are reported in the financial statements on a net basis where legal right of setoff exists. Derivative financial instruments are carried as assets when fair value is positive and as liabilities when fair value is negative.

2.14 Fair value estimation of financial assets and liabilities

The fair values of financial instruments traded in active markets (such as exchange-traded and over-the-counter securities and derivatives) are based on quoted market prices at the balance sheet. The quoted market prices used for financial assets are the current bid prices; the appropriate quoted market prices for financial liabilities are the current asking prices.

The Group's commodities futures contracts are traded in active markets and their fair values reflect quoted prices at the balance sheet date in active markets such as Bursa Malaysia.

The Group's commodities forward contracts are not traded in an active market and hence their fair values are estimated using a valuation technique as described in Note 31 (e).

The fair values of currency forward contracts are determined using actively quoted forward exchange rates.

The fair values of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.15 Leases

(a) *When the Group is the lessee:*

(i) *Lessee - Finance leases*

Leases where the Group assumes substantially all risks and rewards incidental to ownership of the leased assets are classified as finance leases.

The leased assets and the corresponding lease liabilities (net of finance charges) under finance leases are recognised on the balance sheet as property, plant and equipment and borrowings respectively, at the inception of the leases based on the lower of the fair value of the leased assets and the present value of the minimum lease payments.

Each lease payment is apportioned between the finance expense and the reduction of the outstanding lease liability. The finance expense is recognised in profit or loss on a basis that reflects a constant periodic rate of interest on the finance lease liability.

(ii) *Lessee - Operating leases*

Leases where substantially all risks and rewards incidental to ownership are retained by the lessors are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessors) are recognised in profit or loss on a straight-line basis over the period of the lease. Initial direct costs incurred by the Group in negotiating and arranging operating leases are capitalised as prepayments and recognised in profit or loss over the lease term on a straight-line basis.

Contingent rents are recognised as an expense in profit or loss when incurred.

(b) *When the Group is the lessor:*

Lessor - Operating leases

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in profit or loss on a straight-line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in profit or loss over the lease term on the same basis as the lease income.

Contingent rents are recognised as income in profit or loss when earned.

2.16 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined on weighted average basis. The cost of finished goods and work-in-progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity) but excludes borrowing costs. Stores, spares and consumables are stated at cost and are determined on a weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and applicable variable selling expenses.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.17 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries and associated companies, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

2.18 Provisions

Provisions for restructuring costs and legal claims are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Other provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects the current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised in the profit or loss as finance costs.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss when the changes arise.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.19 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

(b) *Employee leave entitlement*

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

2.20 Currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in United States Dollar ("presentation currency"), which is also the functional currency of the Company.

(b) *Transactions and balances*

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

(c) *Translation of Group entities' financial statements*

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities are translated at the closing exchange rates at the reporting date;
- (ii) income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

2.20 Currency translation (continued)

(c) *Translation of Group entities' financial statements (continued)*

- (iii) all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal of the entity giving rise to such reserve.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and translated at the closing rates at the reporting date.

2.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the executive committee whose members are responsible for allocating resources and assessing performance of the operating segments.

2.22 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits with financial institutions which are subject to an insignificant risk of change in value, and bank overdrafts. Bank overdrafts are presented as current borrowings on the balance sheet.

2.23 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share premium account.

When any entity within the Group purchases the Company's ordinary shares ("treasury shares"), the carrying amount which includes the consideration paid and any directly attributable transaction cost is presented as a component within equity attributable to the Company's equity holders, until they are cancelled, sold or reissued.

When treasury shares are subsequently cancelled, the cost of treasury shares are deducted against the share capital account if the shares are purchased out of capital of the Company, or against the retained profits of the Company if the shares are purchased out of earnings of the Company.

2.24 Dividends to Company's shareholders

Dividends to the Company's shareholders are recognised when dividends are approved for payment.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) *Fair value of derivative financial instruments*

The Group is exposed to fluctuations in the prices of agri-commodities it deals in, including crude palm oil and palm oil products. The Group minimises the risk arising from such fluctuations by entering into commodities forward contracts and futures contracts. As the Group has not adopted hedge accounting, the fair value changes on these derivative financial instruments are recognised in the profit or loss when the changes arise.

The Group's commodities futures contracts are traded in active markets and their fair values reflect quoted prices at the balance sheet date in active markets such as Bursa Malaysia.

The Group's commodities forward contracts are not traded in an active market and hence their fair values are estimated using a valuation technique as described in Note 31 (e).

If the commodities prices had been higher or lower by 5% from management's estimates and other variables remain constant, the Group's profit after tax would have been lower or higher by US\$4,895,000 respectively, arising from the changes in the fair value of the commodities forward contracts and futures contracts.

(b) *Impairment of loans and receivables*

Management reviews its loans and receivables for objective evidence of impairment on a regular basis. Significant financial difficulties of the debtor, the probability that the debtor will enter bankruptcy, and default or significant delay in payments are considered objective evidence that a receivable is impaired. In determining this, management has made judgement as to whether there is observable data indicating that there has been a significant change in the payment ability of the debtor, or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the debtor operates in.

Where there is objective evidence of impairment, management has made judgements as to whether an impairment loss should be recorded as an expense. In determining this, management has used estimates based on historical loss experience for assets with similar credit risk characteristics. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between the estimated loss and actual loss experienced.

If the net present values of estimated cash flows had been higher or lower by 5% from management's estimates for all past due loans and receivables, the Group's allowance for impairment would have been lower or higher by US\$937,800 correspondingly to profit or loss.

(c) *Uncertain tax positions*

The Group is subject to income taxes in numerous jurisdictions. In determining the income tax liabilities, management has estimated the amount of capital allowances, incentives and the deductibility of certain expenses ("uncertain tax positions") at each tax jurisdiction. Where the final outcome of these matters is different from the amounts that were initially recorded, such as due to changes in tax rules or revised interpretations of existing tax laws and precedent such differences will impact the income tax provisions in the corresponding periods.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

3. CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS (CONTINUED)

(d) Useful lives of plant and equipment

The cost of plant and equipment are depreciated on a straight-line basis over their useful lives, which management estimates to be of 20 to 25 years.

These estimates could change significantly as a result of technical innovations.

If the actual useful lives of these plant and equipment had been higher or lower by 5% from management estimates, the carrying amount of the plant and equipment would have been higher or lower by US\$567,000 and US\$627,000 correspondingly to profit or loss.

During the financial year ended 31 December 2014, the Group revised its estimates for the useful lives of certain assets within plant and machinery after conducting an operational review of their useful lives. As a result, there was a change in the expected useful lives of these assets to better reflect the economic benefits expected from their usage. The effect of this change in accounting estimates was a decrease of US\$2,326,000 depreciation expense in current year and US\$11,421,000 for next five years.

4. REVENUE

	Group	
	2014	2013
	US\$'000	US\$'000
Sale of palm based products in bulk	2,348,721	2,240,542
Sale of consumer products including edible oils and fats, rice and dairy in consumer packs	1,090,098	953,191
	3,438,819	3,193,733

5. COST OF SALES

	Group	
	2014	2013
	US\$'000	US\$'000
Cost of inventories	3,124,120	2,924,114
Losses/(Gains) from derivative financial instruments	42,086	(7,513)
Labour costs and other overheads	40,033	35,754
	3,206,239	2,952,355

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

6. OTHER INCOME

	Group	
	2014 US\$'000	2013 US\$'000
Interest income on bank deposits	719	591
Late interest charge on trade receivables	3,214	3,676
Rental income	533	328
Commission income	4	-
Other miscellaneous income	1,091	1,059
	5,561	5,654

Other miscellaneous income comprised mainly sales of by-products and waste.

7. OTHER LOSSES

	Group	
	2014 US\$'000	2013 US\$'000
Foreign exchange losses	20,952	11,907
Property, plant and equipment written off	28	151
Gain on disposal of property, plant and equipment - net	(142)	(368)
Loss on liquidation of subsidiaries	92	-
	20,930	11,690

8. FINANCE EXPENSES

	Group	
	2014 US\$'000	2013 US\$'000
Interest expenses:		
- Bank borrowings	12,294	13,360
- Finance lease liabilities	5	17
	12,299	13,377

In 2014, borrowing costs of US\$1,015,000 (2013: US\$656,000) were capitalised at a rate of 5.23% (2013: 5.29%) per annum in property, plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

9. EMPLOYEE COMPENSATION

	Group	
	2014	2013
	US\$'000	US\$'000
Salaries	47,454	43,065
Employer's contributions to defined contribution plans	3,520	3,019
Other staff benefits	1,372	1,347
	52,346	47,431

10. PROFIT BEFORE TAX

The following items were included in arriving at profit before tax:

	Group	
	2014	2013
	US\$'000	US\$'000
Freight charges	89,501	81,834
Transportation	14,240	12,900
Insurance	5,232	4,868
Utilities	12,427	9,853
Rental on operating lease	1,311	1,132
Employee compensation (Note 9)	52,346	47,431
Depreciation of property, plant and equipment (Note 18)	17,512	18,212
Bank charges	2,254	4,954
(Reversal of)/Allowance for impairment of trade receivables (Note 31(b)(ii))	(2,158)	9,032
Amortisation of leasehold prepayments (Note 19)	1,305	1,270
Impairment losses on property, plant and equipment	-	330
Audit fees		
- Auditors of the Company	335	329
- Other auditors*	164	186
Non-audit fees		
- Auditors of the Company	45	32
- Other auditors*	185	93

* Included the network of member firms of PricewaterhouseCoopers International Limited (PWCIL).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

11. INCOME TAX EXPENSE

	Group	
	2014	2013
	US\$'000	US\$'000
Tax expense attributable to profit was made up of:		
Current income tax		
- Singapore	1,133	1,952
- Foreign	1,787	1,390
	2,920	3,342
Deferred income tax	(2,175)	136
	745	3,478
(Over)/under provision in prior financial years		
- Current income tax	(1,345)	(1,213)
- Deferred income tax	1,183	430
	(162)	(783)
Income tax expense	583	2,695

The income tax on the Group's profit before tax differs from the theoretical amount that would arise using the domestic rates of income tax as explained below:

	Group	
	2014	2013
	US\$'000	US\$'000
Profit before tax	3,610	22,700
Tax calculated at domestic rates applicable to profits in the respective countries	(132)	4,173
Effects of:		
- Tax incentives	(2,852)	(7,332)
- Expenses not deductible for tax purposes	3,602	7,297
- Income not subject to tax	(36)	(313)
- Deferred tax benefits not recognised	265	32
- Utilisation of previously unrecognised tax losses	-	(390)
- Different tax rate in deferred tax	(82)	-
- Others	(20)	11
	745	3,478

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

11. INCOME TAX EXPENSE (CONTINUED)

Singapore and Malaysia, two of group's main tax jurisdictions, had headline corporate tax rates of 17% and 25% respectively. The Group enjoys certain tax incentives such as concessionary tax rate on qualifying income under the Global Trader Programme of International Enterprise Singapore and tax incentives under various schemes for qualifying capital investments in Malaysia.

12. EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

	Group	
	2014	2013
	US\$'000	US\$'000
Net profit attributable to equity holders of the Company (US\$'000)	2,695	20,931
Weighted average number of ordinary shares outstanding for basic earnings per share ('000)	1,505,741	1,507,061
Basic earnings per share (US cents per share)	0.18	1.39

(i) The earnings per share for the financial years ended 31 December 2014 was computed based on weighted average number of shares adjusted to take into account the share purchased and cancelled of 6,394,000 ordinary shares.

Diluted earnings per share was the same as the basic earnings per share for the financial years ended 31 December 2014 and 2013 as there were no potential dilutive ordinary shares outstanding.

13. INVENTORIES

	Group	
	2014	2013
	US\$'000	US\$'000
Raw materials	96,790	89,679
Finished goods	190,602	150,574
Stores, spares and consumables	6,976	7,233
	294,368	247,486

The cost of inventories recognised as an expense and included in "cost of sales" amounts to US\$3,124,120,000 (2013: US\$2,924,114,000).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

14. TRADE RECEIVABLES

	Group	
	2014	2013
	US\$'000	US\$'000
Trade receivables		
- Related parties	38,071	21,014
- Non-related parties	270,972	293,025
	309,043	314,039
Less: Allowance for impairment of trade receivables		
- non-related parties (Note 31 b(ii))	(18,756)	(21,337)
Trade receivables – net	290,287	292,702

Related parties are companies in which the directors/shareholders of the Company have significant influence or control.

15. OTHER RECEIVABLES

	Group		Company	
	2014	2013	2014	2013
	US\$'000	US\$'000	US\$'000	US\$'000
Non-trade receivables	13,920	15,906	190,635	195,646
Deposits	4,387	5,036	-	-
Prepayments	9,772	6,743	8	24
Dividends receivable	-	-	15,000	-
	28,079	27,685	205,643	195,670

Group

As at 31 December 2014, other receivables included US\$5,150,000 (2013: US\$3,885,000) paid to Bursa Malaysia Derivatives Clearing Bhd for commodity trading margin and advance payments of US\$6,465,000 (2013: US\$5,289,000) for the purchase of raw materials, US\$4,171,000 (2013: US\$4,230,000) subsidy receivable from Malaysian Palm Oil Board, and US\$109,000 (2013: US\$7,119,000) advance payments towards capital expenditure.

As at 31 December 2014, there was a loan of US\$30,000 (2013: US\$51,000) to a director of a subsidiary. The loan was interest free, unsecured and repayable on demand.

Company

Non-trade receivables included US\$187,664,000 (2013: US\$195,646,000) short term loans to subsidiaries at interest rates of 1.3% to 5.3% (2013: 1.3% to 4.0%) per annum.

Dividends receivable related to dividends declared and unpaid by subsidiaries.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

16. DERIVATIVE FINANCIAL INSTRUMENTS

(a) Current portion

	Contract notional amount US\$'000	Group Fair values	
		Asset US\$'000	Liability US\$'000
2014			
Currency forward contracts (Note 31(e))	742,109	4,102	(22,956)
Commodities forward contracts (Note 31(e))	988,698	38,285	(14,456)
Futures contracts on commodity exchange (Note 31(e))	337,741	6,438	(5,344)
Total		48,825	(42,756)
2013			
Currency forward contracts (Note 31(e))	569,406	5,735	(5,716)
Commodities forward contracts (Note 31(e))	937,181	17,535	(9,719)
Futures contracts on commodity exchange (Note 31(e))	625,806	8,007	(6,024)
Total		31,277	(21,459)

(b) Non-current portion

	Contract notional amount US\$'000	Group Fair values	
		Asset US\$'000	Liability US\$'000
2014			
Commodities forward contracts (Note 31(e))	10,449	490	-
Futures contracts on commodity exchange (Note 31(e))	28,195	178	-
Total		668	-
2013			
Futures contracts on commodity exchange (Note 31(e))	200,983	550	-

- (i) Currency forward contracts are entered into by the Group in currencies other than their respective functional currencies to manage exposure to fluctuations in foreign currency exchange rates on their transactions.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

16. DERIVATIVE FINANCIAL INSTRUMENTS (CONTINUED)

- (ii) The Group enters into commodities forward contracts and futures contracts to protect the Group from movements in market prices of crude palm oil and palm oil products by establishing the price at which the products will be sold or purchased.

17. CASH AND CASH EQUIVALENTS

	Group		Company	
	2014 US\$'000	2013 US\$'000	2014 US\$'000	2013 US\$'000
Cash at bank and on hand	41,721	36,251	56	75
Short-term bank deposits	19,104	26,894	-	-
	60,825	63,145	56	75

For the purposes of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the following:

	Group	
	2014 US\$'000	2013 US\$'000
Cash and bank balances (as above)	60,825	63,145
Less: Bank overdrafts (Note 23)	(267)	(302)
Less: Restricted short-term bank deposits	(2,206)	(2,867)
Cash and cash equivalents per consolidated statement of cash flows	58,352	59,976

Restricted short-term bank deposits were amounts placed with financial institution as security for banking facilities.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

18. PROPERTY, PLANT AND EQUIPMENT

	Freehold land and buildings US\$'000	Leasehold land and buildings US\$'000	Plant and equipment US\$'000	Furniture, fixtures and office equipment US\$'000	Motor vehicles US\$'000	Capital expenditure in progress US\$'000	Total US\$'000
Group							
2014							
<i>Cost</i>							
Beginning of financial year	24,603	92,801	278,956	19,985	7,221	53,740	477,306
Currency translation differences	(1,573)	(5,347)	(19,634)	(612)	(174)	(886)	(28,226)
Additions	991	3,910	11,900	1,195	1,522	18,530	38,048
Disposals	-	(3)	(804)	(148)	(645)	-	(1,600)
Write off	-	-	(149)	(5)	-	-	(154)
Reclassification	135	1,220	40,562	11	(15)	(41,913)	-
End of financial year	24,156	92,581	310,831	20,426	7,909	29,471	485,374
<i>Accumulated depreciation</i>							
Beginning of financial year	226	13,823	99,263	11,999	4,498	-	129,809
Currency translation differences	(51)	(736)	(6,268)	(400)	(109)	-	(7,564)
Depreciation charge	521	1,923	11,914	1,987	1,167	-	17,512
Disposals	-	-	(757)	(146)	(607)	-	(1,510)
Write off	-	-	(122)	(4)	-	-	(126)
Reclassification	-	(278)	278	-	-	-	-
End of financial year	696	14,732	104,308	13,436	4,949	-	138,121
<i>Accumulated impairment losses</i>							
Beginning and end of financial year	-	-	17	247	66	-	330
<i>Net book value</i>							
End of financial year	23,460	77,849	206,506	6,743	2,894	29,471	346,923

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

18. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Freehold land and buildings US\$'000	Leasehold land and buildings US\$'000	Plant and equipment US\$'000	Furniture, fixtures and office equipment US\$'000	Motor vehicles US\$'000	Capital expenditure in progress US\$'000	Total US\$'000
Group							
2013							
<i>Cost</i>							
Beginning of financial year	2,405	99,406	279,784	16,888	7,529	54,314	460,326
Currency translation differences	(1,368)	(6,703)	(21,097)	(697)	(215)	(4,027)	(34,107)
Additions	192	(99)	2,502	1,637	927	47,920	53,079
Disposals	-	-	(58)	(394)	(1,020)	-	(1,472)
Write off	-	-	(206)	(281)	-	(33)	(520)
Reclassification	23,374	197	18,031	2,832	-	(44,434)	-
End of financial year	24,603	92,801	278,956	19,985	7,221	53,740	477,306
<i>Accumulated depreciation</i>							
Beginning of financial year	109	12,819	93,123	11,247	4,367	-	121,665
Currency translation differences	(21)	(813)	(6,978)	(455)	(128)	-	(8,395)
Depreciation charge	138	1,817	13,246	1,849	1,162	-	18,212
Disposals	-	-	(39)	(362)	(903)	-	(1,304)
Write off	-	-	(89)	(280)	-	-	(369)
End of financial year	226	13,823	99,263	11,999	4,498	-	129,809
<i>Accumulated impairment losses</i>							
Impairment losses	-	-	17	247	66	-	330
End of financial year	-	-	17	247	66	-	330
<i>Net book value</i>							
End of financial year	24,377	78,978	179,676	7,739	2,657	53,740	347,167

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

18. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

- (a) The carrying amount of motor vehicles held under finance leases was US\$30,000 (2013: US\$62,000) at the balance sheet date.
- (b) Bank borrowings were secured on property, plant and equipment of the Group with carrying amounts of US\$219,730,000 (2013: US\$161,157,000).
- (c) The previous revalued property, plant and equipment deemed at cost were as follows:

	Group	
	2014 US\$'000	2013 US\$'000
Leasehold land and building	10,163	10,391
Plant and machinery	17,129	18,365
Furniture, fixture and office equipment	100	203
	27,392	28,959

19. LEASEHOLD PREPAYMENTS

	Group	
	2014 US\$'000	2013 US\$'000
<i>Cost</i>		
Beginning of financial year	20,716	18,767
Addition	17,627	1,949
End of financial year	38,343	20,716
<i>Accumulated amortisation</i>		
Beginning of financial year	(2,257)	(987)
Amortisation	(1,305)	(1,270)
End of financial year	(3,562)	(2,257)
<i>Net book value</i>		
End of financial year	34,781	18,459

Leasehold prepayments represented land use rights paid for industrial lands with leasehold period ranging from 16 to 50 years.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

20. INVESTMENTS IN ASSOCIATED COMPANY AND SUBSIDIARIES

(a) *Investment in associated company*

	Group	
	2014	2013
	US\$'000	US\$'000
<hr/>		
<i>Equity investment at cost</i>		
Beginning of financial year	323	271
Share of profits	80	74
Currency translation differences	(24)	(22)
End of financial year	379	323

The summarised financial information of the associated company, not adjusted for the proportion ownership interest held by the Group, was as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
<hr/>		
Assets	1,414	1,136
Liabilities	642	477
Carrying value of associated company	772	659
Carrying value of group's interest in associated company	379	323
Revenue	4,067	3,189
Net profit and total comprehensive income	163	152
Share of profit of associated company	80	74

Details of the associated company were included in Note 37. The associated company was not material to the group in the opinion of the management.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

20. INVESTMENTS IN ASSOCIATED COMPANY AND SUBSIDIARIES (CONTINUED)

(b) *Investments in subsidiaries*

	Company	
	2014	2013
	US\$'000	US\$'000
<hr/>		
<i>Equity investments at cost</i>		
Beginning of financial year	820	820
Addition	29	-
End of financial year	849	820

Details of the subsidiaries were included in Note 37.

Addition represented restructuring of Ngo Chew Hong Investment Pte Ltd from an indirect subsidiary to a direct subsidiary.

21. TRADE PAYABLES

	Group	
	2014	2013
	US\$'000	US\$'000
<hr/>		
Trade payables	1,349	1,954
- Related parties	145,658	139,088
- Non-related parties	147,007	141,042

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

22. OTHER PAYABLES

	Group		Company	
	2014 US\$'000	2013 US\$'000	2014 US\$'000	2013 US\$'000
Non-trade payables				
- Related parties	24	18	-	-
- Associated company	73	8	-	-
- Non-related parties	19,148	17,627	-	-
	19,245	17,653	-	-
Accrual for operating expenses	23,773	21,936	142	148
	43,018	39,589	142	148

Group

Amounts due to associated company and related parties related mainly to forwarding services and rental of premises.

23. BORROWINGS

	Group	
	2014 US\$'000	2013 US\$'000
<i>Current</i>		
Bank overdrafts (Note 17)	267	302
Bank borrowings		
- Bankers' acceptance	121,978	118,014
- Revolving credit	3,000	-
- Trust receipts, bills payable and bills receivable	53,639	20,572
- Term loans	49,760	39,634
Finance lease liabilities (Note 23(c))	21	40
	228,665	178,562
<i>Non-current</i>		
Bank borrowings		
- Term loans	102,560	86,726
Finance lease liabilities (Note 23(c))	30	55
	102,590	86,781
Total borrowings	331,255	265,343

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

23. BORROWINGS (CONTINUED)

(a) *Securities granted*

The borrowings of the Group were secured by:

- Certain property, plant and equipment, inventories, trade receivables, cash and cash equivalents that were financed by certain banks and financial institutions.
- Corporate guarantees by the Company

Finance lease liabilities were secured over the leased motor vehicles as at 31 December 2014 with carrying value of US\$30,000 (2013: US\$62,000) as the legal title was retained by the lessor and will be transferred to the Group upon full settlement of the finance lease liabilities.

(b) *Fair value of non-current borrowings*

The fair value of borrowings approximated the carrying value of the borrowings at balance sheet date as they bear interest at rates which approximate the current incremental borrowing rate for similar types of lending and borrowing arrangements, which management expects to be available to the Group.

(c) *Finance lease liabilities*

The Group leases certain plant and equipment under finance leases.

	Group	
	2014	2013
	US\$'000	US\$'000
Minimum lease payments due		
- Not later than one year	23	45
- Between one and two years	23	25
- Between two and five years	8	34
	54	104
Less: Future finance charges	(3)	(9)
Present value of finance lease liabilities	51	95

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

23. BORROWINGS (CONTINUED)

(c) *Finance lease liabilities* (continued)

The present values of finance lease liabilities were analysed as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Not later than one year	22	40
Between one and two years	22	23
Between two and five years	7	32
	51	95

24. DEFERRED INCOME TAXES

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, were shown on the balance sheet as follows:

	Group		Company	
	2014	2013	2014	2013
	US\$'000	US\$'000	US\$'000	US\$'000
Deferred income tax assets				
- expected to be recovered within one year	564	764	-	-
- expected to be recovered after one year	10,853	10,098	-	-
	11,417	10,862	-	-
Deferred income tax liabilities				
- expected to be settled within one year	(10,269)	(10,443)	-	-
- expected to be settled after one year	(10,978)	(11,902)	(366)	(307)
	(21,247)	(22,345)	(366)	(307)
	(9,830)	(11,483)	(366)	(307)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

24. DEFERRED INCOME TAXES (CONTINUED)

Movement in deferred income tax account was as follows:

	Group		Company	
	2014 US\$'000	2013 US\$'000	2014 US\$'000	2013 US\$'000
Beginning of financial year	(11,483)	(11,807)	(307)	(375)
Currency translation differences	661	890	-	-
Tax charged/(credited) to - profit or loss	992	(566)	(59)	68
End of financial year	(9,830)	(11,483)	(366)	(307)

The movement in deferred income tax assets and liabilities (prior to offsetting of balances within the same tax jurisdiction) was as follows:

Group

Deferred income tax liabilities

	Accelerated tax depreciation US\$'000	Revaluation of property, plant and equipment US\$'000	Unremitted foreign income US\$'000	Unrealised gains on derivative financial instruments US\$'000	Total US\$'000
2014					
Beginning of financial year	(26,682)	(3,291)	(676)	(5,532)	(36,181)
Currency translation differences	1,552	375	-	276	2,203
Credited/(charged) to - profit or loss	438	(56)	(123)	797	1,056
End of financial year	(24,692)	(2,972)	(799)	(4,459)	(32,922)
2013					
Beginning of financial year	(28,337)	(3,535)	(375)	3,370	(28,877)
Currency translation differences	2,123	219	-	136	2,478
(Charged)/credited to - profit or loss	(468)	25	(301)	(9,038)	(9,782)
End of financial year	(26,682)	(3,291)	(676)	(5,532)	(36,181)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

24. DEFERRED INCOME TAXES (CONTINUED)

Group (continued)

Deferred income tax assets

	Unutilised tax losses US\$'000	Unutilised reinvestment allowance US\$'000	Others US\$'000	Total US\$'000
2014				
Beginning of financial year	1,413	21,993	1,292	24,698
Currency translation differences	(93)	(1,308)	(141)	(1,542)
Credited/(charged) to - profit or loss	26	(1,030)	940	(64)
End of financial year	1,346	19,655	2,091	23,092
2013				
Beginning of financial year	675	12,458	3,937	17,070
Currency translation differences	(9)	(1,397)	(182)	(1,588)
Credited/(charged) to - profit or loss	747	10,932	(2,463)	9,216
End of financial year	1,413	21,993	1,292	24,698

Deferred income tax assets are recognised for tax losses and capital allowances carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of US\$7,142,000 (2013: US\$5,954,000) at the balance sheet date which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses and capital allowances in their respective countries of incorporation. The tax losses have no expiry date.

Company

Deferred income tax liabilities

	Unremitted foreign income	
	2014	2013
	US\$'000	US\$'000
Beginning of financial year	(307)	(375)
(Charged)/credited to - profit or loss	(59)	68
End of financial year	(366)	(307)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

25. SHARE CAPITAL AND SHARE PREMIUM

No. of ordinary shares		Amount		
Authorised share capital at par value of US\$0.001 '000	Issued share capital at par value of US\$0.001 '000	Authorised share capital at par value of US\$0.001 US\$'000	Share capital at par value of US\$0.001 US\$'000	Share premium US\$'000

Group and Company

2014

Beginning of financial year, ordinary shares at par value, US\$0.001	30,000,000	1,507,061	30,000	1,507	185,416
Shares purchased and cancelled	-	(6,394)	-	(6)	(5,404)
End of financial year, ordinary shares at par value, US\$0.001	30,000,000	1,500,667	30,000	1,501	180,012

2013

Beginning and end of financial year, ordinary shares at par value, US\$0.001	30,000,000	1,507,061	30,000	1,507	185,416
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All issued ordinary shares were fully paid. Fully paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

26. OTHER RESERVES

	Group	
	2014 US\$'000	2013 US\$'000
(a) <i>Composition:</i>		
Merger reserve	(53,005)	(50,706)
General reserve	(2,608)	(2,608)
Asset revaluation reserve	10,058	10,058
Currency translation reserve	8,787	20,948
Capital redemption reserve	3,509	-
	(33,259)	(22,308)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

26. OTHER RESERVES (CONTINUED)

		Company	
		2014	2013
		US\$'000	US\$'000
<hr/>			
(a)	<i>Composition:</i>		
	Capital redemption reserve	3,509	-
		<hr/>	
	Merger reserve represented the difference between the cost of investment and nominal value of share capital of the merged subsidiary.		
	General reserve represented the difference between the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received; and the gain on change in fair value of put option rights of non-controlling interests.		
		Group	
		2014	2013
		US\$'000	US\$'000
		Note	
<hr/>			
(b)	<i>Movements</i>		
(i)	Merger reserve		
	Beginning of financial year	(50,706)	(50,706)
	Acquisition of a subsidiary under common control	(2,299)	-
	End of financial year	(53,005)	(50,706)
		<hr/>	
(ii)	General reserve		
	Beginning and end of financial year	(2,608)	(2,608)
		<hr/>	
(iii)	Asset revaluation reserve		
	Beginning and end of financial year	10,058	10,058
		<hr/>	
(iv)	Currency translation reserve		
	Beginning of financial year	20,948	35,667
	Net currency translation differences of foreign subsidiaries	(11,664)	(15,026)
	Non-controlling interests	(497)	307
	End of financial year	8,787	20,948
		<hr/>	

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

26. OTHER RESERVES (CONTINUED)

	Note	Group and Company	
		2014 US\$'000	2013 US\$'000
(b) <i>Movements (continued)</i>			
(v) Capital redemption reserve			
Beginning of financial year		-	-
Share purchased and cancelled		3,509	-
End of financial year		3,509	-

Other reserves are non-distributable.

27. RETAINED PROFITS

- (a) Retained profits of the Group are distributable, to the extent that it is in compliance with the local guidelines of the countries in which the subsidiaries operate and the restrictions imposed by the covenant underlying our borrowings.
- (b) Movement in retained profits for the Company was as follows:

	Company	
	2014 US\$'000	2013 US\$'000
Beginning of financial year	9,025	14,913
Dividends (Note 28)	(8,741)	(8,101)
Total comprehensive income for the financial year	20,587	2,213
End of financial year	20,871	9,025

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

28. DIVIDENDS

	Group and Company	
	2014	2013
	US\$'000	US\$'000
Declared and paid during the financial year:		
<i>Dividend on ordinary shares:</i>		
- Final exempt one-tier dividends of S\$0.0073 for 2013 (2012: S\$0.0055) per share	8,741	6,682
- Interim exempt dividends of S\$Nil (2013: S\$0.0012) per share	-	1,419
	8,741	8,101
Proposed but not recognised as a liability as at 31 December:		
<i>Dividends on ordinary shares, subject to shareholders' approval at the AGM:</i>		
Final exempt one-tier dividends of S\$0.0170 (2013: S\$0.0073) per share	19,279	8,673

29. CONTINGENT LIABILITIES

Group

In 2007, charges in Malaysia were brought against Mewah-Oils Sdn Bhd ("MOSB"), a wholly-owned subsidiary, and a director of the Company alleging that in 2003, MOSB used falsified documents to discharge crude palm oil ("CPO") and for receiving allegedly stolen property belonging to Lushing Traders Pte Ltd ("Lushing"). MOSB had purchased and paid for CPO from Summerwind Trading Pte Ltd ("Summerwind") which Summerwind had purchased from Lushing. On 26 January 2012, the Sessions Court Judge in Klang dismissed all charges. On 27 January 2012, the prosecution appealed to the High Court of Malaysia against the judgement. On 3 April 2014, the court has struck off the plaintiff's claims.

In 2010, civil claims were also made by Lushing against MOSB claiming US\$2,650,000 and interest at 8.0% per annum from the alleged date of conversion of the CPO, which is between October 2003 and November 2003, costs and any other relief that may be granted by the court. The full trial was completed and the parties have filed their written submission on 4 December 2014. The court has not filed any date for oral clarification or decision as of the date of these financial statements. Shafee & Co, representing MOSB has been of the view that the case is without merit.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

29. CONTINGENT LIABILITIES (CONTINUED)

Company

The Company has issued corporate guarantees to banks for borrowings to certain subsidiaries. As at 31 December 2014, the borrowings under the guarantees amounted to US\$329,585,000 (2013: US\$259,981,000). The financial effects of FRS 39 relating to the financial guarantee contracts issued by the Company are not material to the financial statements of the Company and therefore are not recognised. The management does not expect any loss to arise from the guarantees.

30. COMMITMENTS

(a) *Capital commitments*

Capital expenditures contracted for at the balance sheet date but not recognised in the financial statements are as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Property, plant and equipment	13,670	40,070

(b) *Operating lease commitments - where the Group is a lessee*

The Group leases office premises and equipments from non-related parties under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future minimum lease payables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as liabilities, were as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Not later than one year	547	360
Between one and five years	1,788	1,308
Later than five years	5,678	3,499
	8,013	5,167

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

30. COMMITMENTS (CONTINUED)

(c) *Operating lease commitments - where the Group is a lessor*

The Group leases out office space under its leasehold buildings to non-related parties under non-cancellable operating leases.

The future minimum lease receivables under non-cancellable operating leases contracted for at the balance sheet date but not recognised as receivables, were as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Not later than one year	192	49
Between one and five years	27	10
	219	59

31. FINANCIAL RISK MANAGEMENT

Financial risk factors

The Group's activities expose it to market risk (including currency risk, commodity price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise any adverse effects from the unpredictability of financial markets on the Group's financial performance. The Group uses financial instruments such as currency forward contracts, commodities forward and futures contracts of crude palm oil and palm oil products to hedge certain financial risk exposures.

Financial risk management is carried out by a Risk Committee in accordance with the policies set by the Board of Directors. The Risk Committee works closely with the Group's operating units in identifying, evaluating and managing financial risks. Regular reports are submitted to the Board of Directors.

(a) *Market risk*

(i) *Currency risk*

The Group's revenue is denominated primarily in United States Dollar ("USD"), the functional and reporting currency of the Company. There are some exposures in other currencies, the most significant of which are the Malaysian Ringgit ("Ringgit"), Singapore Dollar ("SGD"), Australia Dollar ("AUD") and Euro ("EUR"). Currency risk arises within entities in the Group when transactions are denominated in currencies other than the entities' functional currencies.

The Group's risk management strategy provides for the use of currency forward contracts to hedge its future committed foreign exchange exposures, if necessary.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) *Market risk (continued)*

(i) *Currency risk (continued)*

The Group's currency exposure based on the information provided to key management was as follows:

	USD US\$'000	Ringgit US\$'000	EURO US\$'000	SGD US\$'000	AUD US\$'000	JPY US\$'000	Others US\$'000	Total US\$'000
At 31 December 2014								
Financial assets								
Cash and cash equivalents	30,654	7,802	10,846	960	116	-	10,447	60,825
Trade and other receivables	237,111	59,777	5,357	3,711	3,982	-	(1,344)	308,594
Intercompany receivables	498,603	90,484	6,128	3	4,660	-	1,015	600,893
	766,368	158,063	22,331	4,674	8,758	-	10,118	970,312
Financial liabilities								
Borrowings	(107,812)	(221,253)	(49)	-	(1,923)	-	(218)	(331,255)
Other financial liabilities	(55,825)	(111,631)	(4,893)	(12,406)	(558)	-	(4,712)	(190,025)
Intercompany payables	(498,603)	(90,484)	(6,128)	(3)	(4,660)	-	(1,015)	(600,893)
	(662,240)	(423,368)	(11,070)	(12,409)	(7,141)	-	(5,945)	(1,122,173)
Net financial assets/ (liabilities)	104,128	(265,305)	11,261	(7,735)	1,617	-	4,173	(151,861)
Add: Firm commitments and highly probable forecast transactions in foreign currencies	354,199	(268,622)	2,305	(7,142)	(10)	-	(1)	80,729
Less: Currency forward contracts	(349,045)	394,751	(24,548)	3,476	(9,657)	(14,695)	(282)	-
Currency profile	109,282	(139,176)	(10,982)	(11,401)	(8,050)	(14,695)	3,890	(71,132)
Financial (assets)/liabilities denominated in the respective entities' functional currencies	(162,205)	138,577	389	28	3,077	-	(668)	(20,802)
Currency exposure of financial (liabilities) /assets net of those denominated in the respective entities' functional currencies	(52,923)	(599)	(10,593)	(11,373)	(4,973)	(14,695)	3,222	(91,934)

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For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) *Market risk (continued)*

(i) *Currency risk (continued)*

The Group's currency exposure based on the information provided to key management was as follows:
(continued)

	USD US\$'000	Ringgit US\$'000	EURO US\$'000	SGD US\$'000	AUD US\$'000	Others US\$'000	Total US\$'000
At 31 December 2013							
Financial assets							
Cash and cash equivalents	46,197	12,654	1,044	1,309	333	1,608	63,145
Trade and other receivables	224,757	48,829	26,061	3,721	4,329	5,947	313,644
Intercompany receivables	527,845	27,061	38,867	1	6,142	3,170	603,086
	<u>798,799</u>	<u>88,544</u>	<u>65,972</u>	<u>5,031</u>	<u>10,804</u>	<u>10,725</u>	<u>979,875</u>
Financial liabilities							
Borrowings	(40,482)	(222,242)	-	-	(2,317)	(302)	(265,343)
Other financial liabilities	(34,425)	(125,589)	(3,546)	(12,099)	(738)	(4,234)	(180,631)
Intercompany payables	(527,845)	(27,061)	(38,867)	(1)	(6,142)	(3,170)	(603,086)
	<u>(602,752)</u>	<u>(374,892)</u>	<u>(42,413)</u>	<u>(12,100)</u>	<u>(9,197)</u>	<u>(7,706)</u>	<u>(1,049,060)</u>
Net financial assets/ (liabilities)	196,047	(286,348)	23,559	(7,069)	1,607	3,019	(69,185)
Add: Firm commitments and highly probable forecast transactions in foreign currencies	(86,348)	105,548	48,784	(4,631)	-	-	63,353
Less: Currency forward contracts	121,939	2,698	(114,185)	4,883	(13,421)	(1,914)	-
Currency profile	231,638	(178,102)	(41,842)	(6,817)	(11,814)	1,105	(5,832)
Financial (assets)/liabilities denominated in the respective entities' functional currencies	<u>(298,156)</u>	<u>177,404</u>	<u>15,837</u>	<u>175</u>	<u>4,585</u>	<u>(1,868)</u>	<u>(102,023)</u>
Currency exposure of financial assets/(liabilities) net of those denominated in the respective entities' functional currencies	<u>(66,518)</u>	<u>(698)</u>	<u>(26,005)</u>	<u>(6,642)</u>	<u>(7,229)</u>	<u>(763)</u>	<u>(107,855)</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) *Market risk (continued)*

(i) *Currency risk (continued)*

The Company's currency exposure based on the information provided to key management was as follows:

	USD US\$'000	SGD US\$'000	AUD US\$'000	Total US\$'000
At 31 December 2014				
Financial assets				
Cash and cash equivalents	19	37	-	56
Other receivables	203,917	-	1,718	205,635
	203,936	37	1,718	205,691
Financial liabilities				
Other financial liabilities	-	(142)	-	(142)
Net financial assets/(liabilities)/Currency profile	203,936	(105)	1,718	205,549
Financial assets denominated in the Company's functional currency	(203,936)	-	-	(203,936)
Currency exposure of financial assets/ (liabilities) net of those denominated in the Company's functional currency	-	(105)	1,718	1,613
At 31 December 2013				
Financial assets				
Cash and cash equivalents	2	73	-	75
Other receivables	193,862	-	1,784	195,646
	193,864	73	1,784	195,721
Financial liabilities				
Other financial liabilities	-	(148)	-	(148)
Net financial assets/(liabilities)/Currency profile	193,864	(75)	1,784	195,573
Financial assets denominated in the Company's functional currency	(193,864)	-	-	(193,864)
Currency exposure of financial assets/ (liabilities) net of those denominated in the Company's functional currency	-	(75)	1,784	1,709

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) *Market risk (continued)*

(i) *Currency risk (continued)*

If Ringgit, Euro, SGD, AUD and JPY change against USD by 5% (2013: Ringgit, Euro, SGD and AUD; 5%) respectively with all other variables including tax rate being held constant, the effects arising from the net financial asset/liability position will be as follows:

	Profit after tax	
	← Increase/(decrease) → US\$'000 Strengthened	US\$'000 Weakened
Group		
2014		
USD against Ringgit	24	(24)
USD against EURO	420	(420)
USD against SGD	451	(451)
USD against AUD	197	(197)
USD against JPY	583	(583)
2013		
USD against Ringgit	29	(29)
USD against EURO	1,100	(1,100)
USD against SGD	281	(281)
USD against AUD	306	(306)

If SGD and AUD change against USD by 5% respectively with all other variables including tax rate being held constant, the effects arising from the net financial asset/liability position will be as follows:

	Profit after tax	
	← Increase/(decrease) → US\$'000 Strengthened	US\$'000 Weakened
Company		
2014		
USD against SGD	4	(4)
USD against AUD	(71)	71
2013		
USD against SGD	3	(3)
USD against AUD	(74)	74

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) *Market risk (continued)*

(ii) *Cash flows and fair value interest rate risks*

Cash flows interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates. The Group's exposure to interest rate risk arises primarily from their borrowings and deposits placed with creditworthy licensed banks and financial institutions.

The Group's policy is to enter into variable interest rates borrowings as the market interest rates are typically priced into the sales transactions.

The Group's borrowings are denominated mainly in Ringgit and USD. As at 31 December 2014, profit after tax for the financial year would have been lower or higher by US\$399,000 (2013: US\$325,000) if market interest rates had been 50 basis points higher or lower with all other variables held constant.

(iii) *Commodity price risk*

The Group is exposed to fluctuations in the prices of agri-commodities it deals in, including crude palm oil and palm oil products prices. The Group minimises the risk arising from such fluctuations by entering into commodities forward contracts and futures contracts. The Group has not adopted hedge accounting.

In the course of entering into these contracts, the Group may be exposed to the inherent risk associated with trading activities conducted by its personnel. The Group has in place a risk management system to manage such risk exposure.

As at 31 December 2014, if the commodities futures and forward prices had increased or decreased by 5% from the quoted prices or management's estimates and other variables held constant, the Group's profit after tax would have been lower or higher by US\$4,895,000 (2013: US\$2,738,000) respectively, arising from the changes in fair value of the commodities forward and futures contracts.

(b) *Credit risk*

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The major classes of financial assets of the Group are trade and other receivables and bank deposits. For trade and other receivables, the Group adopts the policy of dealing only with customers of appropriate credit standing and history, and obtaining sufficient collateral or buying credit insurance where appropriate to mitigate credit risk. For other financial assets, the Group adopts the policy of dealing only with high credit quality counterparties.

The Group has a credit risk policy in place to manage credit risk. All new customers are subject to credit worthiness check; counterparties are ranked and assigned a credit limit appropriately. Such credit limit would be approved by a Risk Committee. In addition, any increase in credit limit requires approval from the Risk Committee. The Risk Committee is mandated to monitor the payment ageing profile of the third party receivables, to review all the outstanding receivables regularly and to identify any potential uncollectible for doubtful debts provision and/or write-off.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the balance sheet, except as follows:

	Company	
	2014	2013
	US\$'000	US\$'000
Corporate guarantees provided to financial institutions on subsidiaries' borrowings	329,585	259,981

The management is of the view that no loss is expected to arise from the guarantees.

The major trade receivables of the Group comprised of 2 debtors for 2014 (2013: 2 debtors) and represented 13% of trade receivables (2013: 11%). The Company did not have trade receivables in 2014 and 2013.

The credit risk for trade receivables based on the information provided to key management was as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
<i>By geographical areas</i>		
- Asia	73,030	92,953
Malaysia	32,466	41,355
Singapore	16,863	29,003
Rest of Asia	71,626	38,539
- Africa		
- Middle East	42,080	44,959
Iran	12,670	18,681
Rest of Middle East	26,130	15,766
- Europe	5,910	5,063
- Pacific Oceania	9,512	6,383
- America	290,287	292,702

(i) Financial assets that are neither past due nor impaired

Bank deposits that were neither past due nor impaired were mainly deposits with banks with high credit-ratings. Trade receivables that were neither past due nor impaired were substantially companies with a good collection track record with the Group.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) *Credit risk* (continued)

(ii) *Financial assets that are past due and/or impaired*

There is no other class of financial assets that is past due and/or impaired except for trade receivables (non-related parties).

The age analysis of trade receivables (non-related parties) past due but not impaired was as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Past due < 3 months	57,381	53,014
Past due 3 to 6 months	17,333	41,038
Past due 6 to 12 months	8,447	16,858
Past due over 1 year	13,173	4,400
	96,334	115,310

The carrying amount of trade receivables (non-related parties) individually determined to be impaired and the movement in the related allowance for impairment were as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Gross amount	18,756	21,337
Less: Allowance for impairment	(18,756)	(21,337)
	-	-
Beginning of financial year	21,337	14,491
Currency translation differences	(308)	(1,147)
(Written back)/Allowance made (Note 10)	(2,158)	9,032
Allowance utilised	(115)	(1,039)
End of financial year	18,756	21,337

The impaired trade receivables (non-related parties) arise mainly from sales to customers which have suffered financial difficulties.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and maintaining flexibility in funding by keeping credit facilities available with different financial institutions. At the balance sheet date, assets held by the Group and the Company for managing liquidity risk included cash and short-term bank deposits as disclosed in Note 17.

The table below analyses financial liabilities (including derivative liabilities) of the Group and the Company into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table were the contractual undiscounted cash flows. Balances due within 12 months approximate their carrying balances as the impact of discounting was not significant.

	Less than 1 year US\$'000	Between 1 and 2 years US\$'000	Between 2 and 5 years US\$'000	Over 5 years US\$'000	Total US\$'000
Group					
At 31 December 2014					
Trade and other payables	(190,025)	-	-	-	(190,025)
Borrowings	(231,441)	(43,668)	(50,273)	-	(325,382)
	(421,466)	(43,668)	(50,273)	-	(515,407)
Gross-settled currency forward contracts					
- Receipts	584,751	-	-	-	584,751
- Payments	(157,358)	-	-	-	(157,358)
	427,393	-	-	-	427,393
Gross-settled futures contracts and forward sales and purchase contracts					
- Receipts	696,383	37,255	-	-	733,638
- Payments	(630,056)	(1,389)	-	-	(631,445)
	66,327	35,866	-	-	102,193
At 31 December 2013					
Trade and other payables	(180,631)	-	-	-	(180,631)
Borrowings	(181,153)	(37,662)	(52,859)	(245)	(271,919)
	(361,784)	(37,662)	(52,859)	(245)	(452,550)
Gross-settled currency forward contracts					
- Receipts	306,101	-	-	-	306,101
- Payments	(263,305)	-	-	-	(263,305)
	42,796	-	-	-	42,796
Gross-settled futures contracts and forward sales and purchase contracts					
- Receipts	766,732	169,518	-	-	936,250
- Payments	(796,255)	(31,465)	-	-	(827,720)
	(29,523)	138,053	-	-	108,530

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(c) *Liquidity risk* (continued)

	Less than 1 year US\$'000
Company	
At 31 December 2014	
Other payables	(142)
At 31 December 2013	
Other payables	(148)

The table below analyses the maturity profile of the Company's contingent liabilities and commitments. The maximum amount of the financial guarantee contracts were allocated to the earliest period in which the guarantee could be called.

	Less than 1 year US\$'000	Between 1 and 2 years US\$'000	Between 2 and 5 years US\$'000	Over 5 years US\$'000	Total US\$'000
Company					
At 31 December 2014					
Financial guarantee contracts	(228,521)	(48,230)	(52,834)	-	(329,585)
Company					
At 31 December 2013					
Financial guarantee contracts	(172,509)	(36,685)	(50,553)	(234)	(259,981)

(d) *Capital risk*

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. In order to maintain or achieve an optimal capital structure over business cycles, the Group may adjust the amount of dividend payment, obtain new borrowings or sell assets to reduce borrowings.

Management manages capital based on tangible net worth of the Group and a number of key ratios including gross debt-equity ratio and net debt-equity ratio. The Group is required by the banks to maintain a certain amount of minimum tangible net worth and gross debt-equity ratio. The gross debt-equity ratio is defined as total interest bearing debts ("gross debt") to total equity. Net debt-equity ratio is defined as total interest bearing debts less cash and cash equivalents ("net debt") to total equity.

No changes were made in the objectives, policies or processes during the financial years ended 31 December 2014 and 31 December 2013.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(d) *Capital risk* (continued)

	Group	
	2014 US\$'000	2013 US\$'000
Tangible net worth	535,572	556,825
Debt-equity ratio		
Gross debt	331,255	265,343
Less: Cash and cash equivalents	(60,825)	(63,145)
Net debt	270,430	202,198
Total equity	535,572	556,825
Gross debt-equity ratio	0.62	0.48
Net debt-equity ratio	0.50	0.36

The Group and the Company were in compliance with all externally imposed capital requirements for the financial years ended 31 December 2014 and 2013.

(e) *Fair value measurements*

The following table presents assets and liabilities measured and carried at fair value and classified by level of the following fair value measurement hierarchy:

- (i) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (ii) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (Level 2); and
- (iii) inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

	Level 1 US\$'000	Level 2 US\$'000	Total US\$'000
Group			
2014			
Financial Assets			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	4,102	4,102
- Commodities futures contracts	6,616	-	6,616
- Commodities forward contracts	-	38,775	38,775
As at 31 December 2014	6,616	42,877	49,493
Financial Liabilities			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	(22,956)	(22,956)
- Commodities futures contracts	(5,344)	-	(5,344)
- Commodities forward contracts	-	(14,456)	(14,456)
As at 31 December 2014	(5,344)	(37,412)	(42,756)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(e) *Fair value measurements* (continued)

	Level 1 US\$'000	Level 2 US\$'000	Total US\$'000
Group			
2013			
Financial Assets			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	5,735	5,735
- Commodities futures contracts	8,557	-	8,557
- Commodities forward contracts	-	17,535	17,535
As at 31 December 2013	8,557	23,270	31,827
Financial Liabilities			
Derivative financial instruments (Note 16)			
- Currency forward contracts	-	(5,716)	(5,716)
- Commodities futures contracts	(6,024)	-	(6,024)
- Commodities forward contracts	-	(9,719)	(9,719)
As at 31 December 2013	(6,024)	(15,435)	(21,459)

There were no transfers between Levels 1 and 2 during the year. The fair value of financial instruments traded in active markets (such as exchange-traded and over-the-counter derivatives) is based on quoted market prices at the balance sheet date. The quoted market price used for financial assets held by the Group is the current bid price; the appropriate quoted market price for financial liabilities is the current asking price. The Group's commodities futures contracts are traded in active markets and their fair values reflect quoted prices at the balance sheet date in active markets such as Bursa Malaysia. These instruments are included in Level 1.

The Group's commodities forward contracts are not traded in an active market. Their fair values are estimated by a valuation technique that makes reference to prices listed on Malaysian Palm Oil Board (MPOB) and considers market conditions, broker quotes and actual contracted prices entered at the balance sheet date. The fair values of currency forward contracts are determined using quoted forward exchange rates at the balance sheet date. These instruments are included in Level 2.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair value. The fair value of financial liabilities for disclosure purposes is estimated based on quoted market prices or dealer quotes for similar instruments by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. The fair value of current borrowings approximates their carrying amount.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(f) *Financial instruments by category*

The carrying amount of the different categories of financial instruments was as disclosed on the face of the balance sheet and in Note 16 to the financial statements, except for the following:

Loans and receivables

	Group		Company	
	2014 US\$'000	2013 US\$'000	2014 US\$'000	2013 US\$'000
Trade receivables	290,287	292,702	-	-
Other receivables	18,307	20,942	205,635	195,646
Cash and cash equivalents	60,825	63,145	56	75
	369,419	376,789	205,691	195,721

Financial liabilities at amortised cost

	Group		Company	
	2014 US\$'000	2013 US\$'000	2014 US\$'000	2013 US\$'000
Trade payables	(147,007)	(141,042)	-	-
Other payables	(43,018)	(39,589)	(142)	(148)
Borrowings	(331,255)	(265,343)	-	-
	(521,280)	(445,974)	(142)	(148)

(g) *Offsetting financial assets and liabilities*

Group

(i) Financial assets subject to offsetting

Description	(a) Gross amounts of financial assets US\$'000	(b) Gross amount of financial liabilities set off on balance sheet US\$'000	(c) = (a)-(b) Net amounts of financial assets presented on balance sheet US\$'000
2014			
Commodities forward contracts	41,615	(2,840)	38,775
2013			
Commodities forward contracts	19,255	(1,720)	17,535

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

31. FINANCIAL RISK MANAGEMENT (CONTINUED)

(g) *Offsetting financial assets and liabilities* (continued)

Group (continued)

(ii) Financial liabilities subject to offsetting

Description	(a) Gross amounts of financial liabilities US\$'000	(b) Gross amount of financial assets set off on balance sheet US\$'000	(c) = (a)-(b) Net amounts of financial liabilities presented on balance sheet US\$'000
2014			
Commodities forward contracts	(16,940)	2,484	(14,456)
2013			
Commodities forward contracts	(10,516)	797	(9,719)

32. RELATED PARTY TRANSACTIONS

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

(a) *Sales and purchases of goods and services and other transactions*

	Group	
	2014	2013
	US\$'000	US\$'000
Sales of finished goods	59,614	39,401
Purchases of raw materials	477	751
Gains/(losses) from derivative financial instruments	421	(187)
Services received		
- Transportation and forwarding	3,340	3,201
- Packing material	5,256	6,694
- Consultation fees	1,705	1,727
- Travelling expenses	213	324
- Professional fees	28	56
- Tolling fees	446	-
Acquisition of a subsidiary (Note 34)	2,299	-
Rental paid/payable	-	29
Rental received/receivable	45	91
Interest income	416	121
Service fee	17	18

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

32. RELATED PARTY TRANSACTIONS (CONTINUED)

- (a) *Sales and purchases of goods and services and other transactions (continued)*

Related parties comprise mainly companies or individuals which are controlled or significantly influenced by the Group's key management personnel and their close family members.

Outstanding balances at 31 December 2014 and 2013 arising from the above transactions are set out in Notes 14, 15, 21 and 22 respectively.

- (b) *Key management personnel compensation*

Key management personnel compensation was as follows:

	Group	
	2014	2013
	US\$'000	US\$'000
Wages, salaries and other short-term employee benefits	7,851	8,237
Employer's contribution to defined contribution plans	143	134
	7,994	8,371

33. SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by the Executive Committee ("Exco") that are used to make strategic decisions, allocate resources, and assess performance. The Exco comprises the Chief Executive Officer, the Chief Financial Officer, and the department heads of each business within each segment.

The Exco considers the business from two segments:

- (i) The bulk segment which sources, manufactures and sells edible oils and specialty fats and oils in bulk for a variety of end uses; and
- (ii) The consumer pack segment which manufactures and sells edible oils and bakery fats and rice to consumers in packaged form.

The Group measures and tracks the profitability in terms of operating margin and earnings before interest, tax, depreciation and amortisation ("EBITDA").

Operating margin is calculated as revenue, less cost of sales (excluding depreciation), selling and distribution expenses and foreign exchange gains/(losses). Operating margin relating to inter-segment sales are reported under the segment where the final sales to third parties are made.

EBITDA is calculated as operating margin add other income, less administrative expenses (excluding depreciation and amortisation) and other operating expenses.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

33. SEGMENT INFORMATION (CONTINUED)

The segment information provided to the Exco for the reportable segments for the financial year ended 31 December 2014 was as follows:

	Bulk US\$'000	Consumer Pack US\$'000	Total US\$'000
Group			
Sales			
Total segment sales	2,769,012	1,138,875	3,907,887
Inter-segment sales	(420,291)	(48,777)	(469,068)
Sales to external parties	2,348,721	1,090,098	3,438,819
Operating margin	41,578	52,993	94,571
Other income	1,090	538	1,628
Interest income	2,866	1,067	3,933
Admin expenses, excluding depreciation and amortisation	(33,707)	(31,800)	(65,507)
Other gains	(4)	117	113
EBITDA/Segment results	11,823	22,915	34,738
Unallocated			
Depreciation			(17,512)
Amortisation			(1,305)
Finance expense			(12,299)
Income tax expense			(583)
Loss on liquidation of subsidiaries			(92)
Share of profit of an associate			80
Profit after tax			3,027
Total segment assets	868,653	236,103	1,104,756
Unallocated			
Current income tax recoverable			6,876
Investment in associated company			379
Deferred income tax assets			11,417
Total assets			1,123,428
Total assets include:			
Additions to:			
- property, plant and equipment	18,683	19,365	38,048
- leasehold prepayments	54	17,573	17,627
Total segment liabilities	(439,937)	(124,099)	(564,036)
Unallocated			
Current income tax liabilities			(2,573)
Deferred income tax liabilities			(21,247)
Total liabilities			(587,856)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

33. SEGMENT INFORMATION (CONTINUED)

The segment information provided to the Exco for the reportable segments for the financial year ended 31 December 2013 was as follows:

	Bulk US\$'000	Consumer Pack US\$'000	Total US\$'000
Group			
Sales			
Total segment sales	2,602,474	983,486	3,585,960
Inter-segment sales	(361,932)	(30,295)	(392,227)
Sales to external parties	2,240,542	953,191	3,193,733
Operating margin			
	73,718	41,745	115,463
Other income	778	609	1,387
Interest income	3,316	951	4,267
Admin expenses, excluding depreciation and amortisation	(33,834)	(32,015)	(65,849)
Other gains	102	115	217
EBITDA/Segment results	44,080	11,405	55,485
Unallocated			
Depreciation			(18,212)
Amortisation			(1,270)
Finance expense			(13,377)
Income tax expense			(2,695)
Share of profit of an associate			74
Profit after tax			20,005
Total segment assets			
	778,194	250,277	1,028,471
Unallocated			
Current income tax recoverable			9,779
Investment in associated company			323
Deferred income tax assets			10,862
Total assets			1,049,435
Total assets include:			
Additions to:			
- property, plant and equipment	28,571	24,508	53,079
- leasehold prepayments	1,949	-	1,949
Total segment liabilities			
	(371,498)	(95,935)	(467,433)
Unallocated			
Current income tax liabilities			(2,832)
Deferred income tax liabilities			(22,345)
Total liabilities			(492,610)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

33. SEGMENT INFORMATION (CONTINUED)

Geographical information

Revenue is attributed to countries on the basis of the customers' billing locations. The non-current assets, excluding deferred income tax assets and investment in associated company, are analysed by the geographical area in which the non-current assets are located.

	Group	
	2014	2013
	US\$'000	US\$'000
<i>Revenue by geography</i>		
Malaysia	1,117,531	972,653
Singapore	665,701	503,342
	1,783,232	1,475,995
Other countries		
- Rest of Asia	332,115	416,803
- Africa	481,690	378,718
- Middle East	508,411	631,645
- Europe	130,343	119,037
- Pacific Oceania	67,979	67,513
- America	135,049	104,022
	1,655,587	1,717,738
	3,438,819	3,193,733
<i>Non-current assets by geography</i>		
Singapore	12,177	12,331
Malaysia	323,688	323,041
Other countries	46,507	30,804
	382,372	366,176

Approximately 6% of the Group's total revenue for the financial year ended 31 December 2014 was derived from two customers (2013: 8% and two customers). This revenue was attributable to revenue from Malaysia and Singapore.

34. BUSINESS COMBINATION

On 27 Feb 2014, the Company's wholly-owned subsidiary, Mewah Oleo Malaysia Sdn Bhd entered into a sales and purchase agreement with Perfect Venue Sdn Bhd ("PVSB"), a Company with controlling interest by Dr Cheo Tong Choon, Ms Michelle Cheo Hui Ning and Ms Bianca Cheo Hui Hsin, to acquire their 100% interest in Mitra Valley Sdn. Bhd, with conditional approvals to produce Biodiesel and Crude Glycerin and to build a biofuel plant or biofuel blending plant, for a consideration of Ringgit 7,500,000 (US\$2,299,000).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

34. BUSINESS COMBINATION (CONTINUED)

This acquisition was accounted for using the pooling-of-interest method, as disclosed in Note 2.3(a)(ii) to the financial statements. The impact of this transaction to the financial statements of the Group was insignificant, except that the difference between the purchase consideration and net assets acquired have been recognised directly in the merger reserve.

35. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 January 2015 or later periods and which the Group has not early adopted:

- *FRS 108 Operating Segments* (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to require disclosure of the judgements made by management in aggregating operating segments. This includes a description of the segments which have been aggregated and the economic indicators which have been assessed in determining that the aggregated segments share similar economic characteristics.

The standard is further amended to require a reconciliation of segment assets to the entity's assets when segment assets are reported.

This amendment will not result in any changes to the Group's accounting policies but will require more disclosures in the financial statements.

- *FRS 16 Property, Plant and Equipment* (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to clarify how the gross carrying amount and the accumulated depreciation are treated where an entity uses the revaluation model. The carrying amount of the asset is restated to the revalued amount. The split between gross carrying amount and accumulated depreciation is treated in one of the following ways:

- either the gross carrying amount is restated in a manner consistent with the revaluation of the carrying amount, and the accumulated depreciation is adjusted to equal the difference between the gross carrying amount and the carrying amount after taking into account accumulated impairment losses; or
- the accumulated depreciation is eliminated against the gross carrying amount of the asset.

This amendment is not expected to have any significant impact on the financial statements of the Group.

- *FRS 24 Related Party Disclosures* (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to include, as a related party, an entity that provides key management personnel services to the reporting entity or to the parent of the reporting entity ('the management entity').

The reporting entity is not required to disclose the compensation paid by the management entity to the management entity's employees or directors, but it is required to disclose the amounts charged to the reporting entity by the management entity for services provided.

This amendment will not result in any changes to the Group's accounting policies but will require more disclosures in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

35. NEW OR REVISED ACCOUNTING STANDARDS AND INTERPRETATIONS (CONTINUED)

- *FRS 113 Fair Value Measurement* (effective for annual periods beginning on or after 1 July 2014)

The amendment clarifies that the portfolio exception in FRS 113, which allows an entity to measure the fair value of a group of financial assets and financial liabilities on a net basis, applies to all contracts (including non-financial contracts) within the scope of FRS 39.

This amendment is not expected to have any significant impact on the financial statements of the Group.

- *FRS 115 Revenue from Contracts with Customers* (effective for annual periods beginning on or after 1 January 2017)

This standard replaces FRS 18 'Revenue', FRS 11 'Construction contracts' and other revenue related interpretations. It applies to all contracts with customers, except for leases, financial instruments and insurance contracts.

FRS 115 provides a single, principle-based model to be applied to all contracts with customers. It is a five-step model for recognition of revenue from customer contracts based on the underlying principle that revenue is recognised to the extent of the amount an entity expects to be entitled to in exchange for the goods or services transferred to customers. It provides guidance on whether revenue should be recognised at a point in time or over time, replacing the previous distinction between goods and services. The standard introduces new guidance on specific circumstances where cost should be capitalised and new requirements for disclosure of revenue in the financial statements.

Extensive disclosures are required to provide greater insight into both revenue that has been recognised, and revenue that is expected to be recognised in the future from existing contracts. Quantitative and qualitative information will be provided about the significant judgments and changes in those judgments that management made to determine revenue that is recorded.

This standard is not expected to have significant impact on the financial statements of the Group.

- *FRS 109 Financial Instrument* (effective for annual periods beginning on or after 1 January 2018)

This standard replaces the guidance in FRS 39 and includes requirements on the classification and measurement of financial assets by introducing a fair value through other comprehensive income category for certain debt instruments. It also contains a new impairment model which will result in earlier recognition of losses.

No changes were introduced for the classification and measurement of financial liabilities, except for the recognition of changes in own credit risk in other comprehensive income for liabilities designated at fair value through profit or loss. It also includes the new hedging guidance that was issued in November 2013.

This standard is not expected to have significant impact on the financial statements of the Group.

36. AUTHORISATION OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were authorised for issue in accordance with a resolution of the Board of Directors of Mewah International Inc. on 4 March 2015.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Directly held by the Company</u>					
One Marthoma (CI) Inc. ^(k)	Cayman Islands	Investment holding	Cayman Islands	100	100
<u>Subsidiaries of One Marthoma (CI) Inc.</u>					
Mewah Oleo Malaysia Sdn Bhd ^(b)	Malaysia	Investment holding	Malaysia	100	100
Padat Gaya Sdn Bhd ^(c)	Malaysia	Investment holding	Malaysia	100	100
MOI International (Australia) Pty Ltd ^(d)	Australia	Trading	Australia	83.4	83.4
Agri Kurnia Sdn Bhd ^(b)	Malaysia	Investment holding	Malaysia	100	100
<u>Subsidiaries of Mewah Oleo Malaysia Sdn Bhd</u>					
Mewah-Oils Sdn Bhd ^(b)	Malaysia	Manufacturing and selling of palm oil products	Malaysia	100	100
Ngo Chew Hong Oils & Fats (M) Sdn Bhd ^(b)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Moi Foods Malaysia Sdn Bhd ^(b)	Malaysia	Manufacturing and selling of downstream palm oil products	Malaysia	100	100
Container Fabricator (M) Sdn Bhd ^(b)	Malaysia	Manufacturing of plastic containers	Malaysia	100	100
Mewaholeo Marketing Sdn Bhd ^(b)	Malaysia	Selling of palm oil and palm oil related products	Malaysia	100	100
Batam Heights Sdn Bhd ^(b)	Malaysia	Dormant	Malaysia	100	100
G & U Districenters (M) Sdn Bhd ^(b)	Malaysia	Dormant	Malaysia	100	100
Bremfield Sdn Bhd ^(b)	Malaysia	Manufacturing and selling of palm oil products	Malaysia	100	100
Mitra Valley Sdn Bhd ^{(b),(p)}	Malaysia	Dormant	Malaysia	100	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Associated company held by Mewah Oleo Malaysia Sdn Bhd</u>					
Prelude Gateway Sdn Bhd ^(b)	Malaysia	Freight forwarding, transportation, warehousing and logistical services	Malaysia	49	49
<u>Directly held by the Company</u>					
Ngo Chew Hong Corporation Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100
Ngo Chew Hong Investment Pte Ltd ^(a)	Singapore	Dormant	Singapore	100	-
<u>Subsidiaries of Ngo Chew Hong Corporation Pte Ltd</u>					
Mewah Oils & Fats Pte Ltd ^(a)	Singapore	Trading of edible oils and providing commodity brokerage service	Singapore	100	100
Ngo Chew Hong Edible Oil Pte Ltd ^(a)	Singapore	Packaging and trading of edible oil	Singapore	100	100
MOI International (Singapore) Pte Ltd ^(a)	Singapore	Trading of edible oil products	Singapore	100	100
Mewah Brands (S) Pte Ltd ^(a)	Singapore	To own brands used by related parties and group corporations	Singapore	100	100
Moi Foods Romania S.R.L. ^(k)	Romania	Trading	Romania	100	100
Ngo Chew Hong Industries Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100
Ngo Chew Hong Investment Pte Ltd ^(a)	Singapore	Dormant	Singapore	-	100
Mewah Commodities Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Subsidiaries of Ngo Chew Hong Corporation Pte Ltd (continued)</u>					
Krispi Oil and Food Products Marketing, Import, Export Trading Company (Turkey) ^(k) (50% equity held by Mewah Commodities Pte Ltd and 50% equity held by Ngo Chew Hong Corporation Pte Ltd)	Turkey	Trading	Turkey	100	100
MOI Foods Ivory Coast Limited ^{(l),(t)}	Ivory Coast	Import, export, distribution of rice & other products	Ivory Coast	100	-
Ngo Chew Hong Edible Oil Limited ^(s) (90% equity held by Ngo Chew Hong Corporation Pte Ltd and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Dormant	Nigeria	100	-
MOI Foods Nigeria Limited ^(t) (90% equity held by Ngo Chew Hong Corporation Pte Ltd and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Distribution	Nigeria	100	-
MOI Senegal SUARL ^(k)	Senegal	Dormant	Senegal	100	-
<u>Subsidiaries of Mewah Commodities Pte Ltd</u>					
Krispi Oil Russia LLC ^(k)	Russia	Trading	Russia	100	100
Krispi Oils Poland Sp. z o.o ^(k) (90% equity held by Mewah Commodities Pte Ltd and 10% equity held by Ngo Chew Hong Corporation Pte Ltd)	Poland	Trading	Poland	100	100
Moi Foods Belgium N.V. ^(k) (90% equity held by Mewah Commodities Pte Ltd and 10% equity held by Ngo Chew Hong Corporation Pte Ltd)	Belgium	Investment holding	Belgium	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Subsidiaries of Moi Foods Belgium N.V.</u>					
Molly Foods bvba ^(a)	Belgium	Trading and investment holding	Belgium	70	70
Ngo Chew Hong Edible Oil Limited ^(a) (90% equity held by Moi Foods Belgium N.V. and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Dormant	Nigeria	-	100
MOI Foods Nigeria Limited ^(a) (90% equity held by Moi Foods Belgium N.V. and 10% equity held by Mewah Commodities Pte Ltd)	Nigeria	Distribution	Nigeria	-	100
MOI Senegal SUARL ^(k)	Senegal	Dormant	Senegal	-	100
<u>Subsidiary of Molly Foods bvba</u>					
Bloom Land Enterprises Limited ^(a)	Hong Kong	Providing commodity brokerage service	Hong Kong	70	70
<u>Subsidiary of Bloom Land Enterprises Limited</u>					
BeCe S.à.r.l. ^(a)	Togo	Trading	Togo	70	70
<u>Subsidiaries of Padat Gaya Sdn Bhd</u>					
Mewaholeo Industries Sdn Bhd ^(c)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Mewah Datu Sdn Bhd ^(c)	Malaysia	Refining and selling of palm oil products	Malaysia	100	100
Kayumanis Warisan Sdn Bhd ^(b)	Malaysia	Dormant	Malaysia	100	100
Ratusan Aman Kapital Sdn Bhd ^(b)	Malaysia	Dormant	Malaysia	100	100
<u>Subsidiaries of Agri Kurnia Sdn Bhd</u>					
Mewah Dairies Sdn Bhd ^(b)	Malaysia	Manufacturing and selling of dairy-based products	Malaysia	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Subsidiaries of Agri Kurnia Sdn Bhd (continued)</u>					
G & U Logistic (M) Sdn Bhd ⁽ⁱ⁾	Malaysia	Freight forwarding, transportation, warehousing and logistic services for chemical and chemical related industries	Malaysia	100	100
<u>Directly held by the Company</u>					
Pandan Loop International Inc. ^(k)	Cayman Islands	Investment holding	Cayman Islands	100	100
<u>Subsidiaries of Pandan Loop International Inc.</u>					
Ngo Chew Hong Oleo (S) Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100
PT Seengatta Palm ^{(l),(q)}	Indonesia	Dormant	Indonesia	-	95
<u>Subsidiaries of Ngo Chew Hong Oleo (S) Pte Ltd</u>					
MOI Foods (Shanghai) Co., Ltd. ^(e)	People's Republic of China	Trading	People's Republic of China	100	100
Mewah Oils (ZJG) Co., Ltd. ^(f)	People's Republic of China	Manufacturing and sale of edible oils and fats	People's Republic of China	100	100
Mewah Oils (Tianjin) Co., Ltd. ^(g)	People's Republic of China	Manufacturing and sale of edible oils and fats	People's Republic of China	100	100
<u>Directly held by the Company</u>					
Cavenagh House International Inc. ^(k)	Cayman Islands	Investment holding	Cayman Islands	100	100
<u>Subsidiaries of Cavenagh House International Inc.</u>					
Cavenagh Oleo (S) Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Subsidiaries of Cavenagh Oleo (S) Pte Ltd</u>					
PT Agro Murni ⁽¹⁾	Indonesia	Dormant	Indonesia	95	95
PT Timuran Agro ⁽¹⁾	Indonesia	Dormant	Indonesia	95	95
PT Agro Indah ⁽¹⁾ (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Utara Agro ⁽¹⁾	Indonesia	Dormant	Indonesia	95	95
PT Agro Perkasa ⁽¹⁾	Indonesia	Dormant	Indonesia	95	95
PT Agro Harapan ^{(1),(a)} (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Mas Sejahtera ^{(1),(a)} (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Makmur Bestari ^{(1),(a)}	Indonesia	Dormant	Indonesia	-	95
PT Mas Bestari ⁽¹⁾ (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Fajar Bestari ^{(1),(a)} (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Sawit Bestari ^{(1),(a)}	Indonesia	Dormant	Indonesia	-	95
PT Mas Mewah ⁽¹⁾ (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Subsidiaries of Cavenagh Oleo (S) Pte Ltd</u> (continued)					
PT Harapan Bestari ⁽ⁱ⁾ (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Agro Baiduri ^{(i),(q)}	Indonesia	Dormant	Indonesia	-	95
PT Usaha Bestari ^{(i),(q)}	Indonesia	Dormant	Indonesia	-	95
PT Usaha Lestari ^{(i),(q)}	Indonesia	Dormant	Indonesia	-	95
PT Nilam Surya Harapan ^{(i),(q)}	Indonesia	Dormant	Indonesia	-	95
PT Usaha Surya ⁽ⁱ⁾ (95% equity held by Cavenagh Oleo (S) Pte Ltd and 5% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	100	100
PT Nilam Surya Perkasa ^{(i),(q)}	Indonesia	Dormant	Indonesia	-	95
PT Nilam Surya Jaya ⁽ⁱ⁾	Indonesia	Dormant	Indonesia	100	95
PT Nilam Harapan Gemilang ^{(i),(q)} (90% equity held by Cavenagh Oleo (S) Pte Ltd and 10% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Nilam Lestari ^{(i),(q)} (90% equity held by Cavenagh Oleo (S) Pte Ltd and 10% equity held by Cavenagh House International Inc.)	Indonesia	Dormant	Indonesia	-	100
PT Gagasan Perdana ^{(i),(q)} (99% equity held by Cavenagh Oleo (S) Pte Ltd and 1% equity held by Mewah (HK) Ltd.)	Indonesia	Dormant	Indonesia	-	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

Name of companies	Country of incorporation	Principal activities	Principal country of operation	Equity holding	
				2014 %	2013 %
<u>Directly held by the Company</u>					
Hua Guan Inc. ^(k)	British Virgin Islands	Investment holding	British Virgin Islands	100	100
<u>Subsidiary of Hua Guan Inc.</u>					
Hua Guan Oleo (S) Pte Ltd ^(a)	Singapore	Investment holding	Singapore	100	100
<u>Subsidiaries of Hua Guan Oleo (S) Pte Ltd</u>					
Mewah Oils India Pvt Ltd ^(h) (90% equity held by Hua Guan Oleo (S) Pte Ltd and 10% equity held by Hua Guan Inc.)	India	Trading	India	100	100
MOI Commodities India Pvt Ltd ⁽ⁿ⁾ (90% equity held by Hua Guan Oleo (S) Pte Ltd and 10% equity held by Hua Guan Inc.)	India	Trading	India	100	100
Mewah Oils FZE ^(k)	United Arab Emirates	Dormant	United Arab Emirates	100	100
<u>Directly held by the Company</u>					
Moi International Inc. ^(k)	Mauritius	Dormant	Mauritius	100	100
Semenyih Inc. ^(k)	Cayman Islands	Dormant	Cayman Islands	100	100
Mewah (HK) Limited ^(m)	Hong Kong	Investment holding	Hong Kong	100	100

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2014

37. LISTING OF COMPANIES IN THE GROUP (CONTINUED)

- (a) Audited by PricewaterhouseCoopers LLP, Singapore
- (b) Audited by PricewaterhouseCoopers, Kuala Lumpur, Malaysia
- (c) Audited by PricewaterhouseCoopers, Johor Bahru, Malaysia
- (d) Audited by BDO Kendalls (QLD) Pty Ltd, Australia
- (e) Audited by Shanghai Shen Zhou Da Tong Certified Public Accountants Company Limited, People's Republic of China
- (f) Audited by Suzhou Qinye Union Certified Public Accountants, People's Republic of China
- (g) Audited by Tianjin Beiyang CPAs Co., Ltd., People's Republic of China
- (h) Audited by Mehul D Chheda & Co, India
- (i) Audited by HALS & Associates, Malaysia
- (j) Incorporated during the financial year
- (k) Not required to be audited under the laws of the country of incorporation
- (l) Exempted from audit under the laws of the country of incorporation
- (m) Audited by Tony Kam & Co., Hong Kong
- (n) Audited by Kumar Vijay Gupta & Co., India
- (o) In the process of liquidation
- (p) Acquired under common control during the financial year
- (q) Liquidated during the financial year
- (r) Audited by AB Bello & Co, Port Harcourt, Nigeria
- (s) Audited by Hamzat Subrair & Co, Lagos, Nigeria
- (t) In the process of appointing auditor

STATISTICS OF SHAREHOLDINGS

as at 13 March 2015

Total number of issued shares : 1,500,667,440
 Issued and fully paid-up capital : US\$1,500,667
 Class of shares : Ordinary shares
 Voting rights : One vote per Share

DISTRIBUTION OF SHAREHOLDINGS

Size of shareholdings	Number of shareholders	%	Number of shares	%
1 – 999	2	0.04	93	0.00
100 - 1,000	1,318	29.65	1,317,900	0.09
1,001 – 10,000	1,585	35.66	10,240,221	0.68
10,001 – 1,000,000	1,504	33.84	94,366,803	6.29
1,000,001 & above	36	0.81	1,394,742,423	92.94
Total	4,445	100.00	1,500,667,440	100.00

SUBSTANTIAL SHAREHOLDERS

Name	Direct Interest		Deemed Interest	
	No. of shares	%	No. of shares	%
Eighteen Tenth Nineteen Forty Four Inc.	361,048,720 ⁽¹⁾	24.06	-	0.00
Unity Investment Inc.	80,062,500 ⁽²⁾	5.34	-	0.00
T.C. Stone Limited	81,870,000 ⁽³⁾	5.46	-	0.00
Cheo Tong Choon @ Lee Tong Choon	10,984,000	0.73	691,461,220 ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾⁽⁸⁾	46.08
Hwang Frances	8,000,000 ⁽⁴⁾	0.53	-	0.00
Michelle Cheo Hui Ning	2,000,000	0.13	622,461,220 ⁽¹⁾⁽²⁾⁽³⁾⁽⁵⁾	41.48
Bianca Cheo Hui Hsin	-	0.00	622,461,220 ⁽¹⁾⁽²⁾⁽³⁾⁽⁵⁾	41.48
Cheo Seng Jin	203,859,000 ⁽⁵⁾	13.58	-	0.00
Cheo Tiong Heng @ Lee Tiong Heng	47,449,000	3.16	63,970,000 ⁽⁶⁾⁽⁷⁾⁽⁸⁾⁽⁹⁾	4.26
Choon Heng Transport & Warehousing Pte Ltd	54,000,000 ⁽⁶⁾	3.60	-	0.00
Choon Heng Logistics Pte Ltd	2,300,000 ⁽⁷⁾	0.15	-	0.00
Containers Printers Pte Ltd	7,000,000 ⁽⁸⁾	0.47	-	0.00
My Flexible & Films Sdn. Bhd.	670,000 ⁽⁹⁾	0.04	-	0.00
Chung Amy	47,474,000	3.16	-	0.00
Cheo Ming You	39,550,500	2.64	2,970,000 ⁽⁷⁾⁽⁹⁾	0.20
Cheo Ming Shen	16,023,000	1.07	-	0.00
Ong Tuan Hong	82,351,220	5.49	-	0.00
Cheo Soh Hua @ Lee Soh Hua	57,235,000	3.81	155,000 ⁽¹⁰⁾	0.01
Cheo Su Ching	50,020,000	3.33	-	0.00
Cheo Chong Cher	35,990,000	2.40	-	0.00
Cheo Sor Cheng Angeline	28,360,000	1.89	-	0.00
Cheo Teong Eng	5,762,000	0.38	-	0.00
Cheo Tiong Choon	855,000	0.06	-	0.00
Total	1,222,863,940	81.48		

STATISTICS OF SHAREHOLDINGS

as at 13 March 2015

- ⁽¹⁾ The shareholders of Eighteen Tenth Nineteen Forty Four Inc. include Dr T.C. Pierre (Cayman Islands) Inc. (86.2%) which is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the Peter Strong Spring MD Trust for its beneficiaries, including Michelle Cheo Hui Ning and Bianca Cheo Hui Hsin. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- ⁽²⁾ The shareholders of Unity Investment Inc. include Dr T.C. Pierre (Cayman Islands) Inc. (52.0%) which is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the Peter Strong Spring MD Trust for its beneficiaries, including Michelle Cheo Hui Ning and Bianca Cheo Hui Hsin. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- ⁽³⁾ The shareholders of T.C. Stone Limited. is wholly owned by J.J. Mibisa Holdings (BVI) Inc. which in turn is wholly owned by SG Hambros Trust Company (Channel Islands) Limited as trustee of the Peter Strong Spring MD Trust for its beneficiaries, including Michelle Cheo Hui Ning and Bianca Cheo Hui Hsin. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- ⁽⁴⁾ Hwang Frances is the wife of Cheo Tong Choon @ Lee Tong Choon.
- ⁽⁵⁾ Cheo Seng Jin has assigned voting right of 99,480,000 shares to SG Hambros Trust Company (Channel Islands) Limited as trustee of the Peter Strong Spring MD Trust for its beneficiaries, including Michelle Cheo Hui Ning and Bianca Cheo Hui Hsin. Cheo Tong Choon @ Lee Tong Choon is the Settlor of the Trust.
- ⁽⁶⁾ Choon Heng Transport & Warehousing Pte Ltd is wholly owned by Cheo Holdings Pte. Ltd. The shareholders of Cheo Holdings Pte. Ltd. include Cheo Tiong Heng @ Lee Tiong Heng (69%) and J.J. Mibiansa Holdings Pte Ltd (25%) which is wholly-owned by Cheo Tong Choon @ Lee Tong Choon.
- ⁽⁷⁾ Choon Heng Logistics Pte Ltd is held by Cheo Tiong Heng @ Lee Tiong Heng (25%) and Cheo Ming You (Shi Ming You) (75%).
- ⁽⁸⁾ Containers Printers Pte Ltd is wholly owned by Cheo Holdings Pte Ltd. The shareholders of Cheo Holdings Pte. Ltd. include Cheo Tiong Heng @ Lee Tiong Heng (69%) and J.J. Mibiansa Holdings Pte Ltd (25%) which is wholly-owned by Cheo Tong Choon @ Lee Tong Choon.
- ⁽⁹⁾ My Flexible & Films Sdn Bhd is held by Cheo Tiong Heng @ Lee Tiong Heng (50%) and Cheo Ming You (Shi Ming You) (50%).
- ⁽¹⁰⁾ Shares are held by Cheo Soh Hua @ Lee Soh Hua's husband.

STATISTICS OF SHAREHOLDINGS

as at 13 March 2015

TWENTY LARGEST SHAREHOLDERS AS AT 13 MARCH 2015

Name	Number of shares	%
Raffles Nominees (Pte) Limited	294,662,123	19.64
UOB Kay Hian Private Limited	261,660,258	17.44
BNP Paribas Nominees Singapore Pte Ltd	160,672,000	10.71
DBS Nominees (Private) Limited	122,046,400	8.13
United Overseas Bank Nominees (Private) Limited	101,510,300	6.76
DB Nominees (Singapore) Pte Ltd	90,340,670	6.02
Choon Heng Transport & Warehousing Pte Ltd	54,000,000	3.60
HSBC (Singapore) Nominees Pte Ltd	41,829,080	2.79
Chung Amy	39,772,000	2.65
Cheo Ming You (Shi Ming You)	39,550,500	2.64
Cheo Tiong Heng @ Lee Tiong Heng	37,449,000	2.50
Phillip Securities Pte Ltd	21,425,100	1.43
Citibank Nominees Singapore Pte Ltd	21,390,192	1.43
Tsao Chin Mey Jimmy	15,000,000	1.00
Cheo Ming Shen @Tong Ming Shen	12,000,000	0.80
Cheo Tong Choon @ Lee Tong Choon	10,984,000	0.73
Hwang Frances	8,000,000	0.53
Providence HGF3 Limited	7,932,000	0.53
Goi Seng Hui	7,666,000	0.51
Containers Printers Pte Ltd	7,000,000	0.47
Total	1,354,889,623	90.31

SHAREHOLDING HELD BY THE PUBLIC

Based on the information available to the Company as at 13 March 2015, approximately 18.5% of the issued shares of the Company are held by the public. Accordingly, the Company has complied with the Rules 1207 and 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of MEWAH INTERNATIONAL INC. ("Company") will be held at The Chevrons, Violet Room, Level 3, 48 Boon Lay Way, Singapore 609961 on Tuesday, 28 April 2015 at 10.30 a.m. for the following purposes:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and the Audited Accounts of the Company and its subsidiaries for the financial year ended 31 December 2014 together with the Auditors' Report thereon. **(Resolution 1)**
2. To declare a Final Dividend of S\$0.017 per ordinary share for the financial year ended 31 December 2014. **(Resolution 2)**
3. To note the retirement of Mr Lim How Teck, a Director retiring pursuant to Article 86(1) of the Company's Articles of Association, who will not be seeking re-election. [See Explanatory Note (i)] **(Resolution 3)**
4. To note the retirement of Mr Giam Chin Toon, a Director retiring pursuant to Section 153(6) of the Companies Act, Cap. 50, who will not be seeking re-election. [See Explanatory Note (ii)] **(Resolution 4)**
5. To re-appoint Dr Cheo Tong Choon @ Lee Tong Choon as a Director of the Company pursuant to Section 153(6) of the Companies Act, Cap. 50, to hold office from the conclusion of this Annual General Meeting until the next Annual General Meeting. **(Resolution 5)**
6. To re-appoint Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor as a Director of the Company pursuant to Section 153(6) of the Companies Act, Cap. 50, to hold office from the conclusion of this Annual General Meeting until the next Annual General Meeting. [See Explanatory Note (iii)] **(Resolution 6)**
7. To re-appoint Tan Sri Datuk Dr Ong Soon Hock as a Director of the Company pursuant to Section 153(6) of the Companies Act, Cap. 50, to hold office from the conclusion of this Annual General Meeting until the next Annual General Meeting. [See Explanatory Note (iv)] **(Resolution 7)**
8. To approve the appointment of Mr Robert Loke Tan Cheng pursuant to Article 85(1) of the Company's Articles of Association as an Independent Director with effect from the conclusion of Annual General Meeting of the Company on 28 April 2015. [See Explanatory Note (v)] **(Resolution 8)**
9. To approve the appointment of Mr Foo Say Mui Bill pursuant to Article 85(1) of the Company's Articles of Association as an Independent Director with effect from the conclusion of Annual General Meeting of the Company on 28 April 2015. [See Explanatory Note (vi)] **(Resolution 9)**
10. To approve the payment of Directors' Fees of S\$254,666 (2014: S\$240,000) for the financial year ending 31 December 2015 to be paid at the end of each quarter during the financial year. **(Resolution 10)**
11. To re-appoint Messrs PricewaterhouseCoopers LLP as the Company's Auditors and to authorise the Directors to fix their remuneration. **(Resolution 11)**
12. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without modifications:

13. "That pursuant to Rule 806 of the listing rules of the Singapore Exchange Securities Trading Limited ("SGX-ST"), authority be and is hereby given to the Directors of the Company to:

NOTICE OF ANNUAL GENERAL MEETING

- (1) (i) issue shares in the capital of the Company (the **"Shares"**) (whether by way of rights, bonus or otherwise); and/or
- (ii) make or grant offers, agreements or options that may or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into Shares (collectively, the **"Instruments"**),
- (2) (notwithstanding that the authority conferred by paragraph 1 of this resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this resolution was in force,

at any time and from time to time upon such terms and conditions, whether for cash or otherwise, and for such purposes and to such persons as the Directors may think fit for the benefit of the Company, provided that:

- a. the aggregate number of Shares to be issued pursuant to this resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) does not exceed fifty per cent. (50%) of the total number of issued Shares excluding treasury shares of the Company (as calculated in accordance with sub-paragraph b. below), of which the aggregate number of Shares to be offered other than on a pro-rata basis to shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this resolution) does not exceed twenty per cent. (20%) of the total number of issued Shares excluding treasury shares of the Company (as calculated in accordance with sub-paragraph b. below);
- b. for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph a. above, the percentage of the total number of issued Shares excluding treasury shares shall be calculated based on the total number of issued Shares excluding treasury shares of the Company at the time of the passing of this resolution, after adjusting for:
 - (i) new Shares arising from the conversion or exercise of any convertible securities;
 - (ii) new Shares arising from exercise of share options or vesting of share awards outstanding or subsisting at the time of the passing of this resolution, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST; and
 - (iii) any subsequent bonus issue, consolidation or subdivision of Shares;
- c. in exercising the authority conferred by this resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the memorandum of association and Bye-laws for the time being of the Company; and
- d. unless revoked or varied by the Company in general meeting, the authority conferred by this resolution shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required to be held, whichever is the earlier, except that the Directors shall be authorised to allot and issue Shares pursuant to any Instrument made or granted by the Directors while this resolution was in force notwithstanding that such authority has ceased to be in force at the time of issue of such Shares." [See Explanatory Note (vii)]. **(Resolution 12)**

14. "That for the purposes of Chapter 9 of the Listing Manual ("Chapter 9") of the SGX-ST:

- (1) approval be and is hereby given for the Company, its subsidiaries and associated companies that are considered to be "entities at risk" under Chapter 9, or any of them, to enter into any of the transactions falling within the types of interested person transactions described in the Appendix to the Annual Report for the financial year 2014 (the "Appendix") with any party who is of the class of interested persons described in the Appendix, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions (the "Mandate");

NOTICE OF ANNUAL GENERAL MEETING

- (2) the approval given in paragraph (1) above shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company; and
- (3) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the Mandate and/or this Resolution." [See Explanatory Note (viii)]. **(Resolution 13)**

By Order of the Board

Abdul Jabbar Bin Karam Din
Company Secretary

Singapore, 10 April 2015

NOTICE OF BOOKS CLOSURE AND DATE OF PAYMENT OF FINAL DIVIDENDS

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of Mewah International Inc. (the "Company") will be closed from 5.00 pm on 5 May 2015 for the purpose of determining members' entitlements to the final dividends.

Duly completed registrable transfers (in respect of shares not registered in the name of The Central Depository (Pte) Ltd) together with all relevant documents of title thereto received not later than 5.00 pm on 5 May 2015 by the Company's Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd, 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623 will be registered in accordance with the Bye-Laws of the Company to determine members' entitlements to such dividends.

The proposed dividends, if approved at the Annual General Meeting to be held on 28 April 2015, will be paid on 12 May 2015.

Explanatory Notes:

- (i) Upon his retirement, Mr Lim How Teck will be relinquished as Chairman of the Audit Committee and Members of the Remuneration and Nominating Committee.
- (ii) Upon his retirement, Mr Giam Chin Toon will be relinquished as the Lead Independent Director, Chairman of the Remuneration and Nominating Committee and Member of the Audit Committee.
- (iii) Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor, upon re-election as a Director of the Company, will remain as a member of the Audit Committee, Remuneration Committee and Nominating Committee. Tan Sri Dato' Ir Muhammad Radzi Bin Haji Mansor is an Independent Director.
- (iv) Tan Sri Datuk Dr Ong Soon Hock, upon re-election as a Director of the Company, will remain as a member of the Nominating Committee. Tan Sri Datuk Dr Ong Soon Hock is an Independent Director.
- (v) Mr Robert Loke Tan Cheng, upon appointment as a Director of the Company will be the Chairman of the Remuneration and Nominating Committee and Member of the Audit Committee. Mr Robert Loke Tan Cheng will be the Lead Independent Director.
- (vi) Mr Foo Say Mui Bill, upon appointment as a Director of the Company will be the Chairman of the Audit Committee and Members of the Remuneration and Nominating Committee. Mr Foo Say Mui Bill will be an Independent Director.

NOTICE OF ANNUAL GENERAL MEETING

- (vii) The Ordinary Resolution 12 proposed in item 13. above, if passed, is to empower the Directors to issue shares in the capital of the Company and/or instruments (as defined above). The aggregate number of shares to be issued pursuant to Resolution 12 (including shares to be issued in pursuance of instruments made or granted) shall not exceed fifty per cent. (50%) of the total number of issued shares excluding treasury shares of the Company, with a sub-limit of twenty per cent. (20%) for shares issued other than on a pro-rata basis (including shares to be issued in pursuance of instruments made or granted pursuant to this Resolution) to shareholders with registered addresses in Singapore. For the purpose of determining the aggregate number of shares that may be issued, the percentage of the total number of issued shares excluding treasury shares of the Company will be calculated based on the total number of issued shares excluding treasury shares of the Company at the time of the passing of Resolution 12, after adjusting for (i) new shares arising from the conversion or exercise of any convertible securities; (ii) new shares arising from exercise of share options or vesting of share awards outstanding or subsisting at the time of the passing of Resolution 12, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual of the SGX-ST; and (iii) any subsequent bonus issue, consolidation or subdivision of shares.
- (viii) The Ordinary Resolution 13 proposed in item 14. above, if passed, is to empower the Directors of the Company to continue to enter into interested person transactions, on the Group's normal commercial terms and in accordance with the guidelines and procedures of the Company for interested person transactions as described in the Appendix to Shareholders dated 10 April 2015. This authority will continue in force until the next Annual General Meeting.

Notes:

1. If a shareholder being a Depositor whose name appears in the Depository Register (as defined in Section 130A of the Companies Act, Cap. 50 of Singapore) wishes to attend and vote at the Annual General Meeting, then he/she should complete the Proxy Form and deposit the duly completed Proxy Form at the office of the Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd., at 50 Raffles Place, Singapore Land Tower, #32-01 Singapore 048623, at least 48 hours before the time of the Annual General Meeting.
2. If a Depositor wishes to appoint a proxy(ies), then the Proxy Form must be deposited at the office of the Singapore Share Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd., at 50 Raffles Place, Singapore Land Tower, #32-01 Singapore 048623, at least 48 hours before the time of the Annual General Meeting.

Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

CORPORATE INFORMATION

DIRECTORS

Dr Cheo Tong Choon @ Lee Tong Choon
(Chairman and Executive Director)
Ms Michelle Cheo Hui Ning (Executive Director and
Chief Executive Officer)
Ms Bianca Cheo Hui Hsin (Executive Director)
Ms Leong Choi Foong (Executive Director)
Ms Wong Lai Wan (Executive Director)
Mr Giam Chin Toon (Lead Independent Director)
Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor
(Independent Director)
Mr Lim How Teck (Independent Director)
Tan Sri Datuk Dr Ong Soon Hock
(Independent Director)

AUDIT COMMITTEE

Mr Lim How Teck (Chairman)
Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor
Mr Giam Chin Toon

NOMINATING COMMITTEE

Mr Giam Chin Toon (Chairman)
Tan Sri Datuk Dr Ong Soon Hock
Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor
Mr Lim How Teck
Dr Cheo Tong Choon @ Lee Tong Choon

REMUNERATION COMMITTEE

Mr Giam Chin Toon (Chairman)
Tan Sri Dato' Ir. Muhammad Radzi Bin Haji Mansor
Mr Lim How Teck

EXECUTIVE OFFICERS

Dr Cheo Tong Choon @ Lee Tong Choon
Ms Michelle Cheo Hui Ning
Ms Bianca Cheo Hui Hsin
Mr Rajesh Chopra
Mr Shyam Kumbhat
Ms Wong Lai Wan
Ms Leong Choi Foong
Ms Agnes Lim Siew Choo

COMPANY SECRETARY

Mr Abdul Jabbar Bin Karam Din, LLB

COMPANY REGISTRATION NUMBER

CR-166055

REGISTERED OFFICE

Harbour Place, 2nd Floor
103 South Church Street
P.O. Box 472
George Town
Grand Cayman, KY1-1106
Cayman Islands

PRINCIPAL PLACE OF BUSINESS

5 International Business Park
#05-00 Mewah Building
Singapore 609914

CAYMAN ISLANDS SHARE REGISTRAR

Travers Thorp Alberga
(formerly known as Thorp Alberga)
1205A The Centrium
60 Wyndham Street
Central, Hong Kong

SINGAPORE SHARE TRANSFER AGENT

Boardroom Corporate & Advisory Services Pte. Ltd.
50 Raffles Place #32-01
Singapore Land Tower
Singapore 048623

AUDITORS

PricewaterhouseCoopers LLP
8 Cross Street
#17-00 PWC Building
Singapore 048424
Partner-in-charge: Ms Rebekah Khan
Date of Appointment: 23 February 2010

PRINCIPAL BANKERS

Alliance Bank Malaysia Berhad
AmBank Group
Arab Bank Corporation (B.S.C)
Bangkok Bank Berhad
Bank of China (Malaysia) Berhad
BNP Paribas, Singapore Branch
CTBC Bank Co., Ltd., Singapore
CIMB Bank Berhad, Singapore Branch
DBS Bank Ltd
Deutsche Bank (Malaysia) Berhad
Export-Import Bank of Malaysia Berhad
ICICI Bank Limited, Singapore Branch
Oversea-Chinese Banking Corporation Limited
RHB Bank Berhad
Société Générale, Singapore Branch
The Bank of Nova Scotia Berhad
United Overseas Bank Limited



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